New York Task Force 1



After Action Report Oklahoma City, OK

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New York Task Force 1 (NY TF-1)

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After Action Report

Oklahoma City, Oklahoma

Thursday, April 20, 1995- Thursday, April 27, 1995

Prepared by Task Force Leaders Craig H. Shelley & Curt Wargo

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Executive Summary

This report describes the activities of New York Task Force 1 (NY TF-1) from activation through demobilization for the bombing which took place in Oklahoma City, Oklahoma on Wednesday, April 19, 1995. It contains lessons learned and recommendations for changes to enhance future operations. NY TF-1 did not receive an alert notification, and was activated at 0025 hours April 20, 1995. We mobilized and were airborne at 14:10 hours from John F. Kennedy International Airport (JFK). At 1650 we touched down at Tinker Air Force Base and were operational at the Alfred Murrah Federal Building at 2300 hours. Our primary mission for the 6 days that we were at the site was search and rescue primarily in the front operational sector. While no live victims were recovered, many deceased were, and large amounts of debris removed facilitating the search for victims. This mission would continued until demobilization was begun at 0200 hours on Tuesday, April 25, 1995.

The task force was comprised of members of the New York City Fire Department, New York City Police Department, and the New York City Emergency Medical Service. Task Force Leaders were Craig H. Shelley and Curt Wargo.

Introduction

On April 19, 1995 at approximately 0902 hours an explosion occurred outside of the Alfred Murrah Federal Building, Oklahoma City, Oklahoma. This resulted in a major structural collapse of this building as well as collapse of other buildings nearby and extensive damage to buildings in the surrounding area. The number of fatalities and injuries was beginning to climb. The Alfred E. Murrah building housed several functions including a federal court; day care center; and offices of the United States Department of Agriculture; Veterans Administration; Alcohol, Tobacco, and Firearms; Internal Revenue Service; Social Security Administration; United States Secret Service; and a military recruiting office. er e ger e

New York Task Force 1 (NY TF-1) was the fourth task force to be activated and such activation took place on Thursday April 20, 1995 at 0025 hours. Our mission would be to join forces with the Phoenix, Sacramento, and Virginia (VA TF-2) task forces and begin urban search and rescue of the Federal Building and surrounding areas as needed. We would later be joined by several other task forces in order to perform this mission. Upon arrival in Oklahoma City at 1650 hrs. the Task Force Leaders were briefed by FEMA's Incident Support Team (IST) and given our specific assignment. Our mission assignment for the remainder of our stay in Oklahoma City would be to work under the command of the IST Operations Chief Rick Risdon from 1900 hours to 0700 hours, specifically in an area fronting on Fifth Street (front operations sector). We would continue this mission until 0200 hrs. Tuesday April 25, 1995 when demobilization procedures would begin. Demobilization continued until NY TF-1 was released from New York's Floyd Bennet Field at 0030 hrs, Thursday, April 27, 1995.

Chronology of Events

NYTF-1 OKLAHOMA CITY MOBILIZATION

Wednesday, April 19, 1995

09:05

Cold American a sector and and

Bombing & Structural Collapse of the A.R Murrah Federal Building Oklahoma City, Oklahoma.

16:30hrs

Task Force leader Ray Downey requested to respond to Ok. Cty Collapse as part of the Incident Support Team (IST)

18:00hrs Downey departs NYC

Thursday, April 20, 1995

00:05

Assistant Task Force Leader Curt Wargo Notified by FEMA ESF#9 Cell Tom Fleming that the NYTF-1 will be activated shortly.

00:25

NYTF-1 Officially Notified as to the Activation

Confirmed through OEM and State Warning point

To: NYC, NY URBAN SEARCH & RESCUE TASK FORCE #1

From: Shawn Foohey

Subject: Building Collapse in Oklahoma City, Oklahoma

Incident Type: Major Explosion, w/collapse of 9 story, reinforced concrete

The following persons were notified. Police Office of Emergency Management- Dennis Onner Capt. Wargo Exe. ESU- TASK FORCE LEADER

Det. Michael Corr, NYPD FEMA-USAR Coordinator CO ESU- Inspect. Harkins

NYTF-1

OKLAHOMA CITY MOBILIZATION

LT. Panazzollo PO Dennis O'Connell Sgt Tim Farrell-TECHNICAL TEAM MANAGER

FIRE

Batt. Chief Jack Fanning Batt. Chief Craig Shelley - TASK FORCE LEADER Capt. Jim Ellson- TECHNICAL INFORMATION SPECIALIST Dept. Chief Jim Bullock-Chief SOC

EMS

Capt. Charlie Wells- MEDICAL SPECIALIST Dr. Dario Gozales- MEDICAL TEAM MANAGER Assist. Chief - Paul Manascalco Chief EMS SOD

Thursday, April 20, 1995

00:30

Task Force Member call out begun ALL AGENCIES

00:30-01:30

Mobilization Support teams begin arriving at respected agencies.

Fire Cache departs Tech Services for Floyd Bennett

05:30

Fire cache arrives at Floyd Bennett Field

0530

Task Force Personnel assemble driver training building

BRIEFING

0545

Personnel review video

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NYTF-1 OKLAHOMA CITY MOBILIZATION

0550

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Core group hold briefing with Team leaders Hold off issuing radios Still have not confirmed departure point (FEMA& DOMDS) Discussed Food, Water, Sleeping Latest update from scene 300 missing 78 dead. Cause-Bombing Weather Cloudy with showers PROF. MATLI L. 500 LBS Length of mission ????? 2 Task Force on Scene Sacramento, Phoenix

0610 EMS Arrived, Briefed

0620

Team members filled out medical evaluation form. Dr. Gonzales Medical Exams

0730

Loaded Buses at staging area for JFK

0755

Formed convoy to JFK

0805 Depart to JFK

0830 Arrived JFK awaiting arrival of C-141 from McGuire

0935 Air Force C-141 Arrived

0955 Began loading pallets

1045 continued loading

PAllets RECONFIGURED TO MILITARY PALLETS, All SHAZ MAT SEGREGATED.

white Hours enampes to the prives to

1120 Pallets loaded and are being weighted.

BY USAF

NYTF-1

OKLAHOMA CITY MOBILIZATION 1140 Briefing

Six teams will be activated by FEMA Will be departing for Tinker AFB, Ok. Cty Expect 13:00 departure 3.5 hr flight Briefing by Air Force Seating, earplugs, no electrical equip.

1220

Began loading pallets on aircraft

1255

Three pallets loaded Reconfigure one of the pallets

1335 Aircraft loaded

Thursday, April 20, 1995

1350 Personnel began boarding Aircraft

1410 Departed JFK for Tinker Air Force Base

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ETA	3.5	hr.				

Summary:	
Problems: Notification: No prior alert. Activation not through proper channels	
Activation notice lacked key detaile	
Communication re: Point of Departure, repeatedly changed.	
Solutions: Obtain pallets 463-L pallets (8 ON HAND) 4 FLOYD BENT Three way confirmations-FEMA, TASK FORCE, TRANSPORTER. Utilize a Standard Activation notice.	LES NETT

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After Action Report, Oklahoma City

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Time Change to Central Standard Time

NYTF-1

OKLAHOMA CITY MOBILIZATION

1650

Touch down Tinker Air Force Base Meet Lt. Col. Pinchovich Movement Coord.

1700 Deplane

1715

Unload Aircraft

BY USAF PERSONNEL

1725

Update 3 live victims found on eighth floor

Board 2 buses to myriad Convention. Center

1800

Arrive Convention Center rerouted to collapse site.

1810

Arrive 1 block from collapse site Task Force Leaders meet at Command Post with FEMA USAR Reps

1930

Setup temporary base near collapse site and await future orders. Parking lot of St. Joseph's Church Received briefing by Task Force Leader Will need: Helmets & Gloves, radios Maintain team discipline Teams # 1&3 will be deployed onto collapse immediately. Reminded of safety rules

2100

Arrived back at Convention Ctr. Unload Pallets-Setup Command Ctr. 1 Myriad Gardens, Oklahoma City. Address:

2130

Notified by TFL Shelley to have four (4) teams ready.

and the second second

NYTF-1 OKLAHOMA CITY MOBILIZATION

2140

Briefing

NYTF will be fully deployed tonight. Follow orders, stay together, No freelancing Will work under team managers Start four (4) teams, 3 on rubble pile, one in reserve, will rotate. DO NOT DISTURB BLUE TARP IN FRONT OF BUILDING CRIME SCENE EVIDENCE BLAST Political problems, local teams feel left out. 4th team will also serve as a safety team. Collapse is not a problem, sliding is a problem. If tired or hurt, come off pile. We work for FEMA, Operate under ICS Sqd Leaders to be safety officers Managers will rotate Virginia Beach will be working underneath us Procedure for removing bodies reviewed R&R issues addressed

2230

Loaded pallets at convention ctr. to bring to site. Radios issued

2245

Teams left convention ctr for site

TRANSPORTATION PRoblem

CENTER

Begin On-Site Collapse Search & Rescue Operations

2300

On site briefing

2315

Teams 1,3,4 deployed into collapse.

2325

Team # 1 **Discovers one DOA** Begin recovery operations

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2330 Team # Begins Rigging Large Slab of concrete *NYTF-1* <u>OKLAHOMA CITY MOBILIZATION</u>

2355 Team # Discovers body under slab Begin recovery operations NY TF-1

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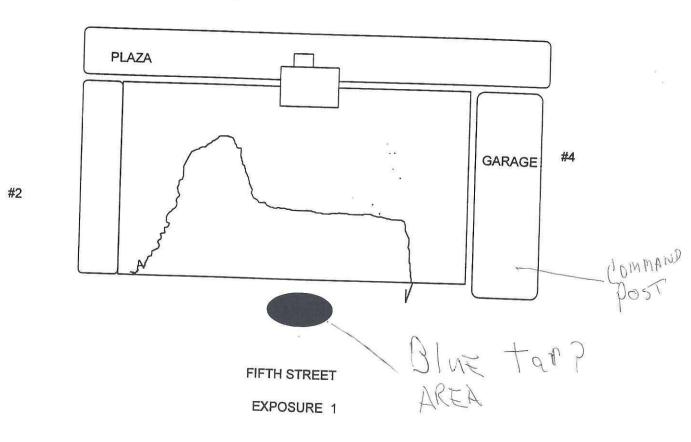
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After Action Report, Oklahoma City

NYTF-1 OKLAHOMA CITY MOBILIZATION

FOURTH ST. #3





NYTF-1 OKLAHOMA CITY MOBILIZATION

Friday, April 21, 1995

0005 Team # Recovery operations continue

0015

F/F Mike Esposito suffered lacerated hand on rubble pile Treated by Medical team, returned to duty. (4) Four stitches.

0020

Team#

Heavy Rigging Specialist supervises removal of large concrete slab.

0025

Slab removed, 2 bodies DOA spotted. To be removed by OKC-FD

0040

K-9 Search Team in basement reports finding two (2) bodies in basement, exposure #2 side.

0050

Request made to Base of Ops for more tools: Saws, blades, fuel, pry bars.

0110

Generator brought to site

0115

K-9 Dog "ALADIN" suffers laceration to paw. Treated by Dr. Gonzales and the Medical Team (Bandaged)

0140

Requested equipment arrives * (Need to obtain a cargo van for the TF)

0205

Various weapons recovered from rubble and given to Secret Service.

0345

Two bodies removed from basement

NYTF-1 OKLAHOMA CITY MOBILIZATION

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Friday, April 21, 1995

0700 NYTF-1 Relieved from duty at the collapse site.

0730

Task force personnel load equipment for return to Base of Operations.

0800

Truck returns to Base of Operations

0900

Unloading completed

Task Force advised to get some rest, however they will remain on standby as a backup for other task forces. Personnel are to remain fit for duty and in contact with the base of Operations at all times.

Summary:

Problems: Logistical-Equipment cache to far from collapse site. Need a vehicle to be dedicated to the team for immediate transportation of equipment & supplies. There is a need for a larger on site equipment cache.

Need a vehicle to be dedicated to the team for transportation of personnel.

Safety- There is a need for a separate safety officer.

Friday, April 21, 1995

1455

M.Corr injured from a fall, removed to Hillcrest Hospital for treatment

1700

Task Force Leaders report to Briefing.

1712

Transport to Hospital

1715

FEMA Operations Ctr NTFD of injury.

NYTF-1

OKLAHOMA CITY MOBILIZATION

1725

Task Force Leaders briefing

Check for fatigue

Rotate the teams

Discussion on which buildings should be searched

Shelley- advises that Ok Cty Fire determines what buildings will be searched, not FEMA.

Wells- addressed the issues of rehydration for those who are doing strenuous work, Gatorade is preferred.

Farrell-Team members will be rotated through rehab. Members should take advantage of this situation to replace fluids & rest.

Logistics'- Denis O'Connell will be on site with equipment Ed Beban will be remaining back at the base.

Trying to obtain another van

Rescue team manager must have tools immediately available. HAZ MAT SPEC REGUESTS MSDS ON DISENFECTENT New radio channels issued:

Channel # 1 will be point-to-point (direct)

Channel #s 2-5 will be available for tactical point-to-point

Channel # 7 will use a repeater to contact the base.

Rescue Squad Officers will determine prior to leaving what equipment they will need and have it loaded on to a van.

1740

Begin loading van and trucks

1805

Task Force leaves Base of Operations (C/C) for site.

1820hrs

On site Roll call and briefing We have a dedicated vehicle and driver Medical team can be called at logistics Wash hands frequently Working long hours planning for R&R

ONE TASK FORCE ALREADY SICK

1845 Begin working at site.

NYTF-1

OKLAHOMA CITY MOBILIZATION

1915

Second briefing

Safety message: Be alert in & out of collapse zone

High winds

One team on pile

There is a confirmed DEA agent in the rubble. We will concentrate our efforts on this agent.

1930

Briefed by Ray Downey

1945

Team #1 will go on pile

2100

Task Force Operation report completed Team #1 On pile Team #3 In Basement Team #2 & 4 will be in the Old Court house conducting a secondary search.

2110

Team #1 finds DEA agent in the rubble. Wind in the area are increasing, Safety Officer Casani will make and assessment

2140

Team # 1 utilizing air hammers and other rescue tools uncovers DEA documents and are given to DEA agent Lopez.

2150

Weapons also recovered and turn over to DEA

2225

F/F Mike Milner injured leg in the journal records building.

2230

Removed 1 DEA agent form the pile

2245

At rehab and Milner is being treated.

2315

Milner is returned to the convention center

NYTF-1 OKLAHOMA CITY MOBILIZATION

2325

salation in salid in the

Rain beginning, wind is picking up & temperature is dropping.

2335

Retrieving tools form the pile

2345 HEAVY HAIL STORMS

NEEDed Four WEATHER GEAR

2350

Team # 1 is in basement of the main building. Rack shoring is completed by Team # 2 Teams 3 & 4 complete search of press building going to R&R

Saturday, April 22, 1995

0030 Pick up 6x6 12' for shoring

0130

Two teams working on second floor One is conducting void searches One is conducting floor searches

0200

All members have been removed from building while Structural Engineers reassess structure, members on R&R.

0225

Teams reenter building

0240

Found victim in rear of second floor, begin extrication.

0325

Above body removed.

0335 Body count now at 69

NYTF-1

OKLAHOMA CITY MOBILIZATION

Second States and a second second

0340

 \mathcal{R}_{ND} Request by Haz-Mat specialist for MSDS sheets on insecterside/disinfectant being sprayed.

0400

Found another victim, female in rear of second floor, DOA

0420

Weather reports indicate: Rain and T-Storms with Heavy Winds approaching, Logistics' personnel erected temporary shelter to protect equipment cache at the collapse site.

Winds expected to be 20 to 30 mph

0430

Rescue Team 2 reports that they have found a total of three bodies in various voids still not removed. (front rubble pile)

0500

As per Task Force Leader, all operations have ceased due to severe weather conditions.

0700

Task Force relieved.

0800

Team returned to base of operations.

0900

Task Force advised to get some rest, however they will remain on standby as a backup for other task forces. Personnel are to remain fit for duty and in contact with the base of Operations at all times.

Summary:

Need shelter for on site equipment. Weather is a factor New radio frequency is working much better. Wear appropriate rain gear.

1200

Mike Corr picked up at hospital.

NYTF-1 OKLAHOMA CITY MOBILIZATION

Saturday April 22, 1995

1700

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Team reports for roll call.

Team briefing

Capt. Wargo, will be the Task Force Leader

Review of Safety procedures

Were ID vests

Utilize your R&R periods for rest

Leaders and Squad Officers will pull if necessary.

Position tools and equipment at work site so they are not hazards

Full team deployment tonight;

Tech team as follows: Farrell, Spall, Ripple, Phil McArdle, Clark.

Resource team as follows: Ferry, Casani, Ruppert, Ryan, McCarthy, Johnston. Resource team will assist Logistics with equipment, and them serve as a relief team.

Rescue specialists will turn in all radios.

Chapel services tomorrow. 0900

Tech. channel for tonight will be channel #1

Logistics channel will be channel #7

Rehab will be at the logistics center, paramedics will sign you in.

EMS-Wells

*Wear your respirators, there is a distinct order of disinfectant in the building, type unknown, limit your exposure to it. Check in at rehab before going for food or leaving the scene during R&R.

Dr. Gonzalez - Temp. is dropping and it is raining, check for hypothermia. Wash hand frequently

Watch for stress

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There will be a Medical Directors conference at 1800hrs

Be cognizant of the Incident Command System

Maintain tight control

Utilize R&R for R&R

Were goggles when operating tools

We will begin CISD debriefing tonight.

Anyone who still does not have an ID card notify the TASK FORCE LEADER

Any files or computer disks found, turn over to either FBI or DEA.

There will be a debriefing in the AM.

O'Connell-Check all equipment in and out.

Spall-Don't trust anything in the site due to the rain. Any questions call me.

NYTF-1

OKLAHOMA CITY MOBILIZATION

1800 Begin loading vehicles Briefing Concerns about the weather

1900

Arrive at the collapse site Team begin off loading equipment

2005

Assignment are given, NYTF operations are begun on site.

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2100

All operations cease due to weather.

Sunday April 23, 1995

0400

Teams resume operations concentrate their efforts on the 5th floor. All teams utilizing ropes and harnesses Search continues with dogs and pole camera's Check of HAZ MAT ON 9th FLOOR

0700

End operations and return to base of operations

0730 load equipment onto trucks

0800

Returned to base of operations, unload equipment.

0900

Task Force advised to get some rest, however they will remain on standby as a backup for other task forces. Personnel are to remain fit for duty and in contact with the base of Operations at all times.

Summery:

Team should utilize down time for rest. Weather continues to be a factor Resource team is working well

NYTF-1 OKLAHOMA CITY MOBILIZATION

Sunday, April 23, 1995

1700 Roll call

1730 Briefing

1800 Set up base at collapse site

Change of Command Don't Wander Don't let teams mingle with other teams Advise when going to rehab

1900 Begin Search, Rescue & Recovery Operations

2130 One team released for R&R

2345 Team #3 was requested to return to collapse

Monday April 24, 1995

0110

Entire task force requested back at collapse site.

0145

All team members are conducting search & recovery operations. Team #1& 2 will be deployed onto 2nd floor. Tools in operation: Stanley hydraulic, power saws, jack hammers, hand tools, Searchcam, Rebar cutters

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0255 Rotation of sqds begun

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NYTF-1 OKLAHOMA CITY MOBILIZATION

0305

a new set

Recovery efforts of US Marine's body trapped in rubble suspended until the removal of debris from the upper floors are completed by the crane operator. Operation on the 2nd floor have also been halted.

0315

Work is resumed

0355

Teams working on 2nd floor have recovered three weapons.

0415

Crane Operators are removing slabs of concrete from upper floors. All work being performed by task force team is now stopped. Team #3 is going on break at this time.

0425

All work is resumed

0440

Chief Shelley request that a dog team be brought to the fourth floor.

0500

Results of 4th floor search by K-9 is negative.

0600

Rescue squad three along with PO Mike Curtin extricate Marine from rubble.

0615

Deceased is removed from rubble to ME,s office, stokes basket is covered with American Flag, Marine honor guard carries body away from site. Moment of silence by all present.

0700

NYTF-1 begin breaking down equipment and removing equipment back to BOO.

0800

NYTF-1 relieved.

NYTF-1 OKLAHOMA CITY MOBILIZATION

0900

Task Force advised to get some rest, however they will remain on standby as a backup for other task forces. Personnel are to remain fit for duty and in contact with the base of Operations at all times.

Summery:

Extrication of Marines went well. Shelter concept a good idea.

Monday, April 24, 1995

1045

FEMA Ops advises that the NY-TF 1 will start at 20:00hrs and end at 0800hrs

1530

Managers meeting. One (1) will be held in reserve all night. EMS complimented. No information on our demobilization as of this time.

1800

Team briefing.

1930 Team has been operating for 128 hrs Exchange of information with LA Co.

1940 Task Force deployed to site

2000

Task Force begins on site operations

2030

NY-TF 1 Operating in center of pile.

2030

NTFD by FEMA IST that will be NY-TF 1 will stop work at 2230hrs for 2400hr demobilization.

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NYTF-1 OKLAHOMA CITY MOBILIZATION

2035 Second Marine removed

2050 Operating at column # 14

2200 All operations cease, removal of large concrete slab w/crane

2215 Resume operations

2300 NY-TF 1 Using oxy/acytelene to cut rebar

2315 Another body discovered under slab.

2325 one (1) female body removed.

2400 Removal of large slab of concrete by crane, operations halted.

Tuesday April 25, 1995

0010 Operations resumed

0145 Squads slung last piece of concrete before being released.

0200 NY-TF 1 officially released by FEMA - IST

0220 Moment of silence, Prayer Service

3.

0250 Return to Base of Operations **NYTF-1** OKLAHOMA CITY MOBILIZATION

0330 Secured equipment

0400 Task Force officially off duty.

Summery:

Interaction with construction crews worked well. Rotation of teams through R&R working well.

0630

Begin demobilization, final packing and palletizing.

1530

Complete passenger manifest for Air force.

1600

Air Force removes task force equipment.

1630

Board buses for Oklahoma State Assembly ceremony.

1730

Arrive for Proclamation at Cowboy Hall of Fame.

2100

Depart for dinner with Lt. Governor.

2400 End of Tour

Wednesday April 26, 1995 0530 Wake up

0600 Assembly & Role Call

0700 Depart for Tinker Air Force Base

NYTF-1

OKLAHOMA CITY MOBILIZATION

0730

Arrive Air Base, breakfast at mess hall

0915

Advised that aircraft will be delayed.

1100 Board aircraft, evacuate shortly thereafter due to fire. IN #3 ENCINE

1130

Return to waiting area, Tinker Air Force Base.

1630

Return to second aircraft

1800 Depart Tinker.

TIME CHANGE TO EDT

2145

Arrive JFK

2200 Mayor Guiliani greets plane Press conference

2330 Arrive at Floyd Bennett Field

2400 End of Tour

FLIGHT INFORMATION

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FEMA DECLARATION # 3115-EM

- McGUIRE CONTACT LT. Col., DAVE MARTIN TACC TANKER AIRLIFT C. C. (618) 256-4311
- FEMA CONTACT CHECK BARTLETT-202-646-2482

AIRCRAFT C-141 OUT OF MCGUIRE AFB NJ CALL SIGN REACH 1198

ARRIVING JFK 0810 EST 1210 ZULU

PORT AUTHORITYGENERAL AVIATION RAMPbuilding 145between Hanger 12 & 14contactMr. Matulonis Airfield Ops 718-244-3800

FLIGHT CREW

MARQUARDT, THOMAS J	CPT
HOUSE, ROBERT C	CPT
NIERMANN, RALPH P	CPT
BIGGS, TIMOTHY R	CPT
MCFARLAND, SEAN C	1LT
EDWARDS, CEDRIC A	SSG
HOSLER, RICK L	SSG
LENNON, BARRY A	SSG
LEWIS, BENJAMIN	A1C

C/O LT. COL CLIFTON L BRAY 18TH AIRLIFT SQUADRON BLDG. 2223 GRISSOM RD. MCGUIRE AFB, NJ 08641-5456

Evaluation

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Within thirty minutes of activation call out procedures were begun by the three agencies comprising NY TF-1. Additional administrative personnel were mobilized to assist with call out procedures and cache management. In order to accomplish an effective mobilization a core group within the task force has been working closely together as the "management team" of NY TF-1. This core group has been meeting monthly where issues pertaining to task force structure, management, equipment, and mobilization have been discussed and problems addressed. During the first week of April, 1995 a task force readiness evaluation of NY TF-1 was conducted by FEMA. Our complete cache was moved from its storage location to our mobilization point. This evaluation, in conjunction with our monthly meetings aided in our activation and mobilization procedures. These procedures were carried out without any major problems. Minor problems developed due to the fact that prior to activation, no alert phase had taken place. Had this alert phase taken place we feel that more time could have been spent in the selection and notification process. Individuals selected would have had more time to prepare for mobilization. Telephone calls to task force members were hurried due to time limitations placed on the team. A system for automatic telephone notification via computer is being evaluated at this time to make our notification process more efficient.

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During check-in at the mobilization site, no problems were encountered. Separate facilities were available for personnel check-in and cache management. This prevented unauthorized personnel from "crowding" the members finalizing cache palleting. Classroom facilities were used for personnel check-in, briefings, and medical evaluation. This provided an area where professional briefings utilizing electronic media (TV/VCR) could be conducted. Areas were established for team manager briefings could be held separate from full task force briefings.

Prior training in task force mobilization procedures aided our mobilization, but there were members of our task force who had not attended this training. This did not interfere with mobilization because briefings were held for <u>all</u> members concerning mobilization. Field Operations Guides (FOGs) were reviewed by members prior to briefings, on the aircraft during transit, and after touchdown in Oklahoma City. These guides were invaluable throughout operations.

On site in Oklahoma City the equipment used was satisfactory and no major equipment problems were noted. Logistically, a problem arose because the equipment cache was located remote from the point of operations. For each operational period equipment had to be to/from the Federal Building and the Convention Center. At times, equipment that was needed had to be requested and brought from the Convention Center. This delayed operations. It was felt

NY TF-1

After Action Report, Oklahoma City

that a forward logistics area needed to be set up and maintained on a twentyfour hour basis.

Operating as a complete 56 person task force in close proximity to each other necessitated that positions be assessed and reassigned. For example, two Technical Information Specialists were not required at all times, nor were two Communications Specialists. After assessing the situation, a squad was formed utilizing some of these members and placed under the supervision of one of the Technical Team Managers. This squad was used as a resource squad (moving equipment and supplies to rescue teams as needed), or as a safety squad (back-up to a rescue squad operating in a precarious position).

For the first activation of NY TF-1 all members agree that the complete response- *activation, operations, and demobilization*- had very few problems that weren't capable of being resolved at the time of the problem.

Lessons Reinforced

- A complete stand alone cache will enable the mobilization process to be accomplished in a shorter time frame. It is anticipated that within three months NY TF-1 will have an independent, stand alone cache.
- The value of incident command cannot be underestimated. Without strict adherence to the incident command system, freelancing may occur, resulting in injuries to members. In addition, all information concerning unusual conditions, stability, or safety must be relayed through the chain of command to the Task Force Leader. Information may seem insignificant, but when coupled with information from other sectors or task forces may indicate a serious hazard to task force members.
- Early utilization of identification vests and nametags. This should be utilized beginning with check-in for rapid identification of task force management and familiarization of task force personnel with one another.
- The value of standardized boxes for cache storage was proven during this activation. NY TF-1 was delayed prior to departure from New York City because some packing boxes did not fit properly on pallets. This problem was corrected quickly, causing a delay of only thirty minutes.
- Do not split task force personnel and equipment. Upon landing at Tinker Air Force Base our personnel and equipment were split, with no communication between the members with the cache and the remainder of the task force. The equipment and *all* personnel must stay together until a base camp is identified and/or established. We feel that a delay in becoming operational resulted from this separation.
- More visible marking of tools and equipment is recommended to enable rapid identification by task force members. This will prevent or reduce the chance of task force members from inadvertently taking another task force's tools or equipment.

Personal hygiene must be monitored and emphasized. Hand washing before eating and decontamination of tools, equipment and personnel is a must.



- Task force must have capabilities to rent vans and/or pickups at the scene. NY TF-1 rented two vans (1- 12 passenger & 1 cargo) and was able to facilitate transportation of equipment and personnel to/from the operational area relieving some of the responsibility of the IST. Magnetic markings were obtained and placed on the vans for identification. These were FEMA logos and NY TF-1 placards.
- Coordination to ensure military support when returning to NYC. No military unloading at JFK Int'l Airport was available, consequently, storage containers damaged by improper forklift use.

Communications between families at home will need to be readressed.
 A family network will be set up to facilitate such communications.

- Rehabilitation must be enforced, particvularly during early stages of operations. Medical personnel to be assigned to rehab sector at all times.
- Injuries must be reported and documented to ensure proper tracking for IST medical.
- CISD should include familiy members. The importance of this should not be minimized.

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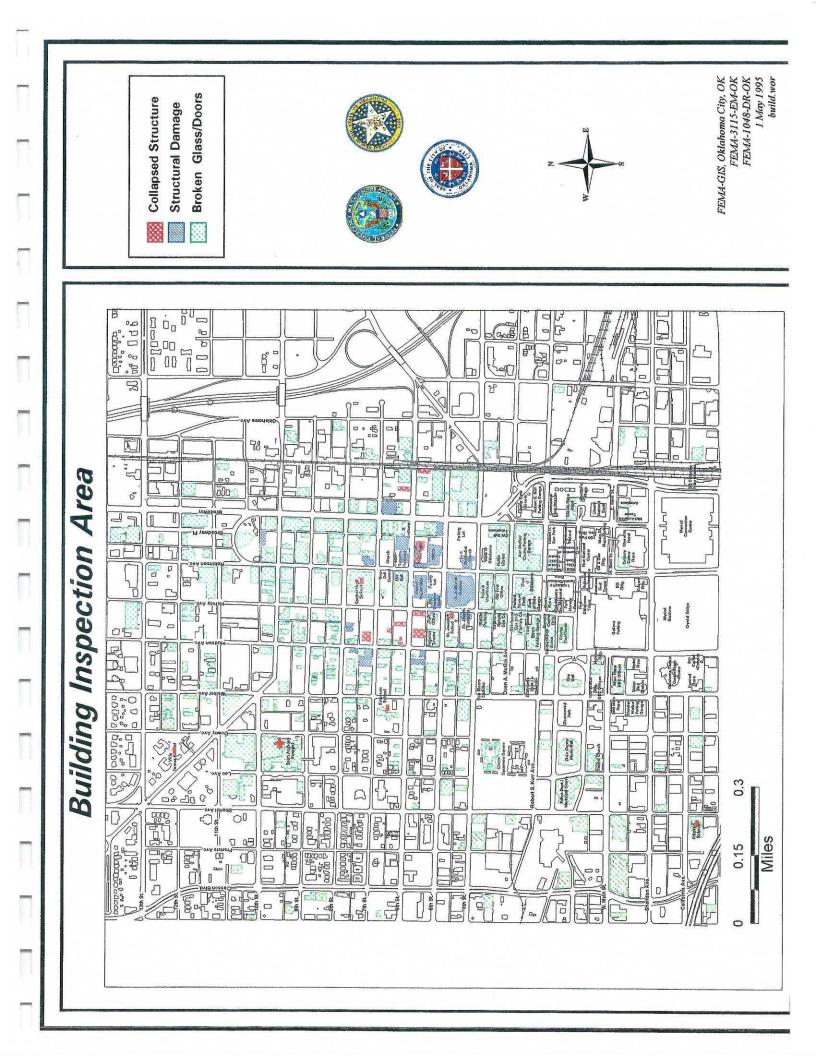
Recommendations

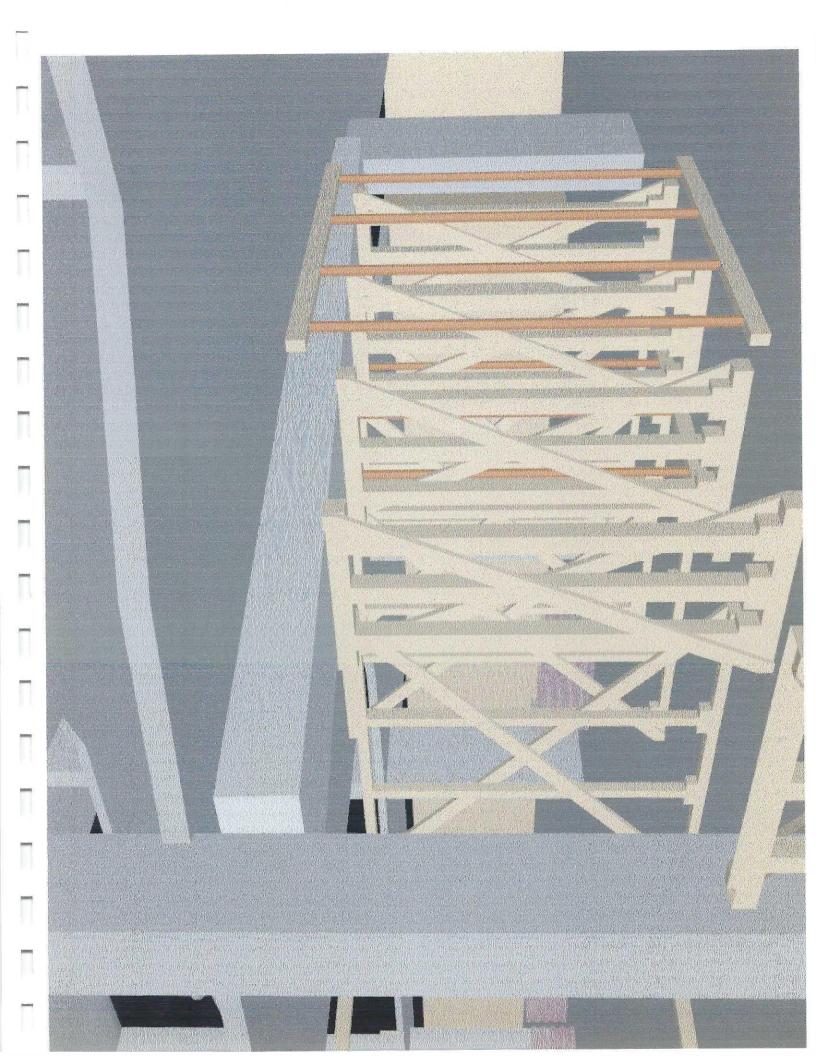
 Upon arrival of Task Forces at the point of arrival, a representative from FEMA should meet the task force and accompany them to their Base of Operations. This will enable a smooth assimilation by the task force into existing operations. Preliminary briefings of Task Force Leaders could take place at this time.

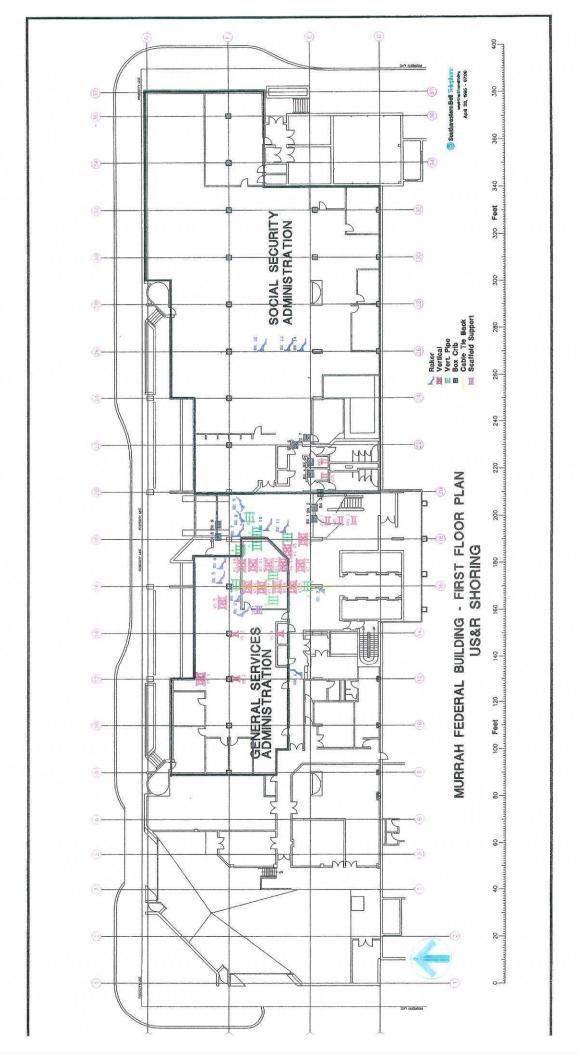
- While the Convention Center had many advantages for task forces, the distance from the area of operations impeded task forces. Tools and equipment had to be moved twice daily. Once a forward logistics area was set up, operations went smoother, but most of the equipment still had to be moved for each operational period. Our thanks to Los Angeles County for assisting in setting up the forward logistics area.
- Task forces should be split into two working groups as designed. By doing this equipment could have been left at the site. In addition, a smooth transition between teams would have been facilitated for each operational period. For example- New York would relieve New York. Operational techniques would remain the same, tools and equipment would be in position, and exchange of information would be easier accomplished between personnel familiar with each other. Splitting the task forces would enable a greater amount of task forces to network with each other during off hours. Instead of two task forces off during the same period, there would be components of four off during the same period.
- A briefing area should be set up for complete task force briefings. Prior to operations both incoming and offgoing task forces would be briefed together and share information concerning safety and operational guidelines.
- A representative from the IST should be at the Base of Operations to facilitate the transfer of information from the Operational Area IST to the task forces located at the IST. Information could be relayed through this individual to and from the task forces and the IST.

- A passport system should be designed for US &R task forces unique to our mission. This will result in a more efficient system of tracking operating personnel. A committee should be formulated to work on this project.
- Identification vests should be available for IST personnel.
 - Incident Command Course series 400 should be available for task force leaders at the National Fire Academy, Preferential enrollment that is not credited towards a persons annual course approval should be arranged.
- Consideration should be given to having tours change at 1300 hours and 0100 hours. This would afford all task forces the opportunity to work in daylight hours.
- Planning meetings should include task force leaders when possible.
 This would ensure a better flow of information up as well as down.

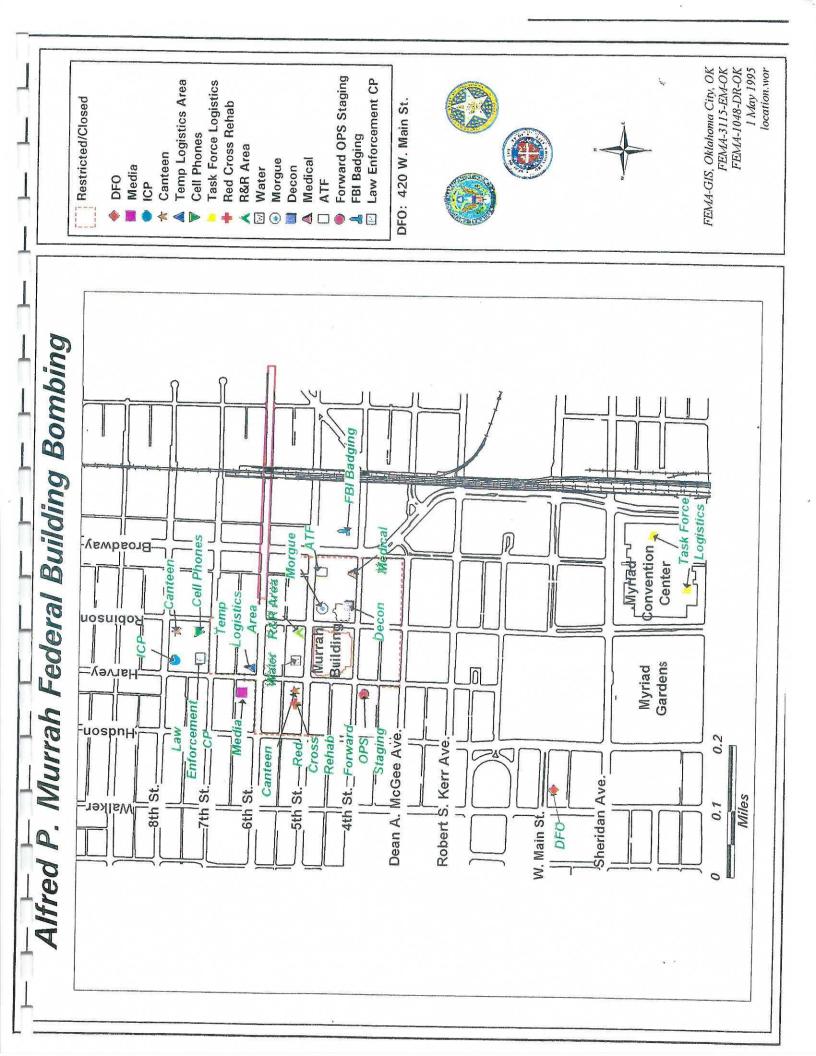
It must be reemphasized that on the whole, the operations of NY TF-1 went very well. We wish to thank FEMA for their support, especially the members of the IST. Suggestions by Task Force Leaders were listened to and in most cases implemented, enhancing operations. We would also like to the members of Virginia Task Force 2 and the Los Angeles County task force. The close working relationship that we had with them built a bond of friendship that will not be broken. Most importantly though, the members of NY TF-1 wish to than the people of Oklahoma. Because of their support, love, and kindness we were able to continue when we thought we couldn't. **God Bless You All!!**



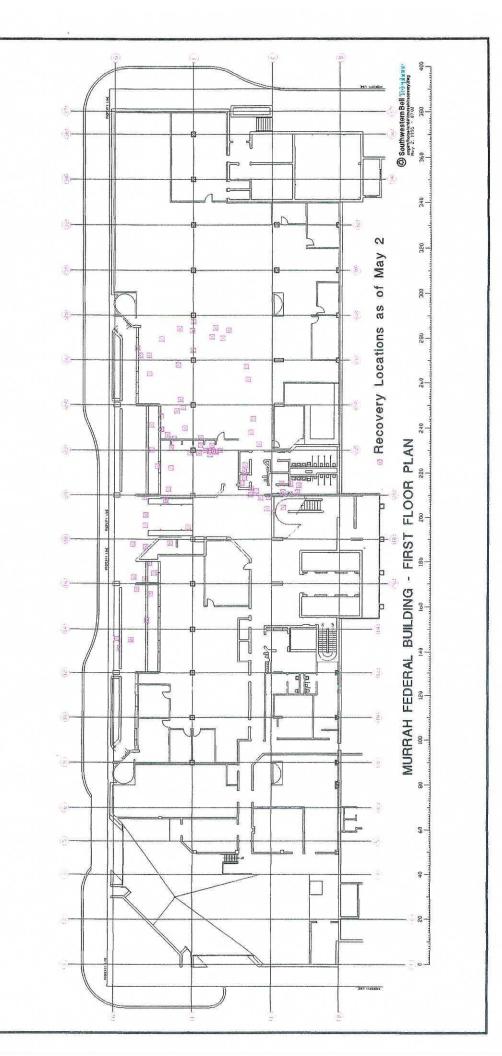


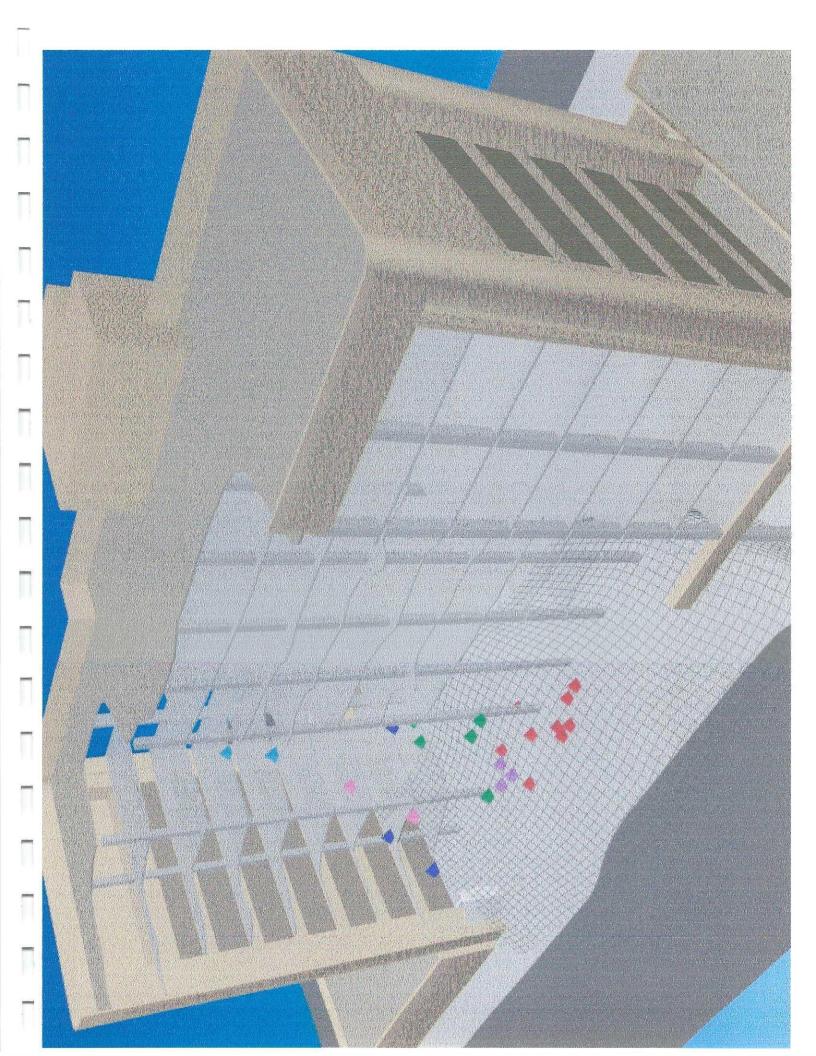


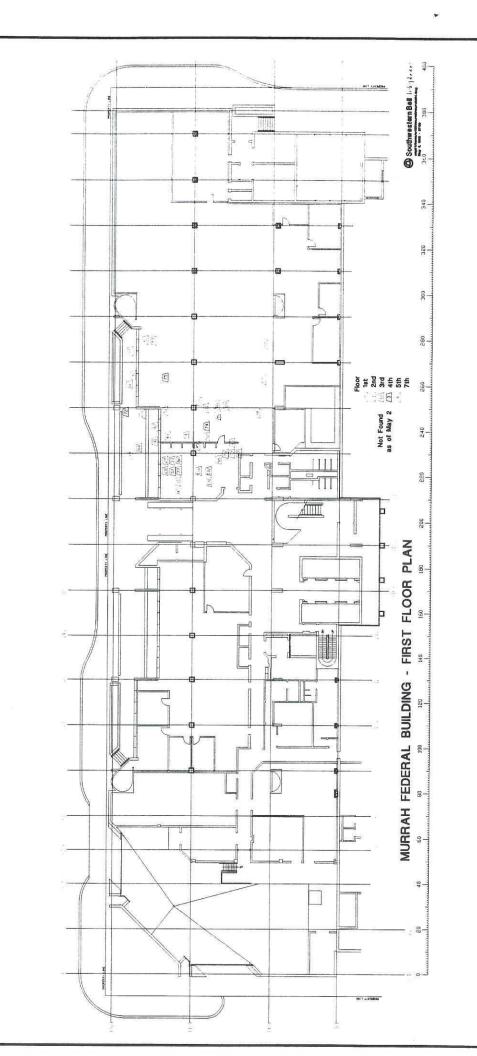
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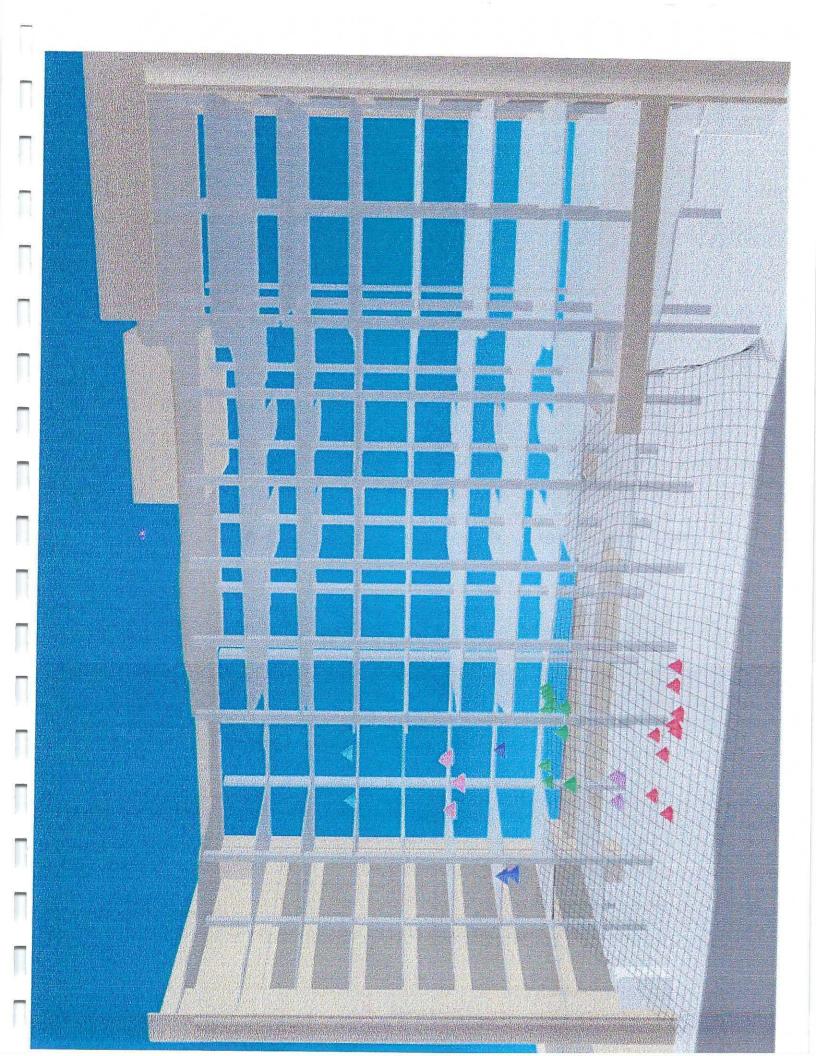




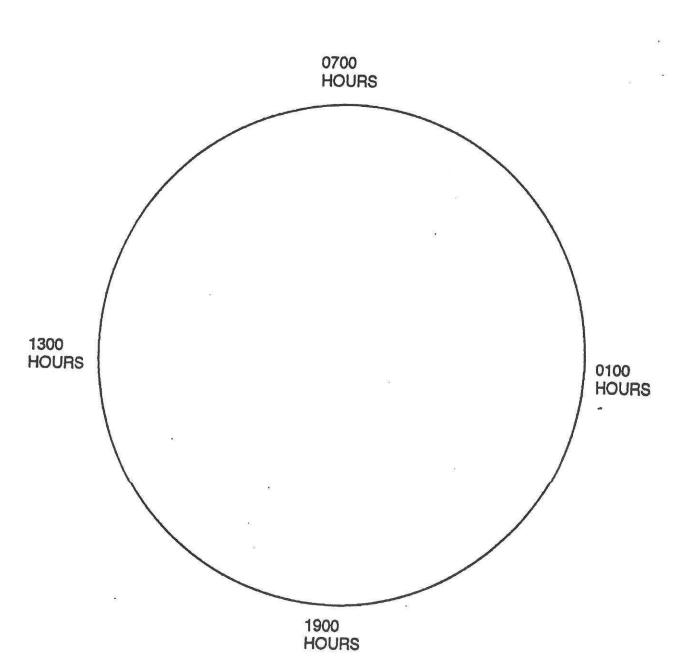








6 TH STREET INCIDENT OPERATIONAL PERIODS FOR NATIONAL US&R TEAMS

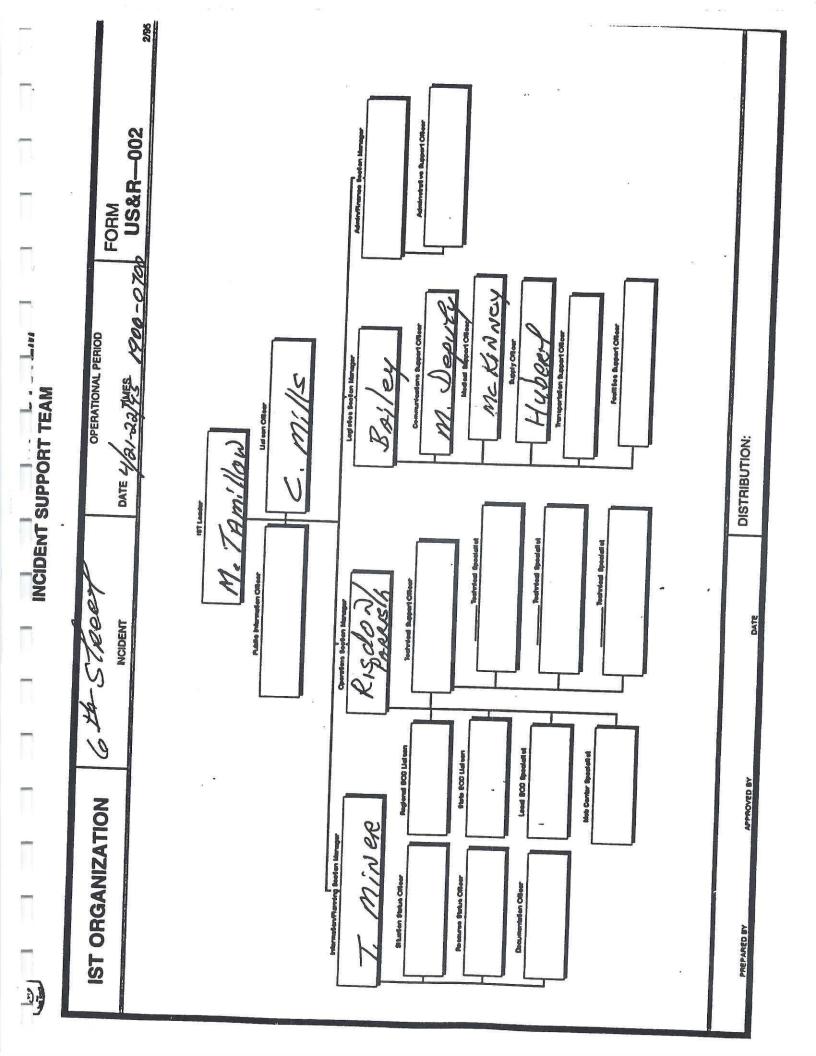


0700 - 1900 HOURS : CA TF #2 & MD TF #1 1300 - 0100 HOURS: AZ TF #1 1900 - 0700 HOURS: NY TF #1 & VA TF #2 0100 - 1300 HOURS: CA TF #7

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	INCIDE	NT SUPPORT TE	AM	
FUNCTIONAL ACTION PLAN	6th St. INCIDENT	REPORTING UNIT	ESF-9	FORM US&R-001 2
DISASTER #:	4-21-95 1900-070 OPS PERIOD:	DATE/THE POEDAD		JIM. HONE PREPARED BY:
3, 13ASECTENT <u>LATERTE</u> <u>4. FRONT DEGR</u> <u>5. MISSING</u> <u>6. EAST INTER</u> OBJECTIVES FOR THIS OPERATIONAL	CAFFY NYTEKIY DEBRIS RECT CENTRE SC S 23 RETTEVAL RSCNS LIST (RICK BASENTEN	A CO FT - A CO FT -	ET W/ FIL INC S ICC.C) (M/ELC P	
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TACHMENTS: [] ORGANIZATION/ [] ASSIGNMENT LIS [] MEDICAL PLAN	ST (Include in /	[] MAP ROUTES AN [] COMM PLAN [] OTHER: Action Plan)	ID OPERATIONS	-
AGENCY	RATIONS (including supporting agence IN DFO	ies): FIELD OPERATIO	NS	TOTAL

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19 INCIDENT SUPPORT TEAM **OPERATIONAL PERIOD** LATE ST DAILY BRIEFING FORM 1/21-22 01001900 BATE 1900 - TIMES US&R-003 INCIDENT 2/95 MANAGEMENT COORDINATION General Incident Objectives Continue Scancet / Defus Removal - 10 I FIM THE MANNE with with JURD - Handle Logistica ISSUB. TU SUPPORT F.F. Strategic Planning UTILILES THO T.F 1900-0700 TWO TE OTOU - 1900 THE ONETE DION TO 1300 AND one T.F 1200 - 0100 OPERATIONS/PLANNING Accomplishments/Current Assessment Person / UCTIM BAST INTERIOR Ountinversprent - debus Remare : Lournes Bucoms Num Bronwer And in LIRM Across Smith; 100% Complete Some pebus Remark TO ATT MEA - El Don I Personnel Status 2 Vicon Forni / 10000000 Tactical Assignments MACO TO GAST Section / Nutry termin DHOWNY TO NUMTH OTTMIN / URM ALPOSS 5 THAT - MONT. CO. MIS IN SUNTY INTERIOR W/ Ottoenix Safety/Health/Medical BLOOD BURNE Duglems CISD REST -WATCH For BHEFORE UN DEBUS. Hygine Weather Cec American Debriefing EACH TEL NEEDS TO CONTACT PLANS & UPDATE & STATUS OF THE TE PRIOR TO DEPARTURE MAAS FOR PEHAB LOGISTICS Comm Assignments/Freq. Established Adequate Phone system Ordering Supplies/Support Facilities Continue & TO under Support Equipment of Resupply - Built up IST Transportation On Core Decicared Transford - STAtic Bed PICK of TRUCKS & UANS FUR TFUSE. MEDIA Coverage/Field Involvement LIAISON Assisting/Cooperating Agencies ConTravel LIASM WITH OLFD ORS Desk Ours overer ICP, Handled VISITOR QUESTIONS **ADMIN/FINANCE** Accountability/Cost Issues worked w/ GSA Rep DEMOBILIZATION PUSSO TO AREINE. TO SET & Demots plan ADDITIONAL COMMENTS 0 DISTRIBUTION: IST LEADER DATE TIME

		INCIDEN	II SUPPURI ILAM	
	SITUATION REPORT	GTH ST INCIDENT	OPERATIONAL DERIOD 070 4/28/95 0755-070 DATE TIMES	FORM US&R-004 295
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Coh	ICALUCCI 4/21	145 TIME	DISTRIBUTION: DFO: Information & IST: Command &	A Planning Section General Staff

BRANCH: CORPS OF ENGINEERS STRUCTURAL SPECIALISTS AND STOLS GROUP

04/21/95 SHIFT	ENGINEER/ STRUCTURAL SPEC	STOLS
0700 - 1800	ENGINEER IN CHARGE D. HAMMMOND ENGINEER RICHARD TILLMAN	CHARGE PERSON MIKE TUNNICLIFF STOLS OPERATORS BILL EMPSON LYNN SHAFER SPINSER DULANEY

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TASKS

SHIFT	ENGINEER/ STRUCTURAL SPEC	STOLS
0700 - 1800	Continue assess site for falling hazards - report to IST Leader Monitor N.E. air shaft Observe shoring at shift changes	Support any victim finds with STOLS Observe search in confined area Aid IST plans division - update building map

MEDICAL PLAI		5 W005		REPARED	PREPARED				
		5. INCID	ENT MEDICAL AI	DSTATIONS	· · ·		-		
MEDICAL AID STA	TIONS		LC	CATION					MEDICS
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FEMA TASK FORCE MEDICAL TEAM MEDICAL INFORMATION

Medical Services (EMS) are provided on-site by EMSA, a private ALS service that contracts with the city.

The EMS supervisor today is Glenn Clark, EMT. Tony McCardi also has supervisory capacity.

They are aware that our medical teams will attend injuries to Task Force personnel and that a physician will be riding with the Task Force casualties to the hospital. They have no problem with this. Notify them immediately if a potential transport occurs. They may be contacted through any city fire personnel radio or through FEMA The ambulances are situated on the east & west ends of the IST. They are aware that we are willing to help with any building. other injuries or any located live victims.

There are 3 potential hospital receiving facilities, all "full service", (there are apparently no trauma designations in Oklahoma). The facilities and emer. dept. phone numbers are:

St Anthony's 272-6152 Presbyterian 272-0359 University 272-0357

VOLUNTEERS FOR EYE INJURIES DR. MALLORY 631-1527 DR. 14WET 634-3319 MONTH SNOWDEN LOPT) 682-8991

I've called and spoken with emergency physicians at each facility and told them about us. They are happy to receive patient's accompanied by FEMA medical team members.

Local veterinarians have responded to some CNN statement that they were needed on scene. One will be available at all times at the IST to care for any canine illnesses or injuries. They are also available for canine health checks. Please make your search team managers aware of this.

Scott Bjerke, M.D. from Clark County, Nevada's US&R Task Force will be providing IST medical coverage during the day shift today.

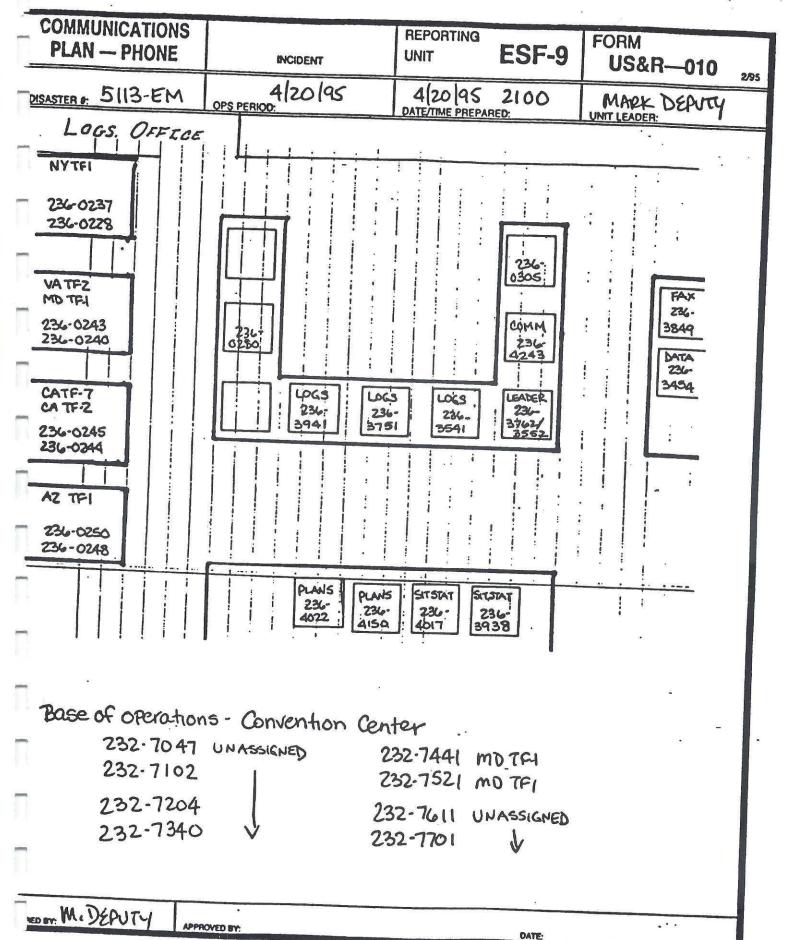
Joé Barbera, M.D. 4/21/95 1000 HUS APPROVED

IST Commander

LOCAL VET FOR 4/21-22 1900-0700 - PATRICIA SIMPSON 946-6074 (H) 943-7733 (W)



FEMA US&R RESPONSE SYSTEM INCIDENT SUPPORT TEAM





OPERATIONAL PERIOD

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(1000

Date April 22-23,1995 Time 1900-0700

INCIDENT ACTION PLAN 6TH STREET INCIDENT



FEDERAL EMERGENCY MANAGEMENT AGENCY

URBAN SEARCH AND RESCUE RESPONSE SYSTEM

INCIDENT SUPPORT TEAM

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1	DBJECTIVES	ICS 202	1. INCIDENT N/ 6th Street		2. DATE PREPARED	3. TIME
		100 202	Juli Street	mordent	4/22/95	PREPARED
4	. OPERATIONAL PERIOD (E	Date/Time) 4/2	2-4/23/95	1900-0700	HILLIUU	11/30
75	OVERALL INCIDENT OBJE		king in close su	upport of Oklahoma	City Fire Dept., o	continue to
+	and the second	rem	ove debris safe	ly and efficiently.		
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\mathbf{F}						
6.	OBJECTIVES FOR THIS OF	PERATIONAL PERIC	DD:			•
\mathbf{F}				ide of safety of all persor	nel	Service of the service of the
_	2. Continue to support O	CFD operations				
L	3. Continue debris remov	al and recovery or	floor 2			
	4. Continue victim remova	al and debris searc	h column F16, floo	or 1		
!	5. Continue debris remova	al and void search	on west perimeter	r, northeast and northwest	st	
	6. Weather permitting, con	ntinue debris remo	val on north exteri	ior debris pile		
	7. Debris and victim remov	al from east base	nent			
-	8. Debris and victim remov	al from Oklahoma	Water Resource B	llda		
7.	WEATHER FORECAST FOR	OPERATIONAL PER	RIOD			
90	% chance of showers, occa	asional lightning	ow wind chill tom	20 2021 20 doctor 145		
-		zoionai ngritining.		ps near 30 degrees. Wir	nds northerly at abo	ut 15 mph.
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٦.	GENERAL/SAFETY MESSAG	ΪE				
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1	TTACHMENTS (V IF ATTAC	CHED)				
ב	ORGANIZATION LIST (ICS	203)	MEDICAL	PLAN (ICS 206)		
I	ASSIGNMENT LISTS (ICS 2	04)		2 · · · · · · · · · · · · · · · · · · ·		
ر 	COMMUNICATIONS PLAN (
JS	202 5-94	PREPARED BY	Planning Section Chi	ef) 11. APPROVE	D BY (Incident Comm	ander)
		per fr	en	kin,	Zegan i	for Mo

SAFETY MESSAGE

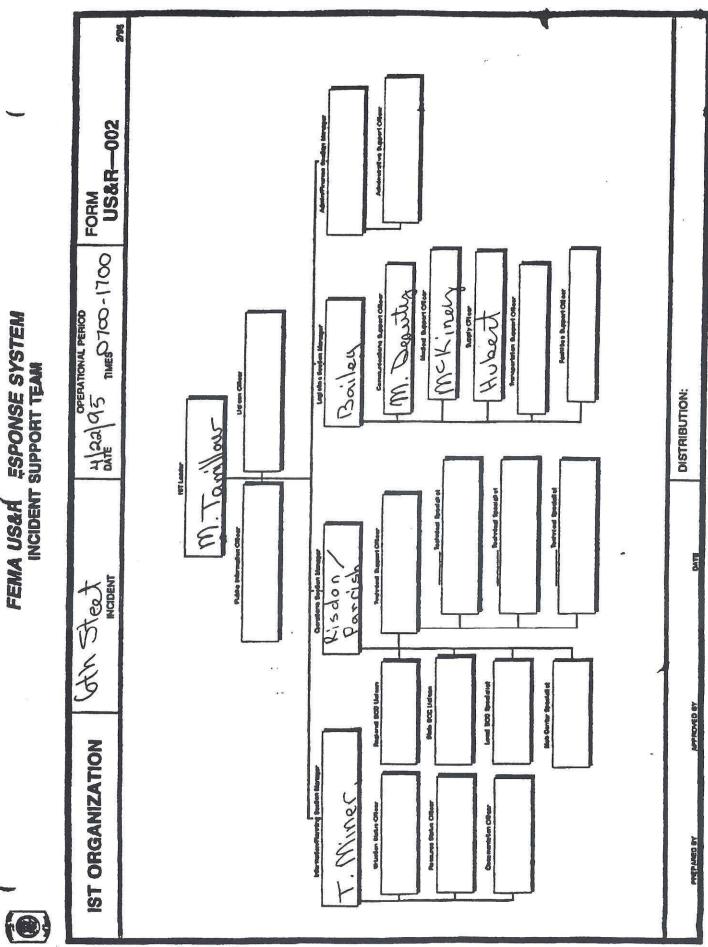
- 1. BE ALERT INSIDE AND OUTSIDE OF COLLAPSE ZONES.
- 2. WATCH FOR FALLING OBJECTS
- 3. TURN ON PERSONAL ALERT DEVICES (PALS) WHEN OPERATING INSIDE BUILDING
- 4. WORK TOGETHER AS A TEAM AND STAY TOGETHER.
- 5. WATCH FOR SIGNS OF STRESS REHAB -
- 6. DRINK ADDITIONAL FLUIDS (WATER AND JUICES)
- 7. ONE 55 GALLON DRUM OF ACID WAS IN THE BASEMENT BEFORE THE STRUCTURE COLLAPSED.
- 8. LISTEN FOR EMERGENCY HORN SIGNALS.
- 9. DEACON PRIOR TO LEAVING AREA IF CONTAMINATED
- 10. UTILIZE PPE

11. BODY REMOVAL OR CONTACT REQUIRES FULL IMPERVIOUS COVERS INCLUDING BOOT COVERS AND DEACON OF CLOTHING AND PERSONNEL.

- 12. PERSONAL HYGIENE NEEDS TO MONITORED. WASH BEFORE EATING.
- 13. STAY WARM STAY DRY (Dry Socks available from Red Cross)
- 14. BE AWARE OF ELECTRICAL CORDS LYING IN POOLS OF WATER -STAY SAFE

FEMA US&R ESPONSE SYSTEM INCIDENT SUPPORT TEAM

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The City of OKLAHOMA CITY

FIRE DEPARTMENT 820 N.W. STH ORLAHOMA CITY, OK 73108

405/297-3314 405/297-3329 FAX

GTH STREET INCIDENT

INCIDENT ACTION PLAN (IAP)

0600 - 1800 4/20/95

. INCIDENT NAME **INCIDENT OBJECTIVES** 3. IIME PREPARED PREPARED GTH STREET INCIDENT 4/20/95 4. OPERATIONAL PERIOD (DATE/TIME) 04/20/95 S. GENERAL CONTROL OBJECTIVES FOR THE INCIDENT (INCLUDE ALTERNATIVES) 1. PROVIDE FOR SAFETY of PERSONNel. 2. Through Search of Basement, 1st Flore, 2 2st Flore \$ 3 2 Floor. 2. Identity Number of personal Missing by Agency And work Location 4. Communed RESCUE OF MERINS and REMOVER OF DECEASED 5. Complete Base of Operation for Phoenix & SACRAMENTS City THER FORCES. 6. Complete Base of Operation tox IST 7. Low tinue to Support Oklohoma City Fixe Dear WEATHER FORECAST FOR OPERATIONAL PERIOD Teday Low 30° Am; High 70°; Winds Low 20% Chase of showers GENERAL/SAFETY MESSAGE Post Lockouts; Provide for good Communication; & PROVIDE FOR ESCAPE Routes And Safety Zowes * Also see Attached Safely Message ATTACHMENTS (/ IF ATTACHED) ORGANIZATION LIST (ICS 203) MEDICAL PLAN (ICS 206) DIVISION ASSIGNMENT LISTS (ICS 204) INCIDENT MAP COMMUNICATIONS PLAN (ICS 205) TRAFFIC PLAN 9, PREPARED BY (PLANNING SECTION CHIEF) 10. APPROVED BY (INCIDENT COMMANDER) 202 ICS 3/80 M LARAPIS 89, · AZ FES 1326

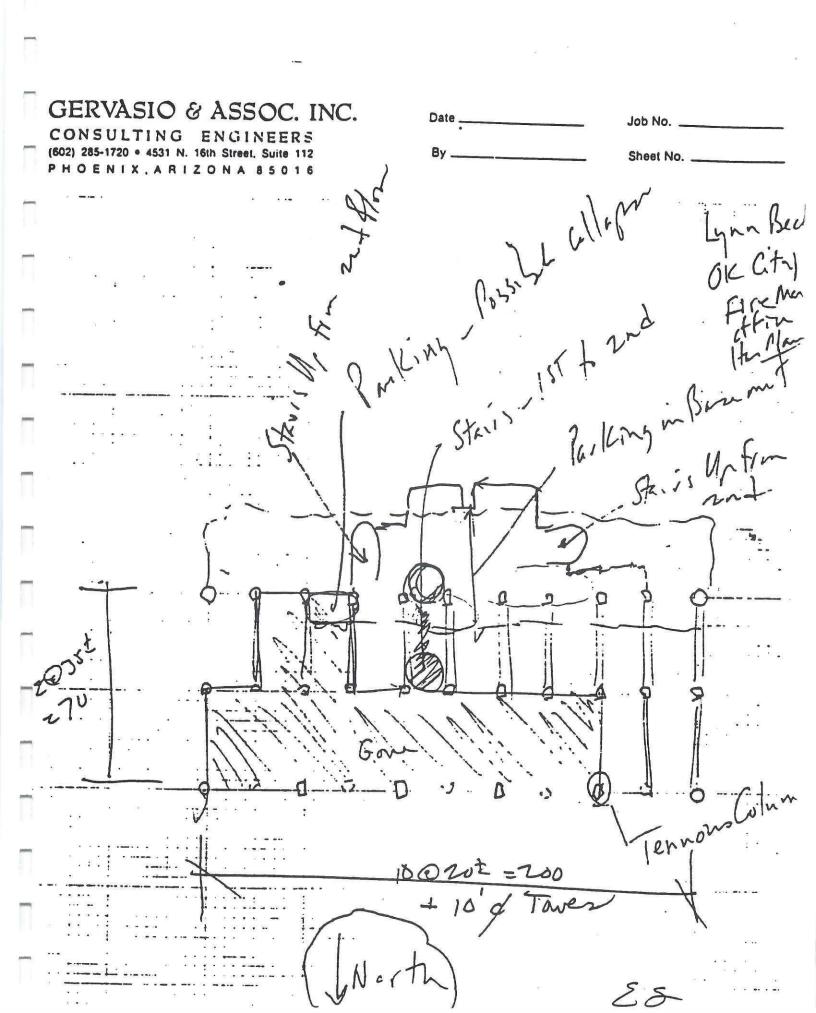
UKGANIZA HUI	A MODICIAIAIEIAI LIDI	OTH STREET		417334
POSITION	NAME	4. OPERATIONAL PERIO	DIDAT	4/20/45 1 0 600
5. INCIDENT	COMMANDER AND STAFF	4/20/95 06	57)	
INCIDENT COMMANDER	GARY - MARRS / OI	COL	-	INS SECTION
EPUTY	ELZIE Smint/0	CHIEF		
SAFETY OFFICER	attances GAin 101	DEPUTY		JEERY KATLETT,
INFORMATION OFFICER	Jotta Hansen lot	2		Mile KEGTON /C
-LIAISON OFFICER	1941364 101	BRANCH DIRECTOR	1 - 844	ISTONS/GROUPS
6. AGENC	YREPRESENTATIVES	DEPUTY		Downey
AGENCY NAME		DIVISION/GROUP	00	
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				ISIONS/GROUPS
7. PLA	NNING SECTION	BRANCH DIRECTOR	L	
CHIEF		DEPUTY		
DEPUTY	KIETH BRYAN	DIVISION/GROUP		
RESOURCES UNIT		DIVISION/GROUP		
		DIVISION/GROUP		
SITUATION UNIT		DIVISION/GROUP		
DOCUMENTATION UNIT		DIVISION/GROUP		
EMOBILIZATION UNIT		C BRANCH III	- 0111	SIONS/GROUPS
TECHNICAL SPECIALISTS		BRANCH DIRECTOR	·Г	
		DEPUTY	F	
		DIVISION/GROUP		
d. LOGIS	TICS SECTION	DIVISION/GROUP	\neg	
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SUPPLY UNIT		HELICOPTER COORDINATO	1	
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03 ICS 1/82	EPARED BY (RESOURCES UNIT)		1	<i>ce</i>

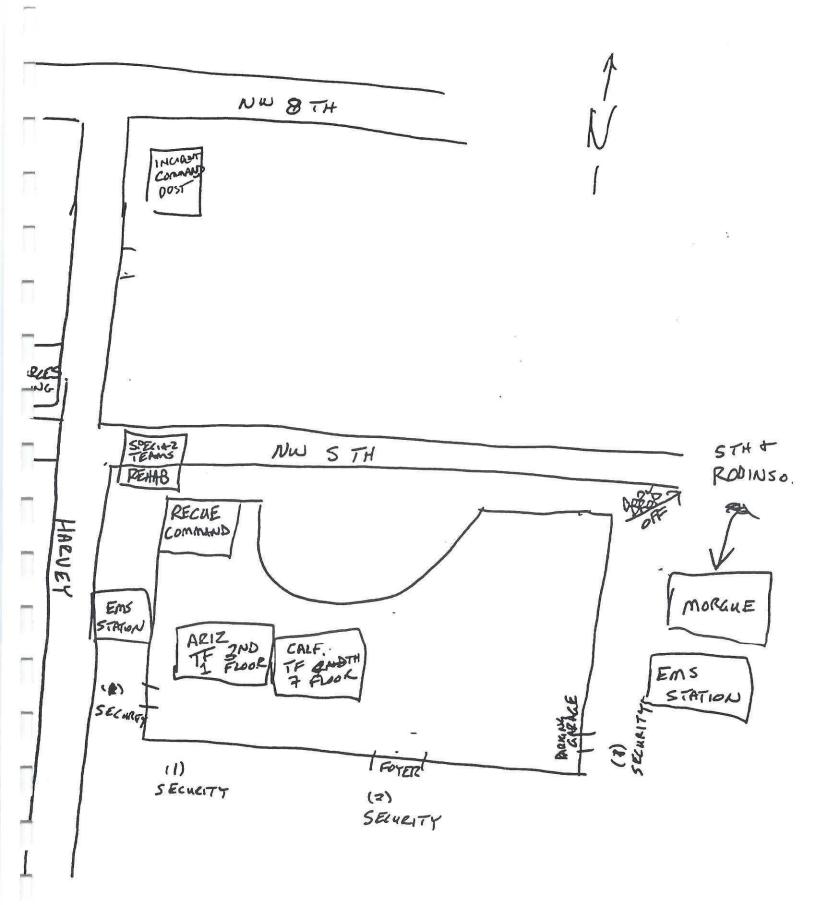
Safety Message: 1. Be Aleer when Operating in Collapse Lowes. 2. WAtch for falling Objects. 3. TURN ON PERSONAL Alert devices (PALS). Vilian Operating inside Building. 4. Work togethere AS A Term and Stay To gether. . Watch for signs of stress. . DRINK Additional fluids (WATER And Juices). 2. ONE 55 gAllow drum of Acid WAS is the BASEMENT before the structure collapsed. . LISTEN FOR EMERGENCY HORN SIGNALS.

INCIDENT RADIO	COMMU	INCIDENT RADIO COMMUNICATIONS PLAN	. INCIDENT NAME	2. DATE/TIME	
		4. BASIC RAI	4. BASIC RADIO CHANNEL UTILIZATION	- Idala	0200 - 2000 0200 - 2000
SYSTEM/CACHE	CHANNEL	FUNCTION	FREQUENCY	ASSIGNMENT	
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ICS 8/78	REPARED BY (CON	5. PREPARED BY (COMMUNICATIONS UNIT)		×	
FES 1330					

OPERATIONAL PERIOD DATE/TIME	0200-1800	REMARKS				Force	u .	
2. DATE/TIME 3.	1100/12	ASSIGNMENT	PHOENIX	SAC CITO	Commans of	Aditional Task	RIGGERS	
1. INCIDENT NAME	4. BASIC RADIO CHANNEL UTILIZATION	FREQUENCY	418.075	417.6625	418.050	418.575	416.8375	
INCIDENT RADIO COMMUNICATIONS PLAN	4. BASIC RADI	FUNCTION	TACYICAN	Thetical		Tactical	Tactical	5. PREPARED BY (COMMUNICATIONS UNIT)
COMMU		CHANNEL						PREPARED BY (CO
INCIDENT RADIO		SYSTEMICACHE	TASK FURCE				95	205 ICS 8/78

MEDICAL PLAN		NT NAME STREET	4/2	0/45	TIME PREPARED	4. OPEF 4/2	14TIO	NAL PEF	RIOD 7600 1800
		5. INCIDENT MED	ICAL AID S	TATIONS					
MEDICAL AID STATIO	VS		LOCA	TION	35%		L	PARA	MEDIC
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		6. TRANSPO	ORTATION		•				
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							100		





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OPERATIONAL PERIOD

Date April 21-22, 1995 Time 1900-0700

INCIDENT ACTION PLAN 6TH STREET INCIDENT



FEDERAL EMERGENCY MANAGEMENT AGENCY

URBAN SEARCH AND RESCUE RESPONSE SYSTEM

INCIDENT SUPPORT TEAM

1. INCIDENT NAME 2. DATE PREPARED TIME **INCIDENT OBJECTIVES** 3. 6TH STREET 4/21 1700 4. OPERATIONAL PERIOD (DATE/TIME) 4/21/95 1900 GENERAL CONTROL OBJECTIVES FOR THE INCIDENT (INCLUDE ALTERNATIVES.) PEOVIDE FOR SAFETY OF ALL PERSONNEL ONTINUE CLOSE SUPPORT OF OKLAHOMA FIRE 3 CONTINUE OPERATIONS IN 3 SEARCH ZONES NOETH EXTERIOR DEBRIS PILE EAST INTERIOR BASEMENT SOUTH INTERIOR BASEMENT SEARCH LARGE BUILDING ACCOSS THE STREET + SMAN BUILDING BEHND URM WEATHER FORECAST FOR OPERATIONAL PERIOD FORCAGT 15 FOR INCREASING CLOUDS AFTER MONIGHT. SLIGHT CHANCE OF DEELID EARLY MORNING HOUES. WINDS 13-18 NE LOW TEMD 430 @ 0600 RH 49. TO 65 % GENERAL/SAFETY MESSAGE ROTATE & REMAB PERSONNEL FREQUENTL ATTACHMENTS (✓ IF ATTACHED) ORGANIZATION LIST (ICS 203) MEDICAL PLAN (ICS 206) Medical Message DISION ASSIGNMENT LISTS (ICS 204) INCIDENT MAP Phone Pland COMMUNICATIONS PLAN (ICS 205) TRAFFIC PLAN Deciadal Plan I Meetis 9. PREPARED BY (PLANNING SECTION CHIEF) 10. APPROVED B -202 ICS 3/80 (UNCIDENT COMMANDER) FES 1326

SAFETY MESSAGE

- 1. BE ALERT INSIDE AND OUTSIDE OF COLLAPSE ZONES.
- 2. WATCH FOR FALLING OBJECTS
- 3. TURN ON PERSONAL ALERT DEVICES (PALS) WHEN OPERATING INSIDE BUILDING
- 4. WORK TOGETHER AS A TEAM AND STAY TOGETHER.
- 5. WATCH FOR SIGNS OF STRESS REHAB -
- 6. DRINK ADDITIONAL FLUIDS (WATER AND JUICES)
- 7. ONE 55 GALLON DRUM OF ACID WAS IN THE BASEMENT BEFORE THE STRUCTURE COLLAPSED.

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- 8. LISTEN FOR EMERGENCY HORN SIGNALS.
- 9. DECON PRIOR TO LEAVING AREA, IF CONTAMINATED
- 10. UTILIZE PPE
- 11. MAND WADHING Personnel Hyg.

12 BODIES) Impleviance Coverings Boots 4

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MISSING BY FLOOR AND BY AGENCY

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AGENCY	# MISSING
1st FLOOR EAST END SOCIAL SECURITY ADMINISTRATION	16
1st FLOOR WEST END G.S.A.	2
2nd FLOOR G.S.A./CHILD CARE	1 (CHILD)
3rd FLOOR GENERAL ACCOUNTING OFFICE (GAO) HEALTH AND HUMAN SERVICES CREDIT UNION	
4th FLOOR FEDERAL HIGHWAY ADMINISTRATION	10
5th FLOOR U.S.D.A. VETERANS ADMINISTRATION	7
6th FLOOR	
7th AND 8th FLOOR H.U.D.	35
9th FLOOR	UNKNOWN

SCEC OKCWRKNOW 000 212200 TTAROO KOKC DDHHMM

SHORT TERM FORECAST FOR DISASTER SERVICES NATIONAL WEATHER SERVICE OKLAHOMA CITY OK 515 PM CDT FRI APR 21 1995

OK2025-212210-

FORECAST THROUGH MIDNIGHT (2400 LDT)... NOSTLY CLEAR SKIES WILL PERSIST INTO THE EARLY EVENING. CLOUDS INCREASING GRADUALLY BY MIDNIGHT. TEMPERATURES IN THE UPPER 60S WILL FALL INTO THE UPPER 50S BY 2200 LDT. RELATIVE HUMIDITIES NEAR 49 PERCENT WILL RISE TO NEAR 65 PERCENT BY 2400 LDT. NORTH WINDS WILL BECOME NORTHEAST AT 10 TO 15 MPH THROUGH THE EVENING.

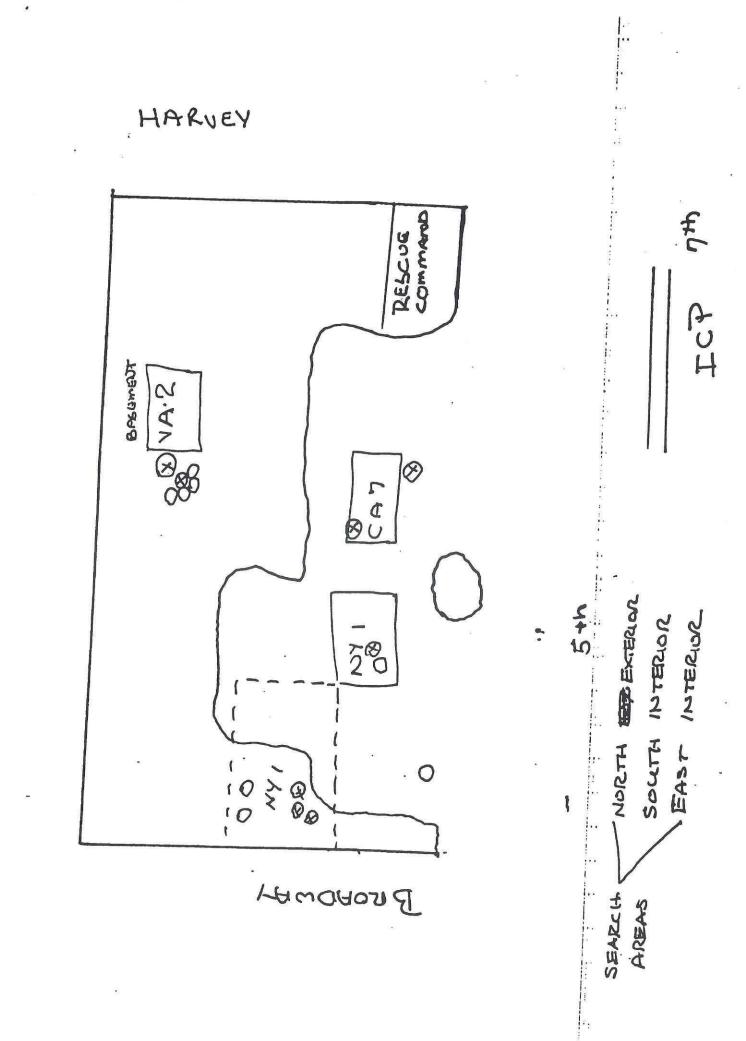
PORECAST FOR MIDNIGHT THROUGH 0600 LDT SATURDAY...CLOUDS WILL CONTINUE TO INCREASE... ALONG WITH A SLIGHT CHANCE OF A SHOWER OR THUNDERSHOWER. RAIN CHANCES WILL REMAIN LOW...AND ANY WHICH DOES OCCUR WOULD BE TOWARD MORNING. TEMPERATURES BY 0600 LDT WILL BE NEAR 43 DEGREES. WINDS WILL CONTINUE FROM THE NORTHEAST BUT INCREASE SOMEWHAT OVERNIGHT...REACHING SPEEDS OF 13 TO 18 MPH.

A STATIONARY FRONT EXTENDING FROM SOUTHWEST TO EAST CENTRAL OKLAHOMA AT LATE AFTERNOON IS EXPECTED TO DRIFT A LITTLE TO THE SOUTH OVERNIGHT. SHOWERS AND THUNDERSTORMS COULD DEVELOP ALONG THE FRONT THIS EVENING AND EARLY TONIGHT...BUT THE MAIN RESULT IN OKLAHOMA CITY FROM ITS SLOW MOVEMENT TO THE SOUTH WILL BE THE INCREASING WORTHEAST WINDS.

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INCIDENT RADIC	COMML	INCIDENT RADIO COMMUNICATIONS PLAN	1. INCIDENT NAME	2. DATE/TIME PREPARED	3. OPERATIONAL PERIOD DATE/TIME
			5113-EV1	1 4121 1630	4/21-4/22
		4. BASIC RAD	4. BASIC RADIO CHANNEL UTILIZATION		
SYSTEM/CACHE	CHANNEL	FUNCTION	FREQUENCY	ASSIGNMENT	
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	-	TACTICAL-	418.5750	VA TE-2	UMULEK Sinn
	4	TACTICAL	12 212 ELL		SIMPLEX
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	\sim	TACTICAL	416.0375	MD TF-1	ZIAPLEX
	-	COMMAND	416.2375	TST	X SUDUEX
	12	REPEATER	TX 21-10.4875	IST)
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NFES 1330					

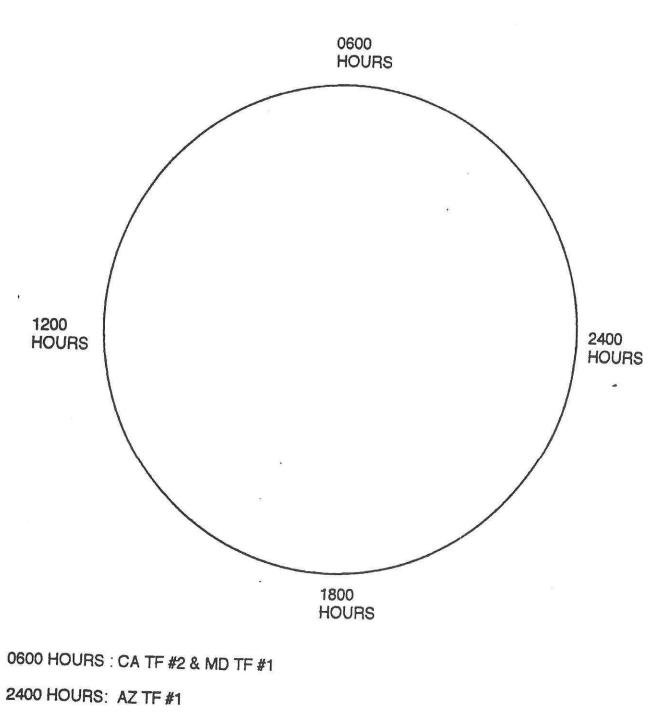


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6 TH STREET INCIDENT PLANNING MEETING FOR NATIONAL US&R TEAMS



1800 HOURS: NY TF #1 & VA TF #2

2400 HOURS: CA TF #7

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ECEC OKCWRINNOW DEF 222000 TTAAOO KOKC DDHEMM

SHORT TERM PORECAST FOR DISASTER SERVICES NATIONAL WEATHER SERVICE OKLAHOMA CITY OK 300 PM CDT SAT RFR 22 1995

OK2025-222100-

FORECAST THROUGH 2100 CDT SATURDAY... FRAIN WITH ENBEDDED THUNDERSTORMS WILL CONTINUE THROUGH THE LATE AFTERNOON AND EARLY EVENING. THE STRONGER STORMS COULD PRODUCE SHALL HALL...AND HEAVY RAIM...AND OCCASIONAL LIGHTNING STRIKES. ADDITIONAL RAIMFALL COULD TOTAL 3/4 TO 1 INCH BY 2100 CDT. A FEW TEMPORARY BREAKS IN THE PRECIPITATION WILL BE POSSIBLE IN THE LATTER PART OF THE AFTERNOON...AFTER ABOUT 1700 CDT. TEMPERATURES WILL REMAIN MEARLY STEADY FROM 42 TO 47 DEGREES THROUGH SUNSET (2008 CDT). WINDS WILL BE FROM THE MORTHEAST AT 10 TO 20 MPM...WITH A FEW GUSTS TO MEAR 30 MPH... ESPECIALLY IN AND AROUND THUNDERSTORMS. THE WIND CHILL INDEX WILL AVERAGE IN THE MID 205 TO MEAR 30 THROUGH 2100 CDT.

FORECAST FOR 2100 CDT SATURDAY THROUGH 0300 CDT SUNDAY...OCCASIONAL RAIN... WITH A FEW EMBEDDED THUNDERSTORMS WILL CONTINUE. TEMPERATURES WILL FALL SLOWLY INTO THE LOWER 405 BY 0300 CDT. WINDS WILL BE NORTHEAST AT 14 TO 18 NPE WITH OCCASIONAL GUSTS TO NEAR 25 MPE.

AN UPPER AIR LOW PRESSURE TROUGH OVER NEW MEXICO WILL CONTINUE HOVING EAST TOWARDS OKLAHOMA THROUGH TOWIGHT... MAINTAINING THE CHANCE FOR PRECIPITATION. RAIN WILL TAPER OFF SUNDAY AS THE TROUGH PASSES BY.

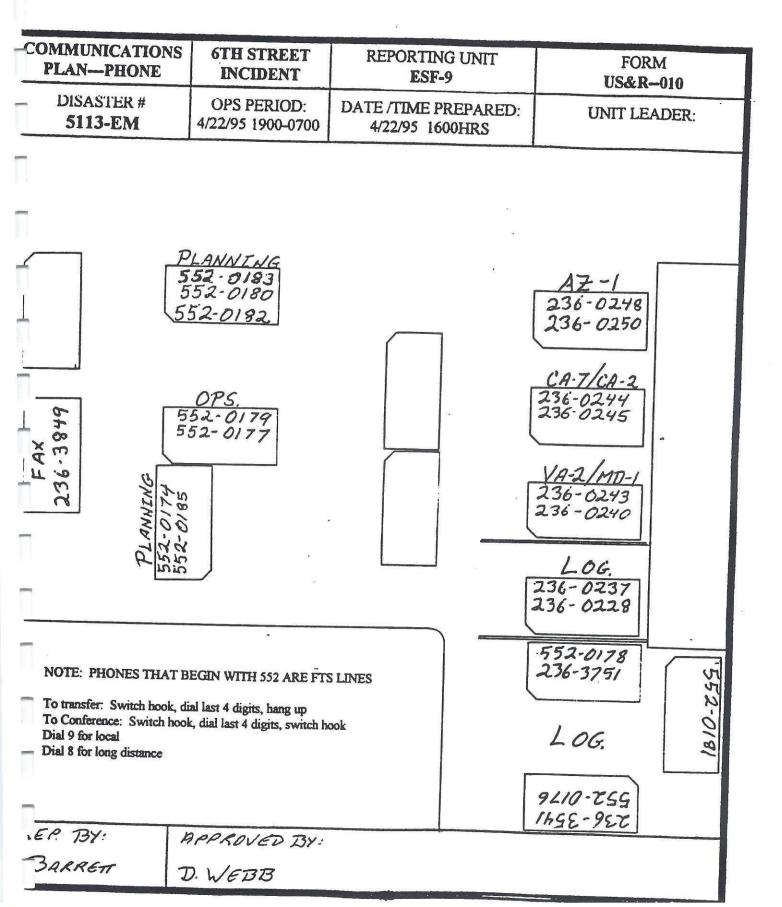
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Kim ZaGaris	Chris Sour
& FEMA	MAT'L WEATHER SH
Dept.	Phone 366-6582
236-3849	Fear P

4/20 - 4/22		•	React								
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			FEMA/USIR FREES							\rightarrow	ICS 205 NMSAR Rev. 2.592 M

FEMA US&R RESPONSE TEAM

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6TH AVE INCIDENT PHONE LIIST

NASAR FEMA EICC

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OKLAHOMA CP

FBI -IST FEMA US---R 703-202-6277 202-646-24:79 202-646-24:14 FAX 202-646-24:84 FAX 627-0908 659-8905 879-3170 236-3762 /4243 202-646-24:42 202-646-24:47 202-646-24:22

VETS JOY HUSK.A 558-9865P 833-8151C PAT SIMPSON 943-7733W 946-6074H KRISTI MCCOLLOCH

424-3522W 525-3436H



FEMA US&R RESPONSE SYSTEM INCIDENT SUPPORT TEAM

 $c_{\rm ext} = c_{\rm ext} + c_{\rm$

SITUATION	6TH ST	OPERATIONAL PERIOD	FORM				
REPORT	INCIDENT	DATE TIMES	US&R_004				
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ALEA IN SOUTH INTERIOR WEST OF STAIRS SECURED AND DEBRIS REMINAL BEINN. I VICTIM REMOVED 125 FLOOR -							
RESOURCES ASSIGNED NEW YURK AND VIRGINIA BEACH WILL BEGIN ONEARATIMS AT 1900 WITH SACRAMENTO FOLLOWING AT CIDD							
PLANNED ACTIVITIES (next 24-72 hours) <u>CONTINUE NOWATH EXTERIOR DEBRIS REMOVAL (WEATHER PERMITING</u> <u>CONTINUE SOUTH INTERIOR DEBRIS REMOVAL ON IST 4 ZND</u> <u>FLAMES</u>							
CONTINUE SOUTH	IONTH EXTERNING	DEBRIS REMINAL (W S REMINAL ON 121	4 ZND				
ADDITIONAL INFORMATIC NO 14A2ARD	NOVATI EXTERLIOR INTERLON DEBRI	TH INTERLOR WEST	OF STAIRS				

FEMA US&R Medical Teams IST MEDICAL INFORMATION 4/22/95 1800

IST medical support has obtained a cellular phone # 833-8047 which may be used to access any necessary services or assistance. Task Force medical teams should use this number to notify IST medical of any TF injuries/illnesses, medication or equipment needs or other problems.

A limited list of emergency medical numbers are listed on the right wall at FEMA IST if medical support is not immediately available.

Washington FEMA offices requested updates on injured Task Force members.

LOCAL SITE PUBLIC HEALTH ISSUES.

Continued rain has increased risks of electrical injury due to portable electrical generators and extension cord connections. Heat loss is increased by wet clothes and socks. Safety warnings have been added to the previous list and will be distributed to Task Force leaders and medical personnel.

Coffee may accelerate fluid loss and dehydration and Task Force members are warned to continue drinking juice and water when engaged in heavy work.

Unbagged meals and food containers potentially may create a rat/mouse problem. Oklahoma City is providing garbage removal with the rubble removal but TF members should make every attempt to bag all waste food and containers to minimize the rodent risk.

The State Public Health Commissioner is enroute to the scene and will be providing a preventative medicine team. It is anticipated that food will be restricted from the site to eliminate the developing public health hazard.

Impervious coverings for boots, coveralls and gloves should be worn by all personnel operating around bodies.

Issues regarding disarticulation of corpse limbs to facilitate removal at a crime scene arose. Chief Shannon OCFD and his troops are primarily responsible and have permission from the Oklahoma City Medical Examiner to disarticulate corpses, removing remains with a description of location and situation attached. FEMA Teams have requested involvement with any body disarticulation for filming and future training purposes. This is currently being discussed through Chief Shannon OCFD, Chief Downey FEMA IST, Dr. Joe Barbera and Dr. Scott Bjerke, FEMA IST.

<u>Scott</u> Bjerke, MD IST Medical

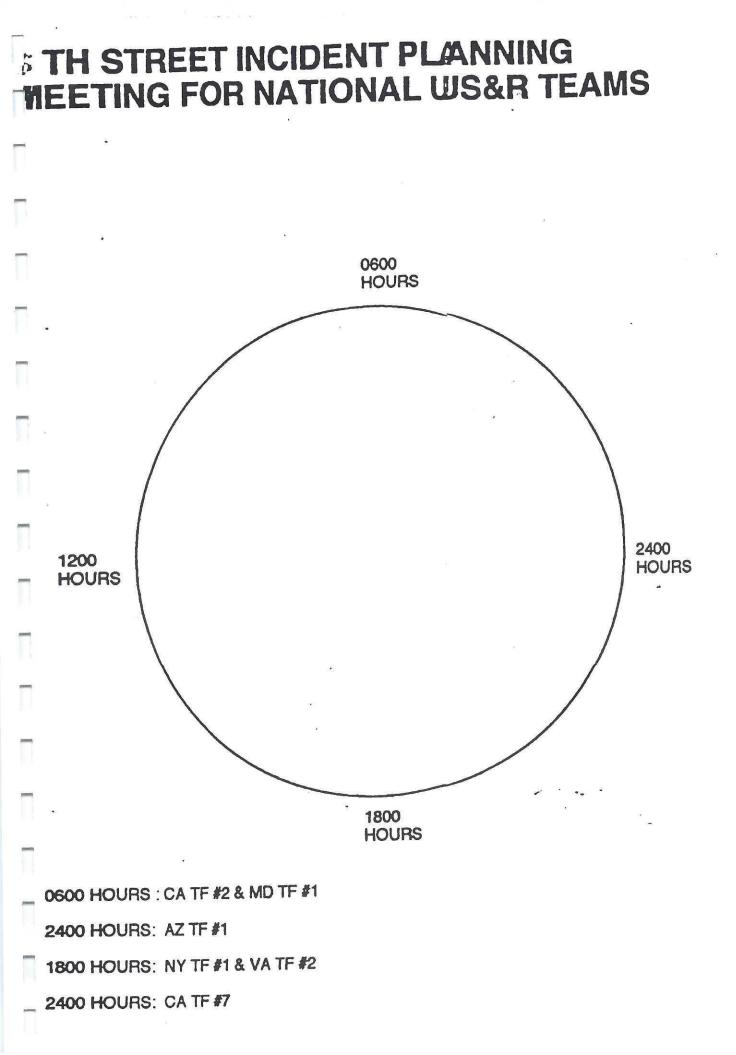
Approved M.C.

Joe Barbera, MD

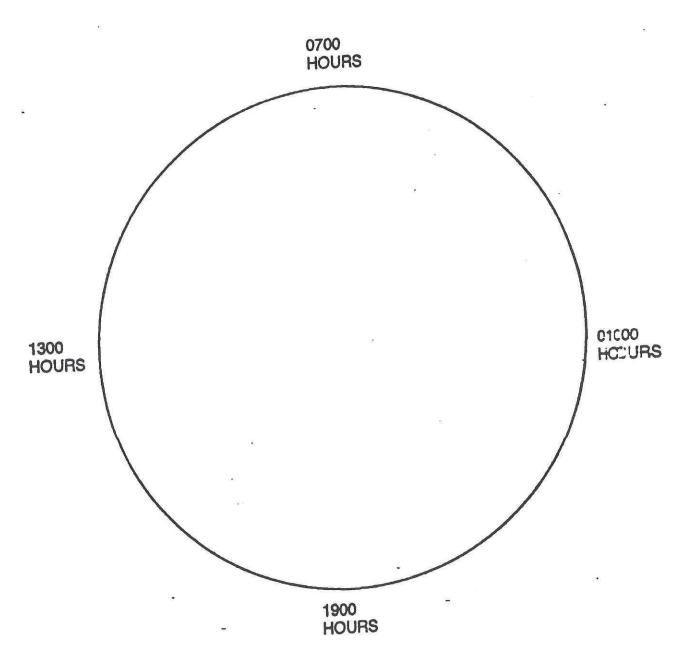
Joe Barbera, MD IST Medical

BRANCH: CORPS OF ENGINEERS / STRUCTURAL SPECIALISTS 4/22/95 1800 hrs

- 0700 Tasked with doing new map and structue marking
- 0730 Sent STOLS home
- 0800 Sent out for mylar overlay throuh Boult construction
- 0830 Set up plans table
- 0900 Sent out L.A. Co Engineers Mtin and spiers to mark columns
- 0930 Started corp of engineers Richard Tillman, Lynn Shaper to map colapse and other zones.
- 1000 Got mylar overlay started map set-up
- 1100 Discovered basement framing under 1st floor 12 to 18 f.5 to E called Ed Kirkpatrick P,E. He said area was poured over cardboard voids expansive soil 4" to 12" low risk informed Hone/Downey of low risk tighten shores
- 1200 Requested to visit FBI building Weldon Kennedy or Mr. Cook re:
 - a. Damaged radio tower in neaby bldg. Was lowered to ground by crane
 - Checked FBI bldg for blast damage-found none
- 1300 Continue to draw overlays of EP floor
- 1400 Evacuate due to threat until 1550
- 1600 Inspect shoring and record on plans



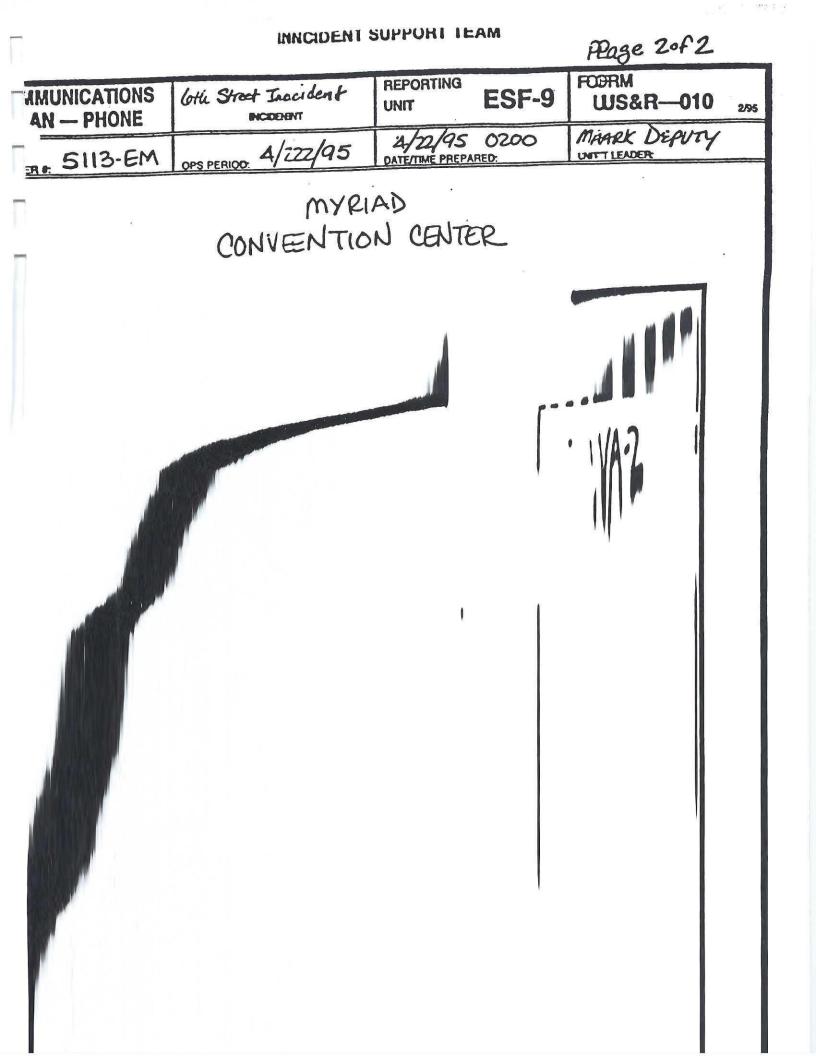
6 TH STREET INCIDENT OPERATIONAL PERIODS FOR NATIONAL US&R TEAMS

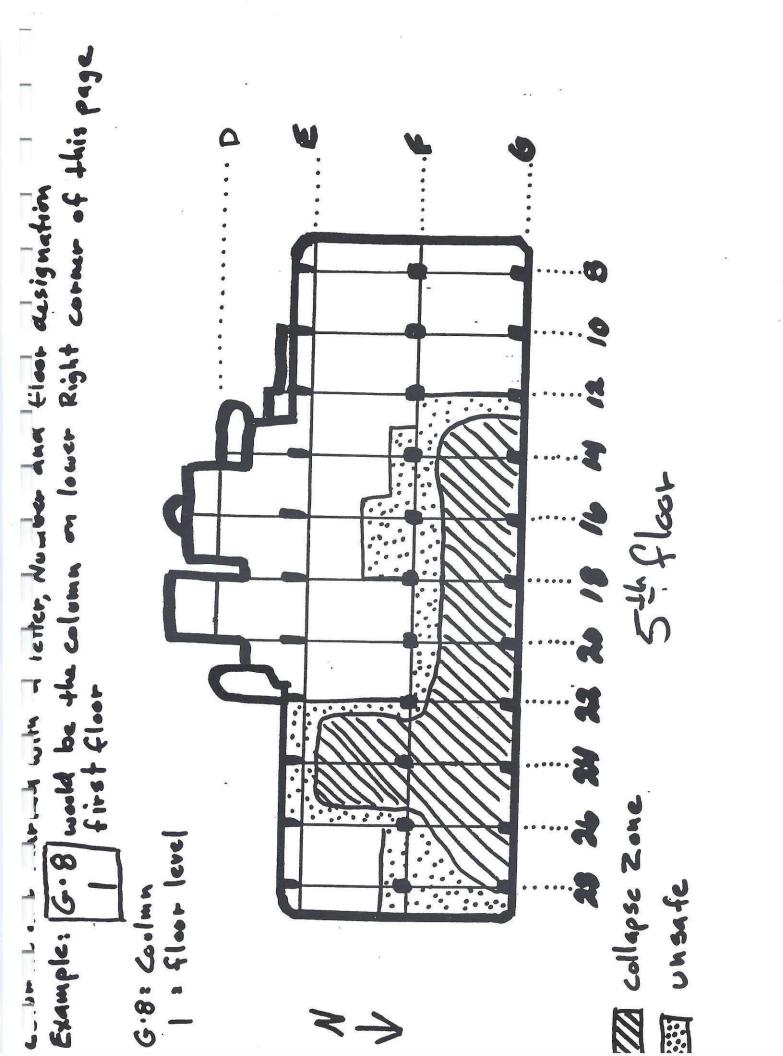


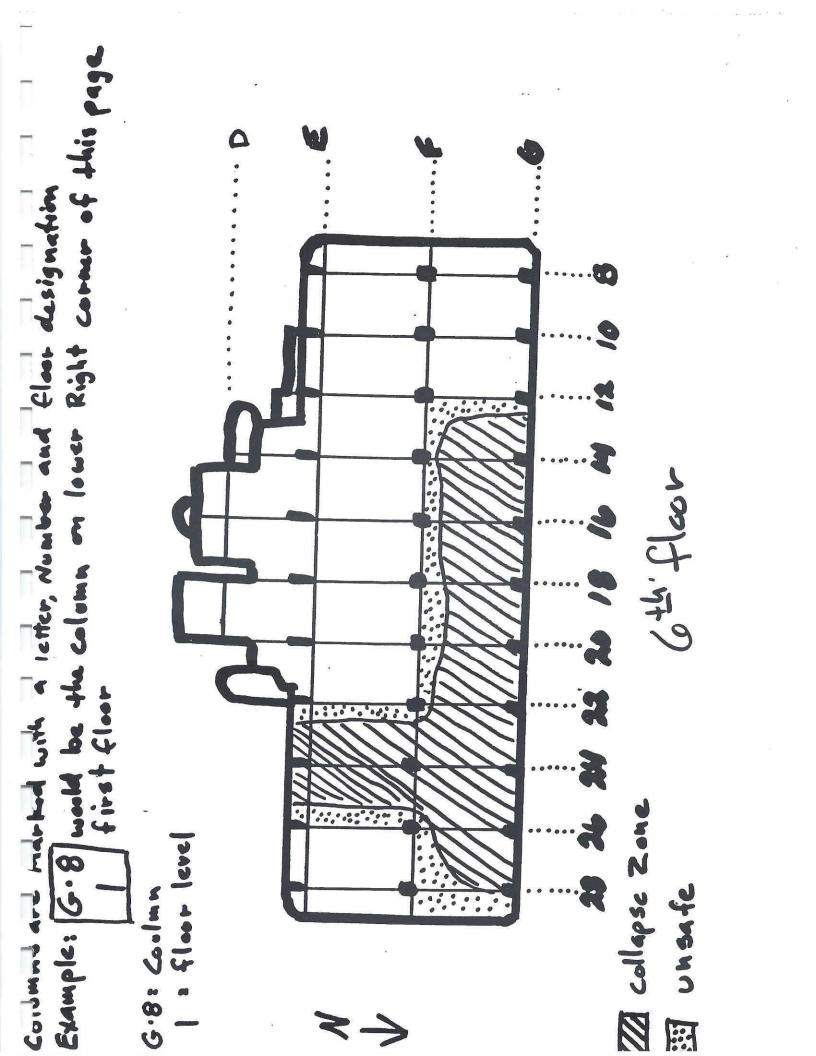
0700 - 1900 HOURS : CA TF #2 & MD TF #1 1300 - 0100 HOURS: AZ TF #1 1900 - 0700 HOURS: NY TF #1 & VA TF #2 0100 - 1300 HOURS: CA TF #7

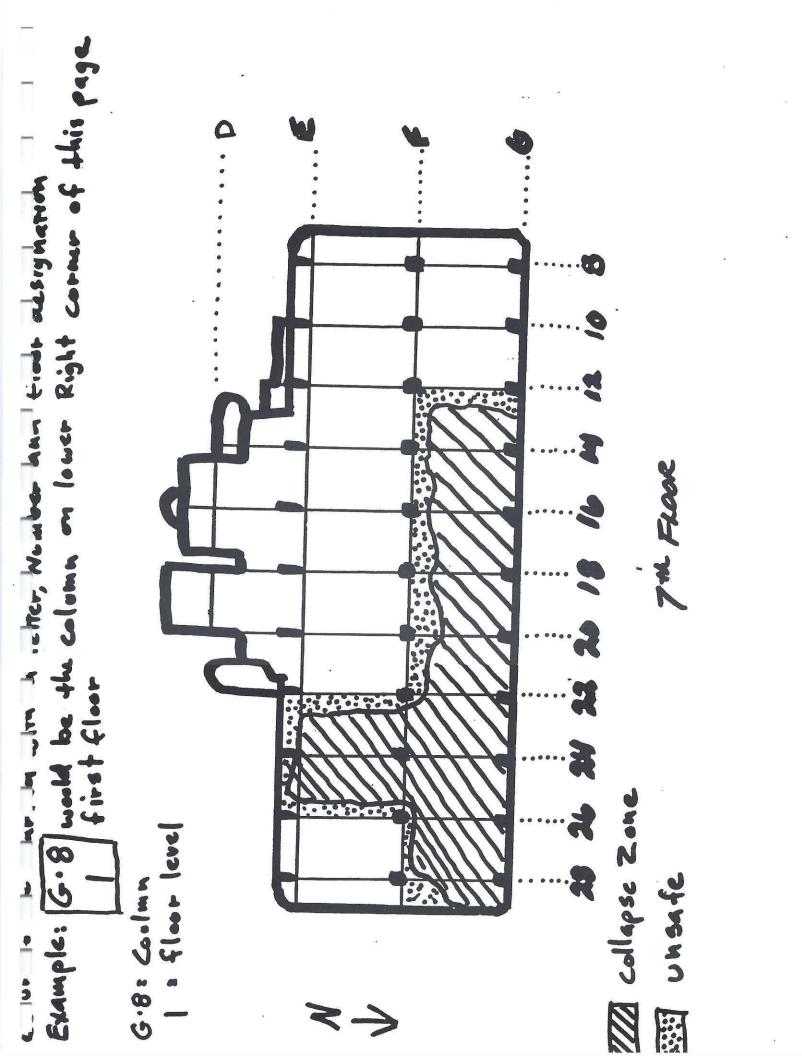
MISSING BY FLOOR AAND BY AGENCY

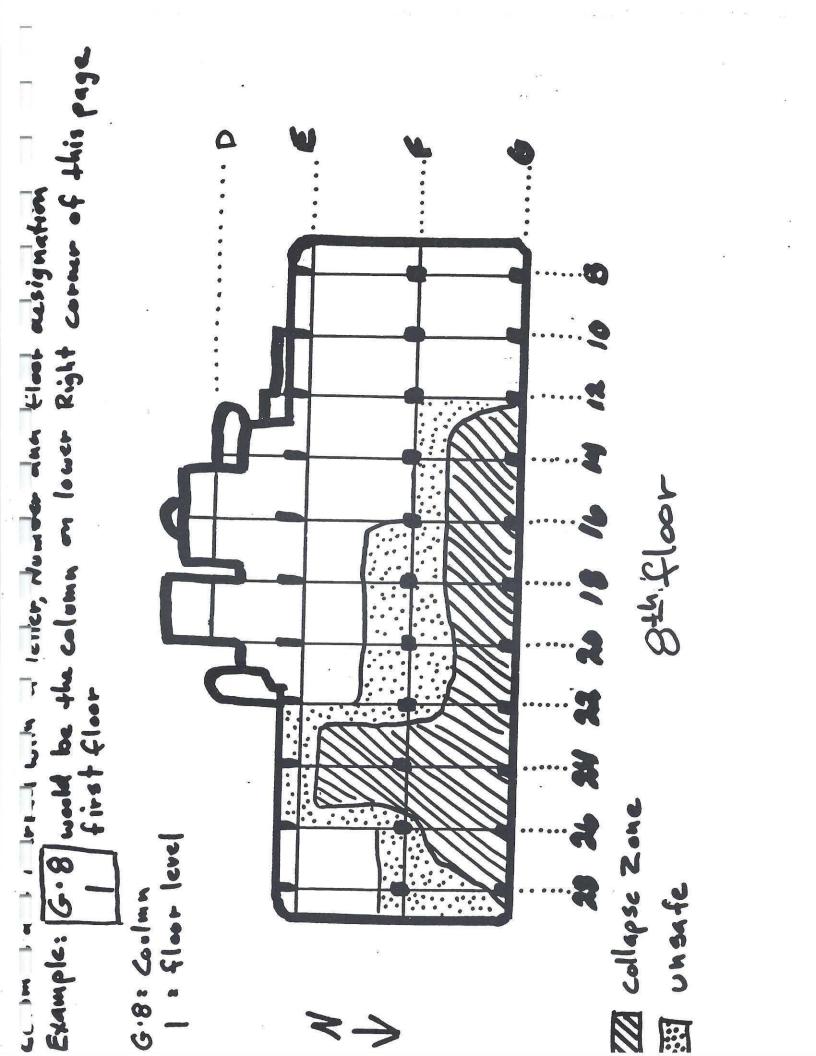
MISSING AGENCY 1st FLOOR EAST END 16 SOCIAL SECURITY ADMENISTRATION 1st FLOOR WEST END 2 G.S.A. "2nd FLOOR 1 (CHILD) G.S.A./CHILD CARE **3rd FLOOR** GENERAL ACCOUNTING · OFFICE (GAO) HEALTH AND HUMAN SERVICES 0 **CREDIT UNION** -4th FLOOR 10 FEDERAL HIGHWAY ADMINISTRATION . 5th FLOOR U.S.D.A. **VETERANS ADMINISTRATION** 7 1-6th FLOOR '7th AND 8th FLOOR 35 H.U.D. UNKNOWN 9th FLOOR

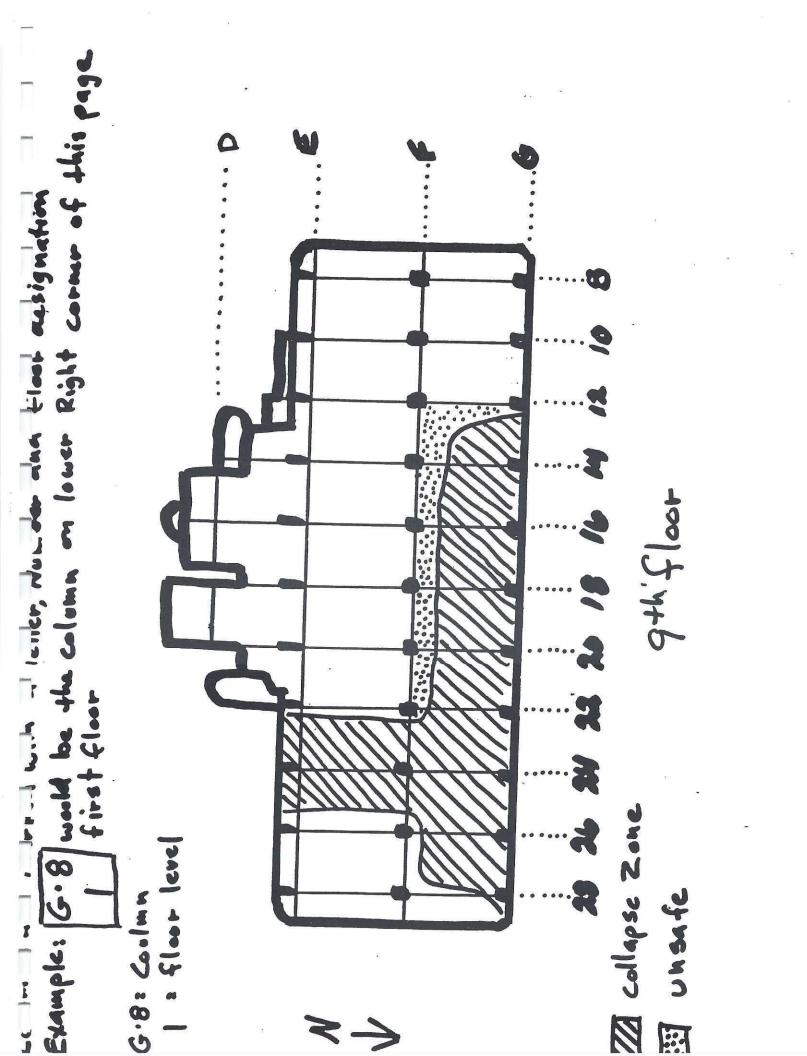








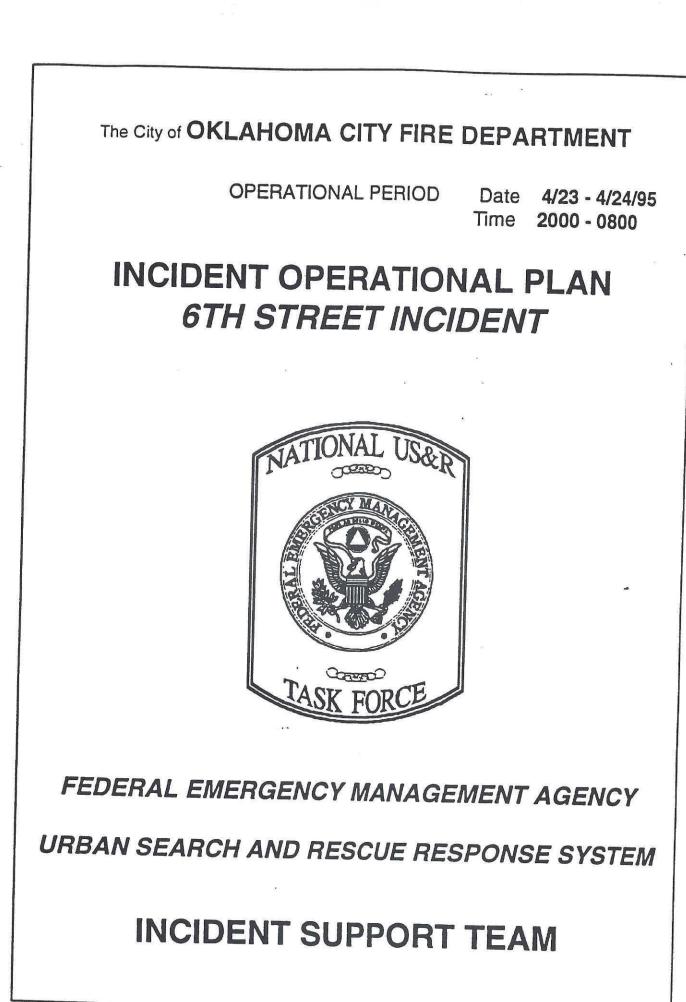




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ICS 5-80	8. PREPARED BY (NAME AND POSITION)

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				6TH S	STREET	4/23/95	1745
4. OPERATIO	NAL PERIOD	(Date/Time)	4/23 - 4/2				11140
OVERALL I	NCIDENT OB	JECTIVES:	2000 - 0	800		and a second	
1. CON	TINUE REMOV	VAL OF OVER	HEAD HAZ	ARDS BETWEEN	COLUMNS 18 - 14.		
2. ENG	AGE IN SEAR	CH AND DEB	RIS REMO	AL BETWEEN CO	ULIMNS 18- 12 ON	NORTH DEBRIS PILE AFTE	0
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						WESTERN EDGE OF FLOO	R2
4.000		H LAW ENFO	RCEMENT	AND OCFD ON E)	PLOSIVE TIMING	AND CHEMICAL AGENTS.	
6. OBJECTIVE	S FOR THIS (OPERATIONA	L PERIOD:				
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GENERAL/SA	AFETY MESS	AGE					
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ATTACHMENT ORGANIZAT	TS (🖌 IF ATT TION LIST (IC: NT LISTS (ICS	TACHED) S 203) S 204) N (ICS 205)	ED BY (Pla	INCIDENT	MAP	Sately Medical Phose Lu PROVED BY (Incident Comm	ML35 Mg e MCSS Mg e 57: nander)

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SAFETY MESSAGE

- 1. BE ALERT INSIDE AND OUTSIDE OF COLLAPSE ZONES.
- 2. WATCH FOR FALLING OBJECTS
- 3. TURN ON PERSONAL ALERT DEVICES (PALS) WHEN OPERATING INSIDE BUILDING
- 4. WORK TOGETHER AS A TEAM AND STAY TOGETHER.
- 5. WATCH FOR SIGNS OF STRESS AND REPORT TO TF PHYSICIANS - REHAB -
- 6. DRINK ADDITIONAL FLUIDS (WATER AND JUICES)
- 7. ONE 55 GALLON DRUM OF ACID WAS IN THE BASEMENT BEFORE THE STRUCTURE COLLAPSED.
- LISTEN FOR EMERGENCY HORN SIGNALS.
- 9. DEACON PRIOR TO LEAVING AREA IF CONTAMINATED
- 10. UTILIZE PPE
- 11. BODY REMOVAL OR CONTACT REQUIRES FULL IMPERVIOUS COVERS INCLUDING BOOT COVERS AND DEACON OF CLOTHING AND PERSONNEL.
- 12. PERSONAL HYGIENE NEEDS TO MONITORED. WASH BEFORE EATING.
- 13. STAY WARM STAY DRY (Dry Socks available from Red Cross)
- 14. BE AWARE OF ELECTRICAL CORDS LYING IN POOLS OF WATER -STAY SAFE
- 15. ASBESTOS PRESENT IN STRUCTURE. WEAR APPROPRIATE FILTERS ON MASKS WHEN WORKING IN THE RUBBLE

<i>OPERATIONAL PERIOD</i> DATE 4/23-4/24/95 TIME 2000-0800	A. Hubert R. Mckinley	
FEMA US&R INCIDENT SUPPORT TEAM M. Tamilow	MED SUPPORT J. Barbera J. Barbera J. O'Connell P. Dillon P. Dillon	

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	MIKE BRANICK
FEMA	Noti WEATHER STOR
Command POST	Phone - 366-6582
236-3849	Free 366-6528

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SHORT TERM PORECAST MATIONAL WEATHER SERVICE OKLAHOMA CITY OK 515 PM CDT SUN APR 23 1995

OKE025-240000-OKLAHOMA-515 PM CDT SUN APR 23 1995

. NOW . . .

SCATTERED SHOWERS WILL CONTINUE NOVING SOUTH ACROSS THE AREA THROUGH 7 PM. RAINFALL WILL BE SPOTTY AND BRIEF. SHOWERS WILL DECREASE AND SKIES WILL CLEAR AFTER SUBSET. WINDS WILL BE NORTH AT 10 TO 20 MPH DECREASING TO 5 TO 10 MPH AFTER SUBSET. TEMPERATURES WILL FALL GRADUALLY INTO THE UPPER 40S TO LOWER 503 BY 9 PM.

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SPECIAL SUMMARY AND FORECAST FOR OKLAHONA CITY SEARCH/RESCUE

5 PM WEATHER...MOSTLY CLOUDY TEMPERATURE 57 DEGREES HUNIDITY 55 PERCENT WIND NORTH-NORTHWEST 16 MPH

PORECAST ...

.THROOGH 2300 CDT BUNDAY... ISOLATED LIGHT SHOWERS AND MOSTLY CLOUDY THROOGH 1900. SHOWERS DISSIPATING AND PARTIAL CLEARING BY SUNSET /2009CDT/. BECOMING CLEAR BY 2300. MORTH WIND 10-20 MPH THROOGH 1900...DECREASING TO 5-10 MPH BY 2300. TEMPERATURE FALLING TO AROUND 47 WITH RELATIVE HUNIDITY SS TO 65 PERCENT.

.2300 SUNDAY THROUGH 0500 CDT MONDAY...CLEAR WITH TEMPERATURES IN THE 40S. LIGHT WEST TO NORTHWEST WIND 3 TO 6 MPH.

.MONDAY...CLEAR IN THE MORNING BECOMING PARTLY CLOUDY BY MIDDAY. A 10 PERCENT CHANCE OF LIGHT SHOWERS IN THE AFTERNOON. HIGH 65. SOUTHWEST WIND 5 TO 10 MPH BECOMING NORTH 10 TO 15 MPH IN THE AFTERNOOM.

.MONDAY HIGHT ... PARTLY CLOUDY. LOW IN THE MID 405.

.TUESDAY ... SUMMY. GUSTY SOUTH WINDS. HIGH IN THE MID 605.

.TUESDAY HIGHT ... MOSTLY CLEAR AND WINDY. LOW IN THE UPPER 405.

.EXTENDED FORECAST... .WEDNESDAY... A CHANCE OF SHOWERS AND THUNDERSTORMS. HIGH IN THE MIDDLE 60S TO LOWER 70S. .THURSDAY AND FRIDAY...DRY. LOW IN THE 40S. HIGH IN THE 70S.

NEXT SCHEDULED UPDATE AT 1900 CDT.

BRANICK

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SITUATION REPORT	LA TH STEGET INCIDENT	DATE A/24 TIMES 0800	FORM US&R-004
The following rep	orts on Urban Search & I	Rescue activities for the per	
CURRENT SITUATION	NUNC FOR EVELOCI		
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CRITICAL ISSUES	bZSEDS FRem,	BOUZ	
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ACCOMPLISHMENTS			
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FLOOR 3:	Canter of Planned	SHOKING.	
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VA - TEI			
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LANNED ACTIVITIES (I	next 24 · 72 hours)	PLAN OBJECTIVES (ICS-202
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	NT OPZEATIONS	PLAN OBJECTIVES	165-202
	NT OPZEATIONS	PLAN OBJECTUES	ICS-202
	NT OPZEATIONS	PLAN OBJECTIVES	105-202
DDITIONAL INFORMATI	NT OPZEATIONS	PLAN OBJECTIVES	105-202

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BY FLOOR AND BY AGENCY APRIL 23, 1994

AGENCY	# MISSING
1st FLOOR EAST END SOCIAL SECURITY ADMINISTRATION	11
Ist FLOOR WEST END G.S.A.	
2nd FLOOR G.S.A./CHILD CARE	1 (CHILD)
3rd FLOOR GENERAL ACCOUNTING OFFICE (GAO) HEALTH AND HUMAN SER VICES CREDIT UNION	
4th FLOOR FEDERAL HIGHWAY ADMINISTRATION	0
5th FLOOR U.S.D.A. VETERANS ADMINISTRATION	
6th FLOOR	
7th AND 8th FLOOR H.U.D.	29
9th FLOOR	UNKNOWN

6TH STREET INCIDENT PHONE LIST

NASAR	703-202-6277
FEMA EICC	202-646-2479 202-646-2414 FAX 202-646-2484 FAX
OKLAHOMA CP	627-0908 659-8905
FBI	879-3170
IST	236-3762/4243
IST ICP	552-0175 552-0185 236-3849 FAX
FEMA USAR	202-646-2442 202-646-2447 202-646-2422
VETS Joy Huskla Pat Simpson Kristi McColloch	558-9865P 833-8151C 943-7733W 946-6074H 424-3522W 525-3436H
HOSPITALS ST. ANTHONY'S PRESBYTERIAN UNIVERSITY	272-6152 272-0359 272-0357

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FEMA US&R Medical Teams IST MEDICAL INFORMATION 4/23/95 1800h

IST base of operations was evacuated at 0530h till 0930h for debris removal from face. Because of this the 0630 meeting was postponed untill the 1830 time slot.

Dr. Pete Maningas has addressed the issues of decon and will be arranging for trained and practiced decon teams to staff the three decon areas. All OCFD personel will undergo full spraydown decon when leaving the area. FEMA US&R personel will be decon'd only if requested by the individual or the Task Force medical team/Hazmat manager. Decon and spray solution consists of Lysol Phenolic Disinfectant cleaner. No inhalational risk is known but significant exposure to skin and mucosal surfaces (i.e. eyes, mouth, GI tract) may causeirritation and should be immediately flushed with water. No information is available regarding canine exposure but similar precautions should be employed.

The vetrinarian rotation schedule is coordinated by Dr. Kristi McCollough (home 525-3436, work 424-3522). Currently Dr. McGuire is on and reports only one minor footpad laceration on the LA task force occuring outside of the task force camp site.

AZTF-1 reports full recovery of injured task force member who is back on team and not requiring any medication.

ASBESTOS RISK - Initial reports of minimal risk of asbestos now noted to be incorrect. GSA report Nov. '90 Asbestos Occupant Summary reports asbestos content in floor tile adhesive and textured ceiling material. Larger concentrations of asbestos were noted in roof thermal insulation and cooling towers. Although the overall risk is probably low, asbestos filter masks should be used on the 9th floor and roof, and when available on all other floors when in confined areas in operations kicking up dust/rubble. A copy of the full report is available to all medical task force members and has been supplied to the OCFD Rescue Command.

Contact with Kevin Rowland (833-8755) of the local Medical Examiners office is in process to obtain daily reports from the ME office regarding identified victims to update the FEMA building occupant list. Contacts at the ME office include Ray Blakeney or Kristine Flynn at phone 239-7141. Mr. Rowland reports Grave Registration will be set up on site in the next 24 hours.

eike Scott Bjerke, MD

FEMA IST Medical

e Barbera, MD

FEMA IST Medical

Approved

Mark Ghilarducci, IST Leader

INISP 20

CORPS OF ENGINEERS/STRUCTURAL SPECIALISTS

APRIL 23, 1995 0600 - 1500

0600 Briefing - D Hammond presented concerns on building hazards needed to mitigate

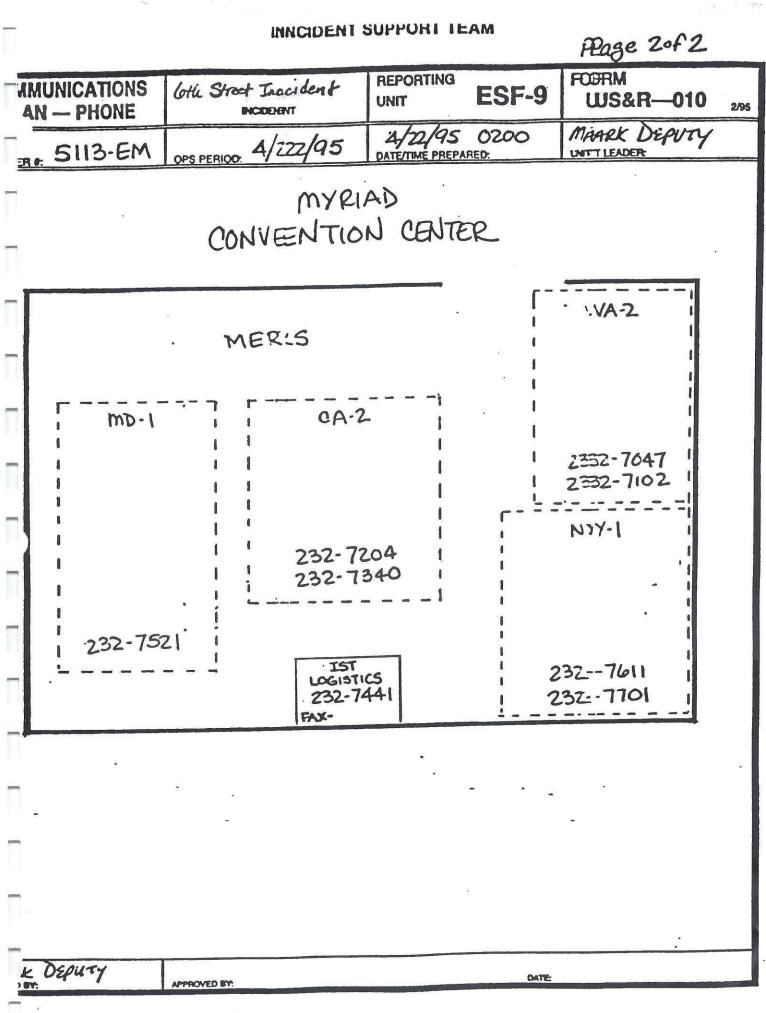
- a. Falling hazards large slab
- b. Collapse of east end transit set up
- c. Collapse of lines 22 to 18, F to G two more pipe braces being set

0800 Inspect large hanging slab (between 24 & 22) at 9th and 8th floor. (Hammond, Niedemhofer, Nelson, Downey, Hone and Shannon (OCFD) in attendance. Plan to use explosives to mitigate.

- 1000 Observe transit
- 1200 Observe transit

1300 Mark column lines and floor levels on bldg, can now be seen from street.

- 1400 Brief OCFD on hanging slab. Suggest demo experts from Midwest wrecking be contacted. Midwest will respond at approximately 1600.
- 1500 Observe transit
- 1500 Agree with Boldt Construction that installation of pipe bracing can be installed now. Cleared with OPS Hone and Shannon only west of line 20.



APRIL 22, 1995

SIXTH STREET DEMOOBILIZATION PLAN

IN ANTICIPATION OF DJEMOBILIZATION OF FEMA USAR ASSETS THE FOLLOWING IS A DRAFT PLAN.

PRIOR TO DEMOBILIZA TION IMPLEMENTATION CONTACT OKLAHOMA , FIRE AND

DETERMINE LONG RANNGE PLANS AND NEEDS AT SIXTH ST SITE.

DAY 1 OF DOWNSIZING

SACRAMENTO AND PHIOENIX ASSIGNED TO PREPARING EQUIPMENT AND PERSONNEL FOR NEXT. DAY DEPARTURE.

LOS ANGELES AND MCONTGOMERY COUNTY WORK DAY SHIFT AT 6TH, AVE SITE.

VIRGINIA BEACH AND) NEW YORK WORK NITE SHIFT

DAY 2

SACRAMENTO AND PHOENIX TRANSPORT TO TINKER AFB FOR DOD TERANSPORT HOME

VIRGINIA BEACH AND) NEW YORK ASSIGNED TO PREPARING EQUIPMEENT AND PERSONNEL FOR NEXT. DAY DEPARTURE. ACT AS BACK UP IN CASE OFF ACCIDENT AT SIXTH ST SITE.

LOS ANGELES AND MCONTGOMERY COUNTY WORK DAY SHIFT AT 6TH, AVE SITE

NO NITE SHIFT OPERAITIONS AT SIXTH AVE SITE

DAY 3

NO OPERATIONS SCHEEDULED AT 6TH STREET SITE

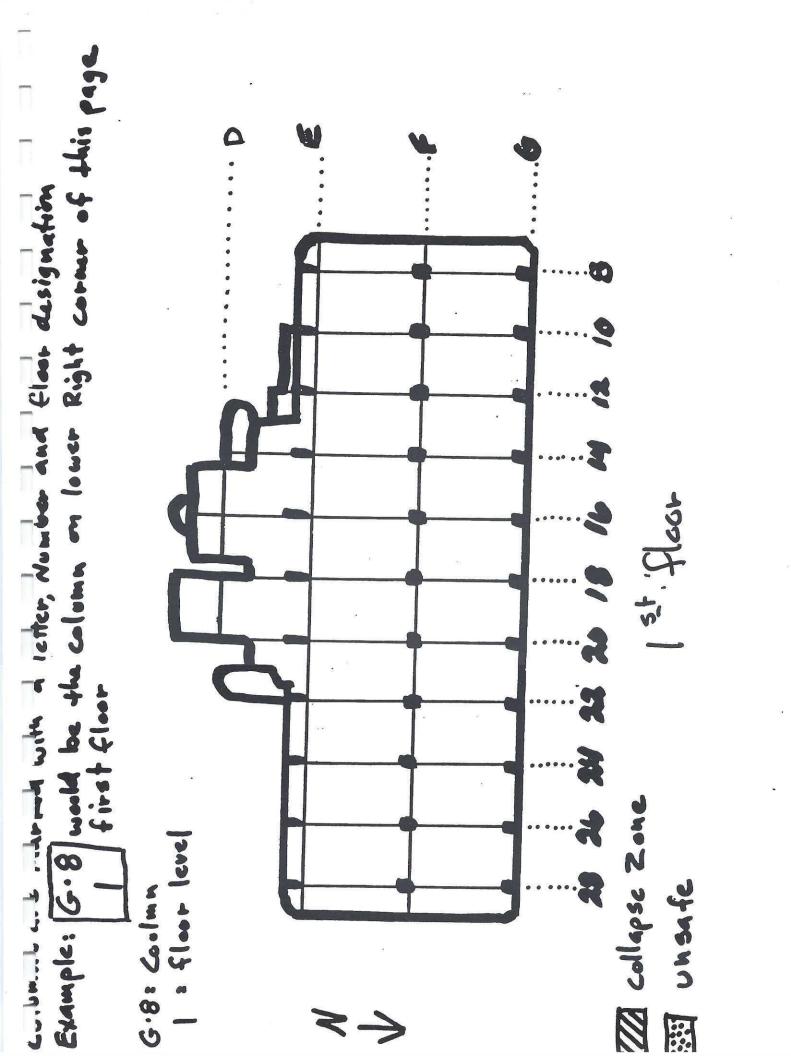
LOS ANGELES AND MCONTGOMERY COUNTY ASSIGNED TO PREPARING: EQUIPMENT AND PERSSONNEL FOR AFTERNOON DEPARTURE FOR POD

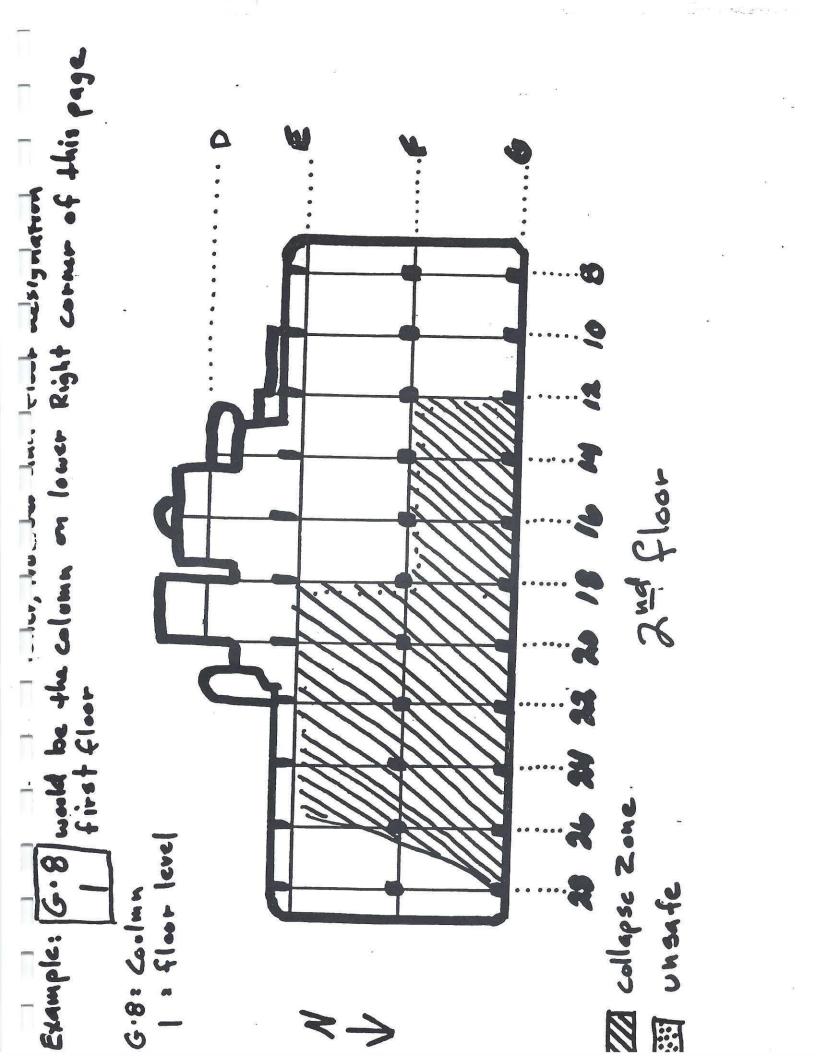
IST DEPARTS FOR POID BY PRIVATE AIRCRAFT AFTER MISSION CRITIQUUE WITH OKLAHOMA FIRE DEP ARTMENT OFFICIALS

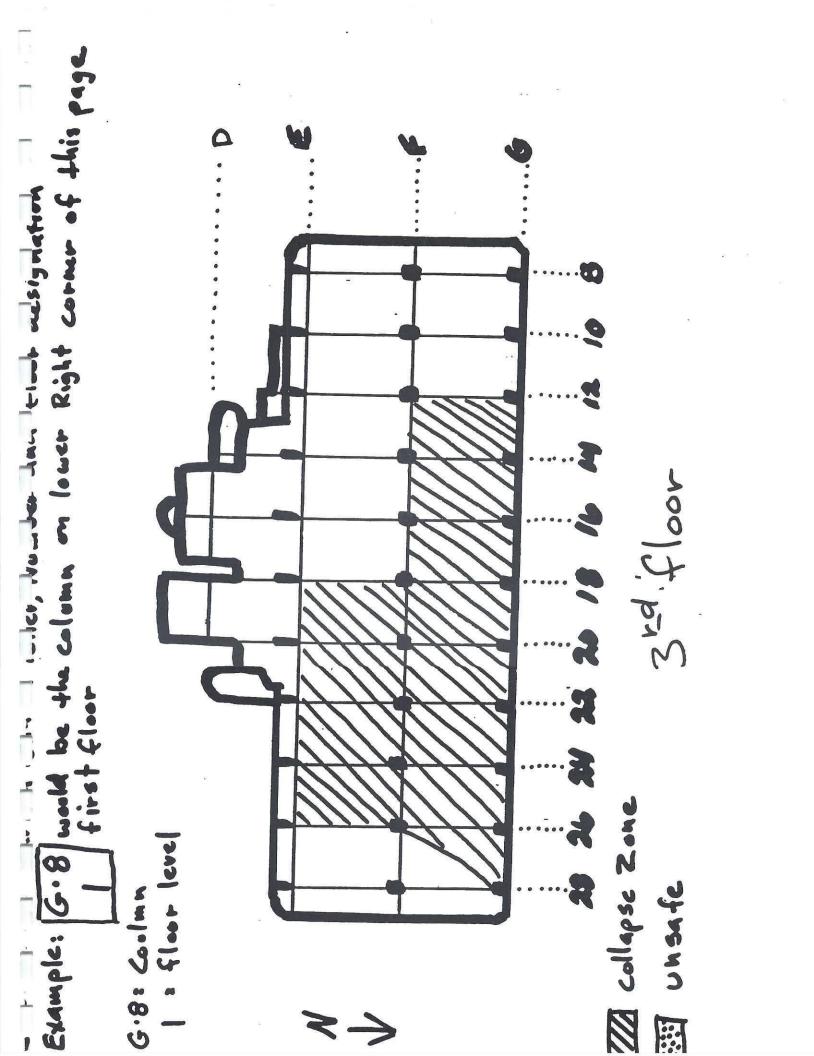
ACTION ITEMS TTO PREPARE FOR DEMOBILIZATION

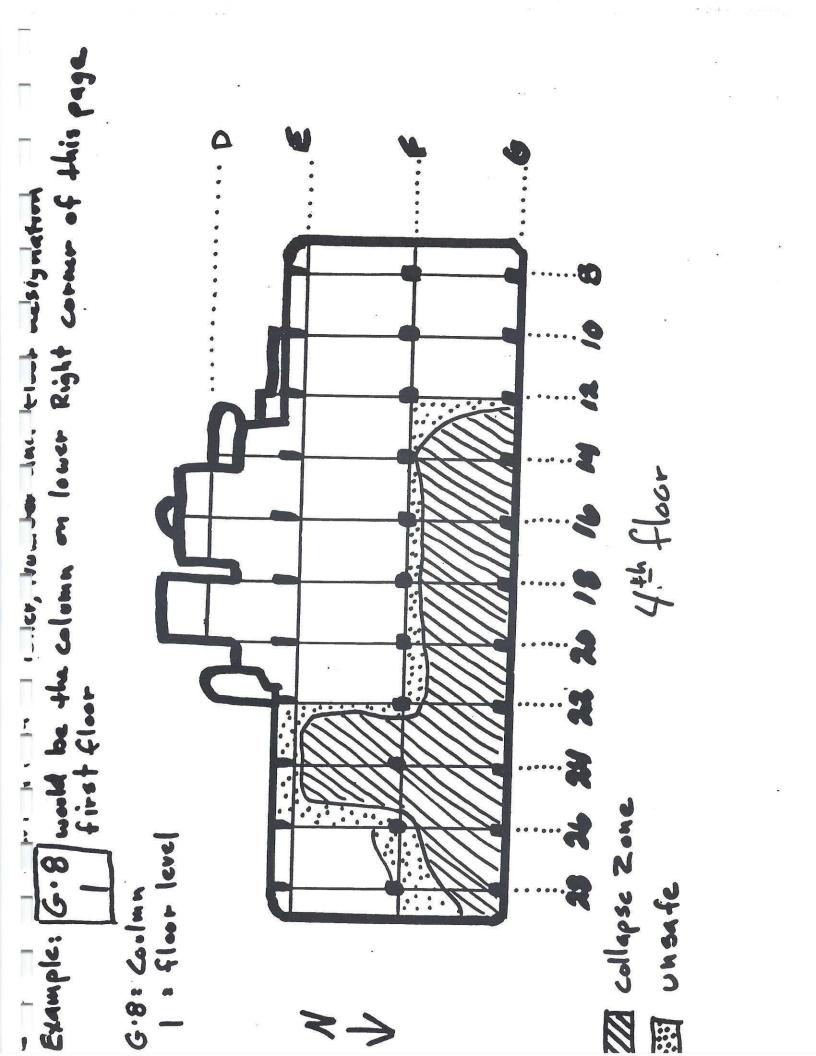
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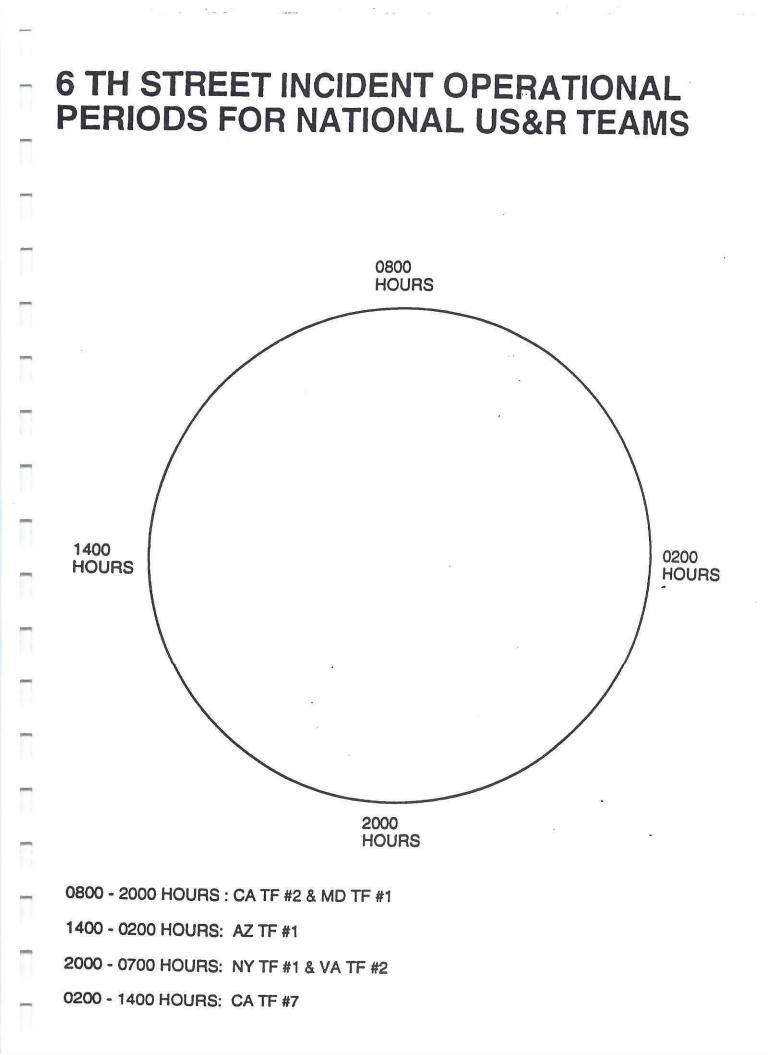
- 3. CONTACTT DOD TO ORGANIZE AIRCRAFT TRANSFORT TO POD 4. EACH TASK FORCE MEEDS TO A DURCE M
- GROUND) TRANSPORTATION NEEDS TO BE ARRAANGED FOR EACH TF TO TINKER .-AIR FORCE BASE
 EACH TAASK FORCE MEEDS TO BE DEPENDENT.
 - EACH TAASK FORCE NEEDS TO BE DEBRIEFED PRELOR TO DEPARTURE REGARDING REIMBURSEMENT, EQUIPMENT REELABILITATION AND AFTER ACTION FREPORTS.



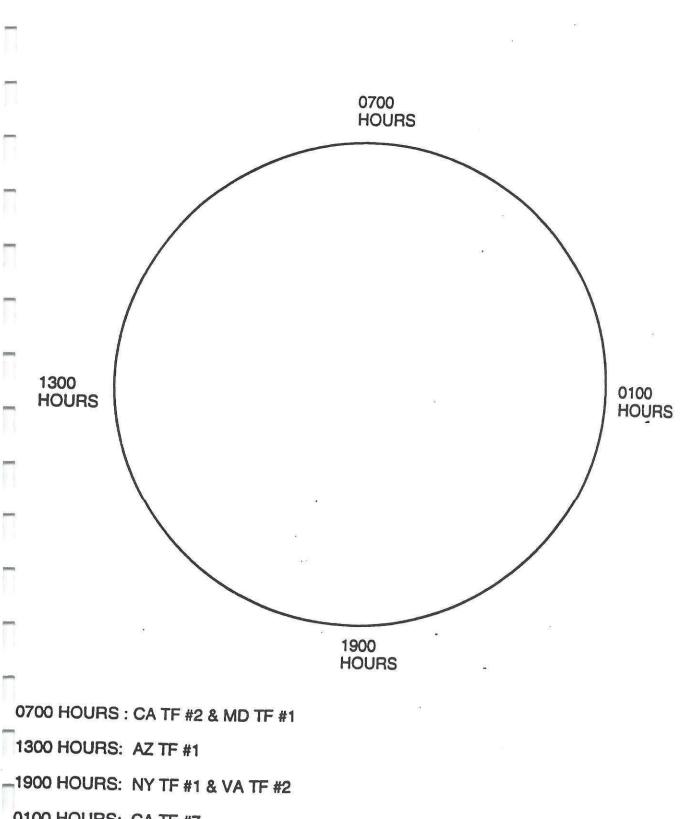








6 TH STREET INCIDENT PLANNING MEETING FOR NATIONAL US&R TEAMS



0100 HOURS: CA TF #7

DEMOBILIZATION PLAN APRIL 23, 1995

Day One (April 23, 1995)

- Metro Dade and Fairfax County activated
- Phoenix works last shift 1300 to 0100 hours 4/22-23/95
- Los Angeles and Montgomery County work 4/23/95 0700-2000 hours
- Sacramento works last shift 0100-1300 hours

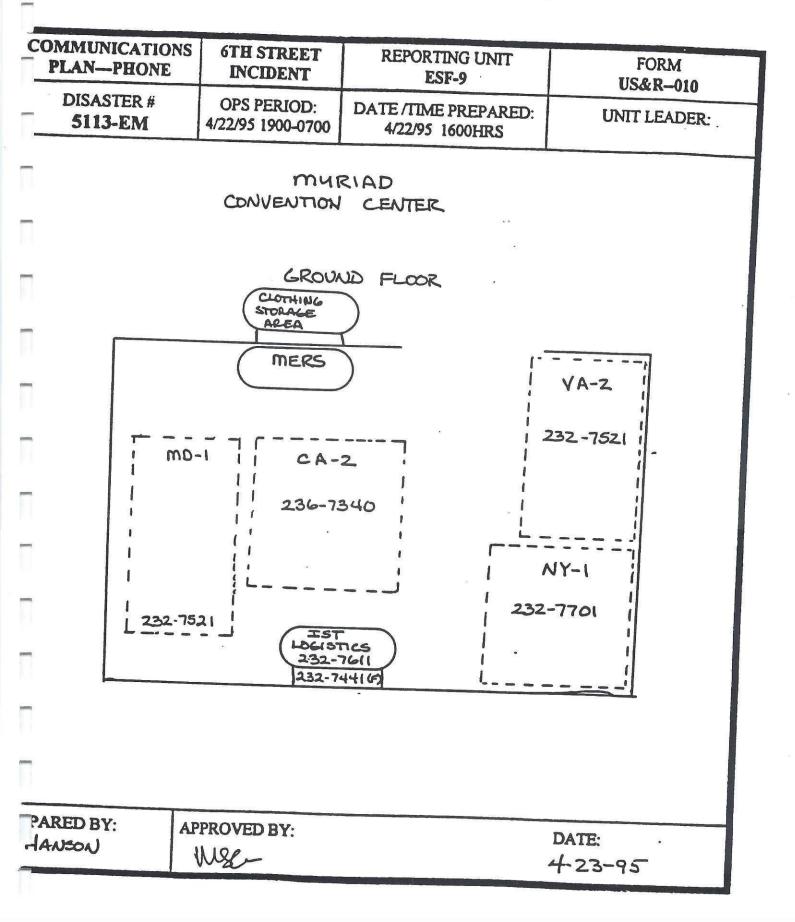
Day Two (April 24, 1995)

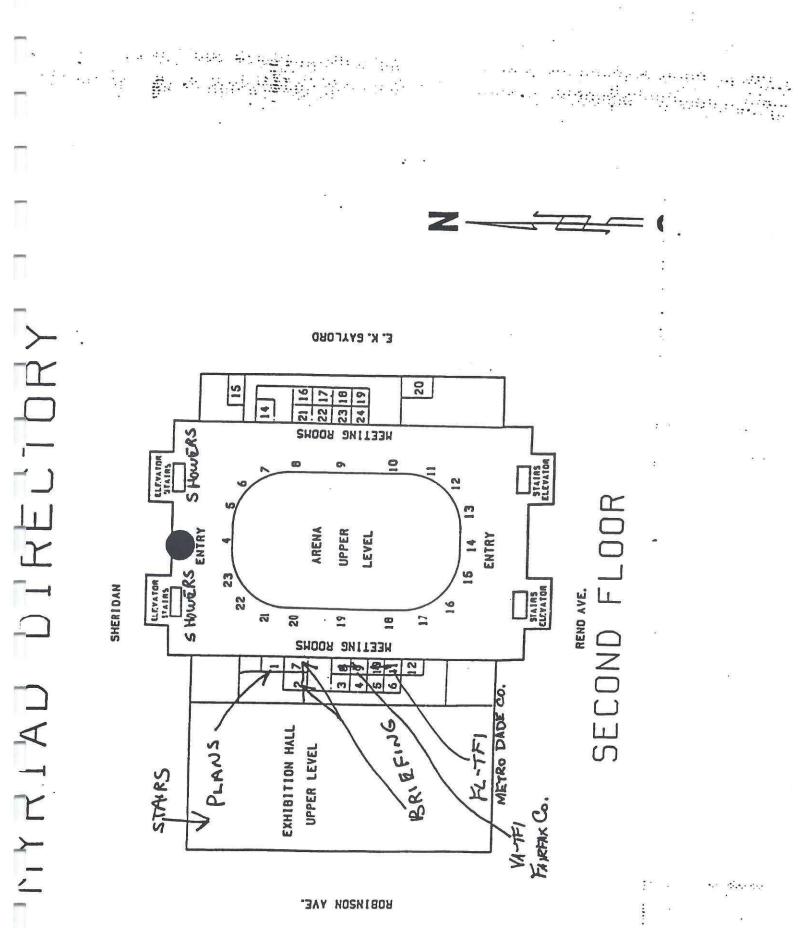
- Washington and Menlo Park activated
- Virginia Beach and New York work last shift 2000-0800 hours
- Metro Dade works 0100 to 1300 hours
- Los Angeles and Montgomery County work 0800 to 2000 hours
- Fairfax County works 1300 to 0100 hours

Day Three (April 25, 1995)

- Los Angeles an Montgomery County work last shift 0800-2000 hours
- Washington and Fairfax work 1300 to 0100 hours
- Metro Dade and Menlo Park work 0100 to 1300 hours

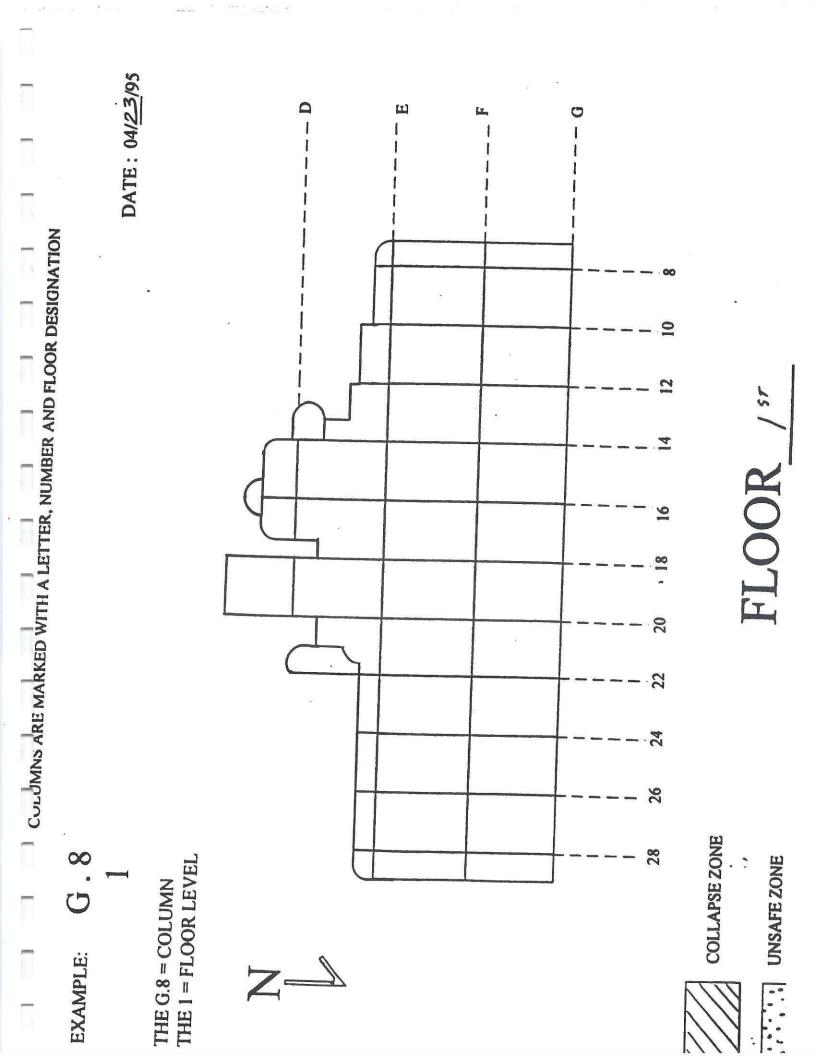
FEMA US&R RESPONSE TEAM

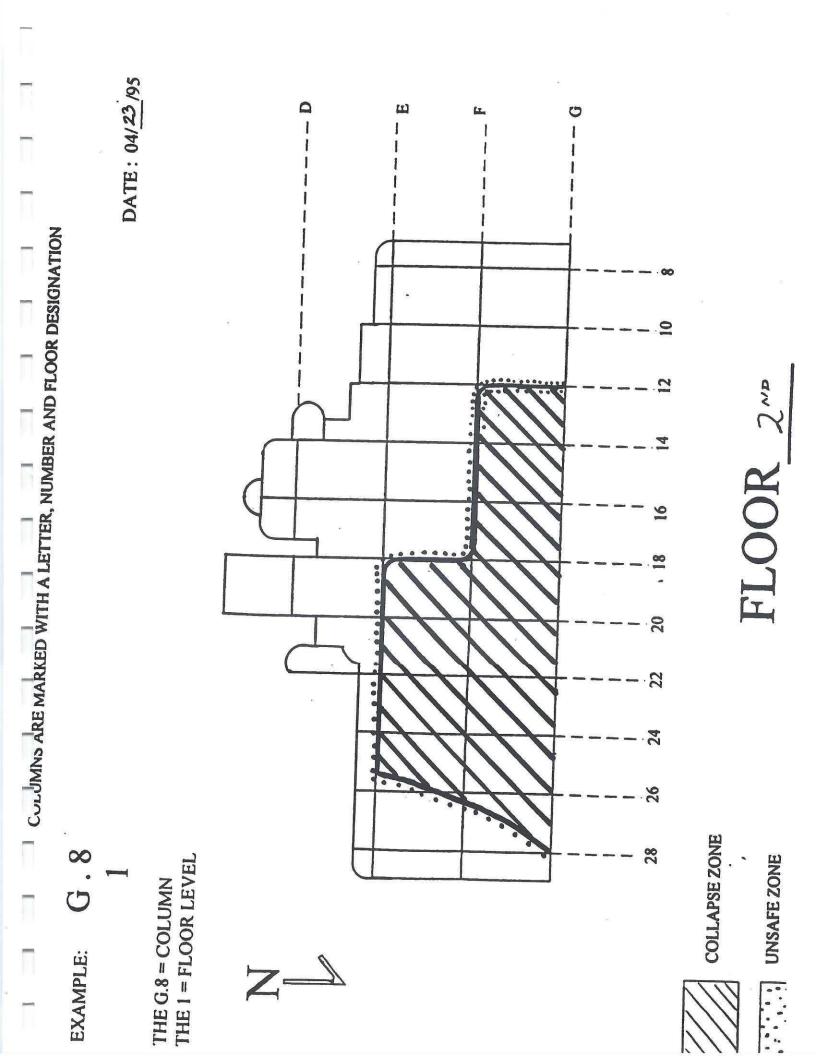


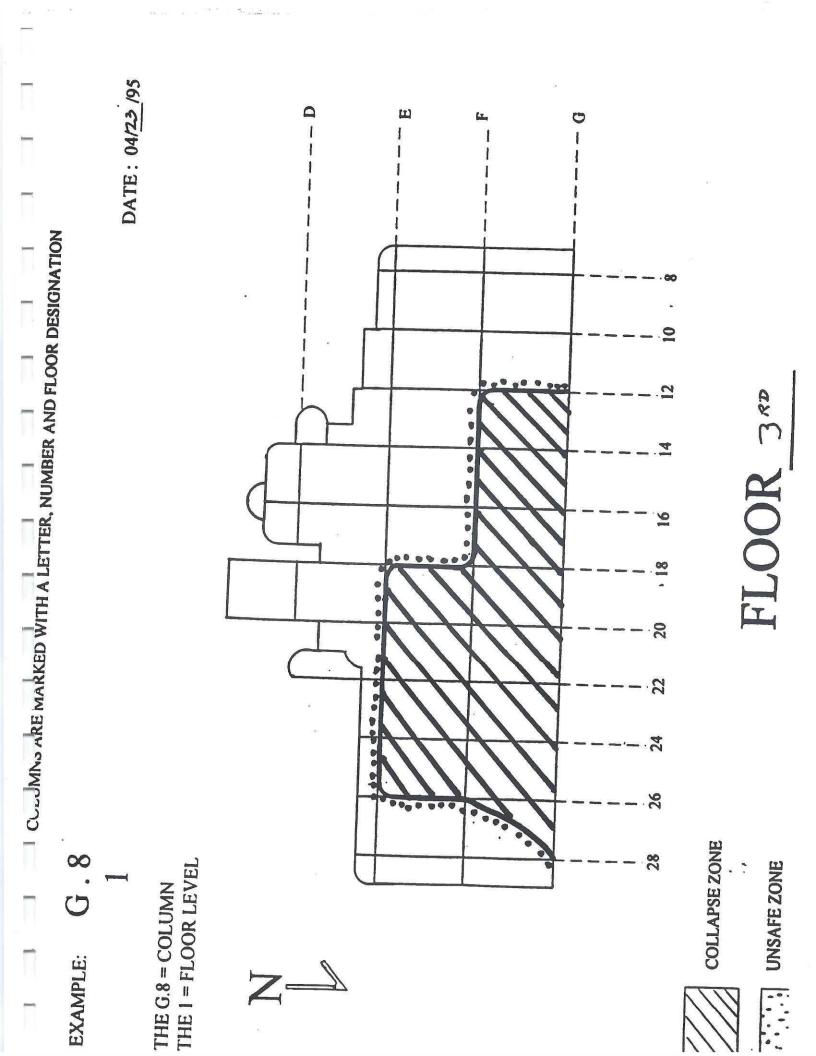


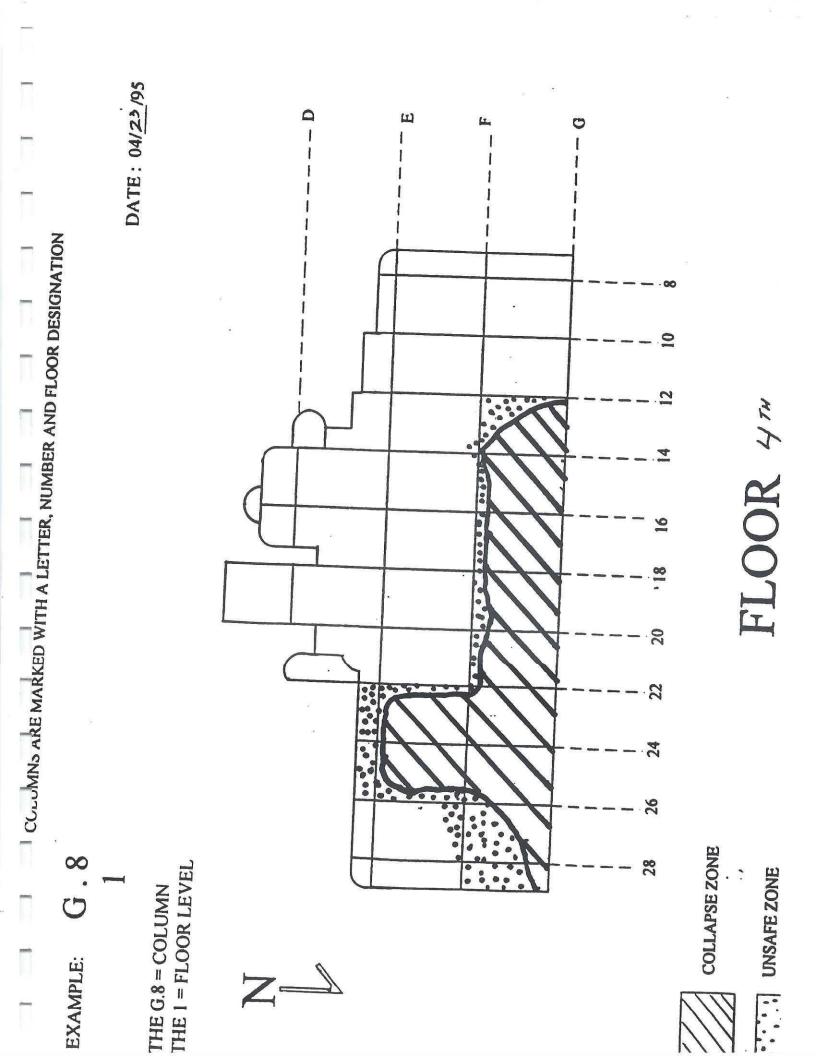
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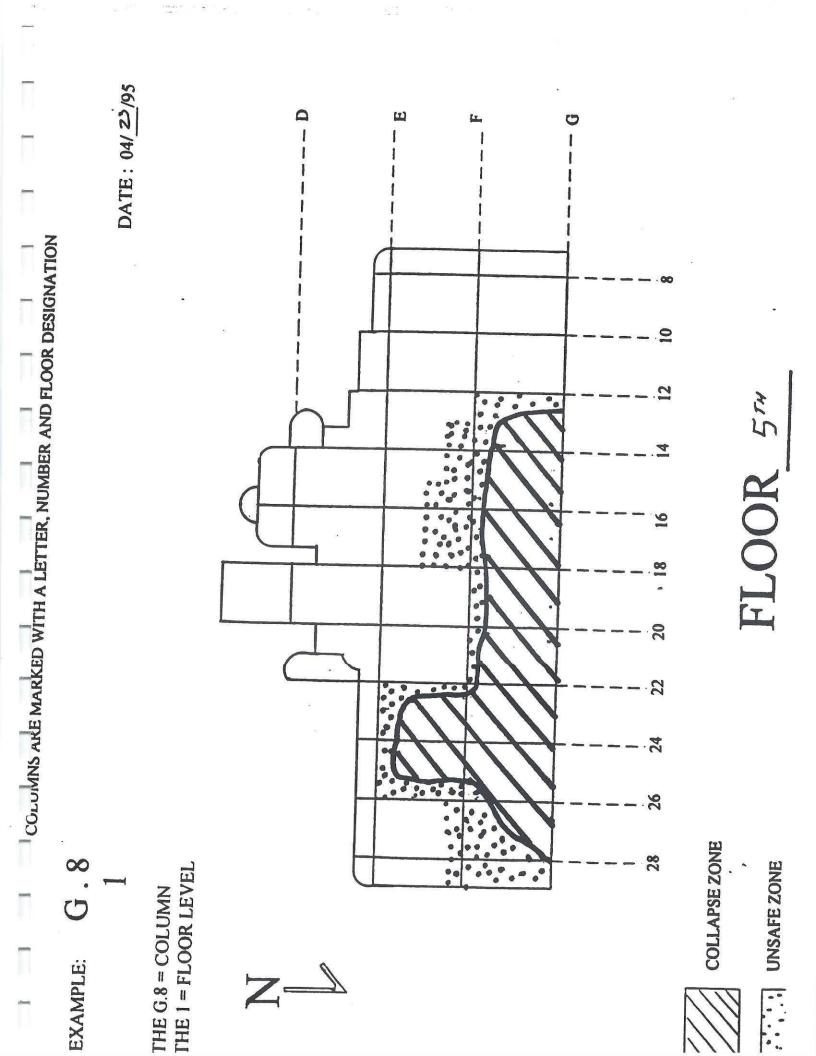
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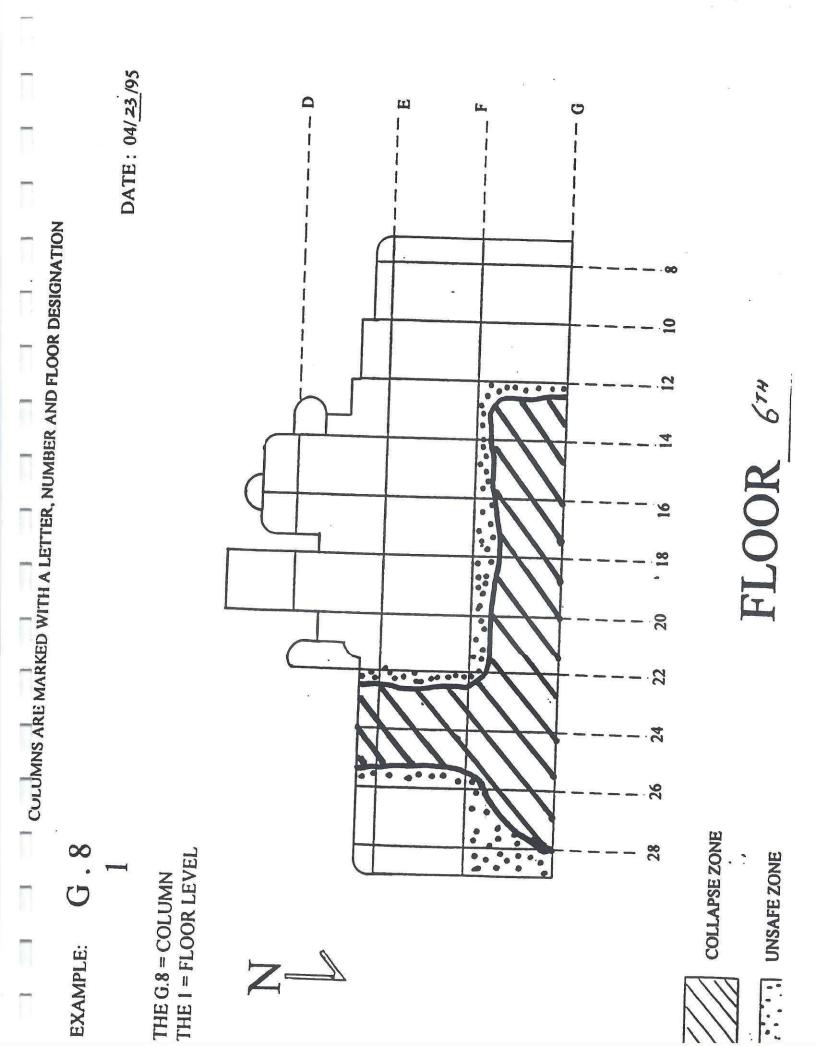


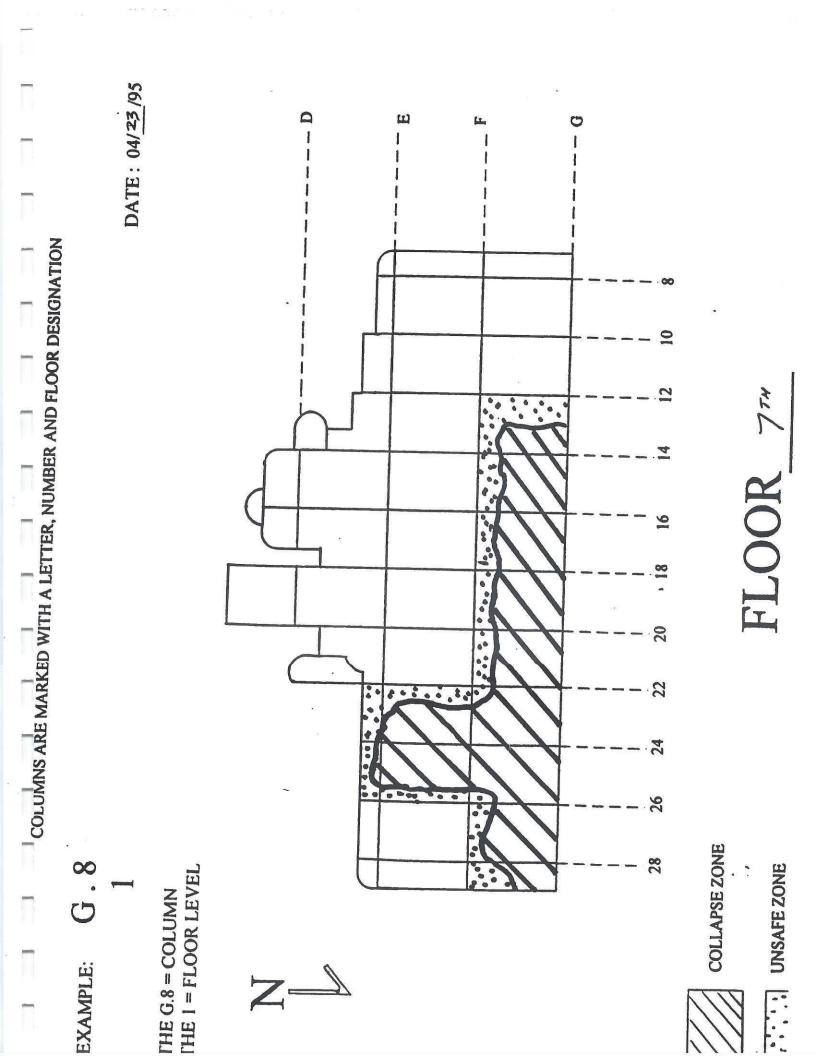


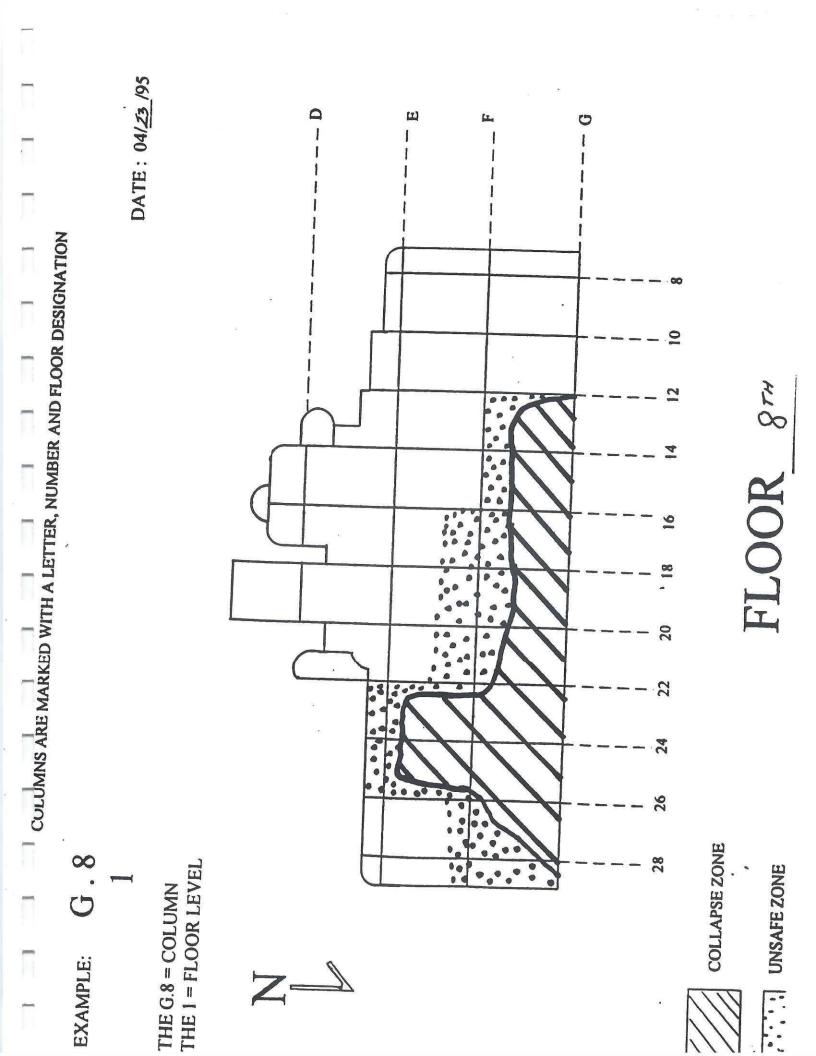


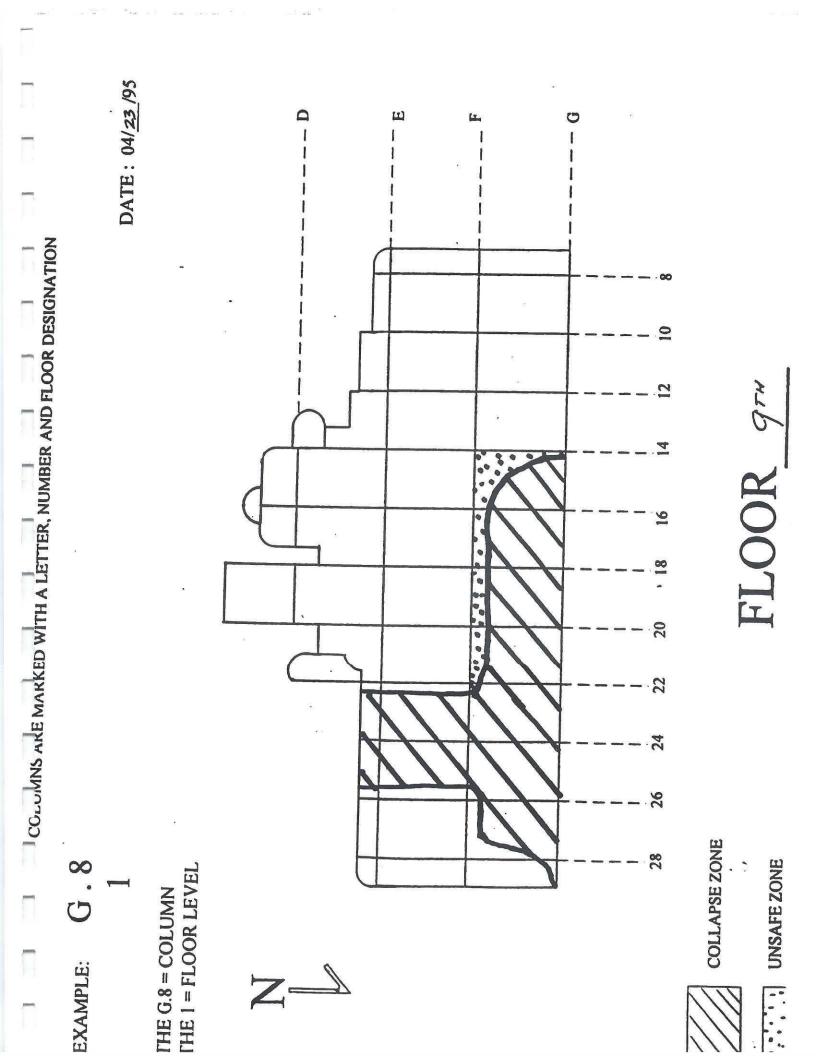




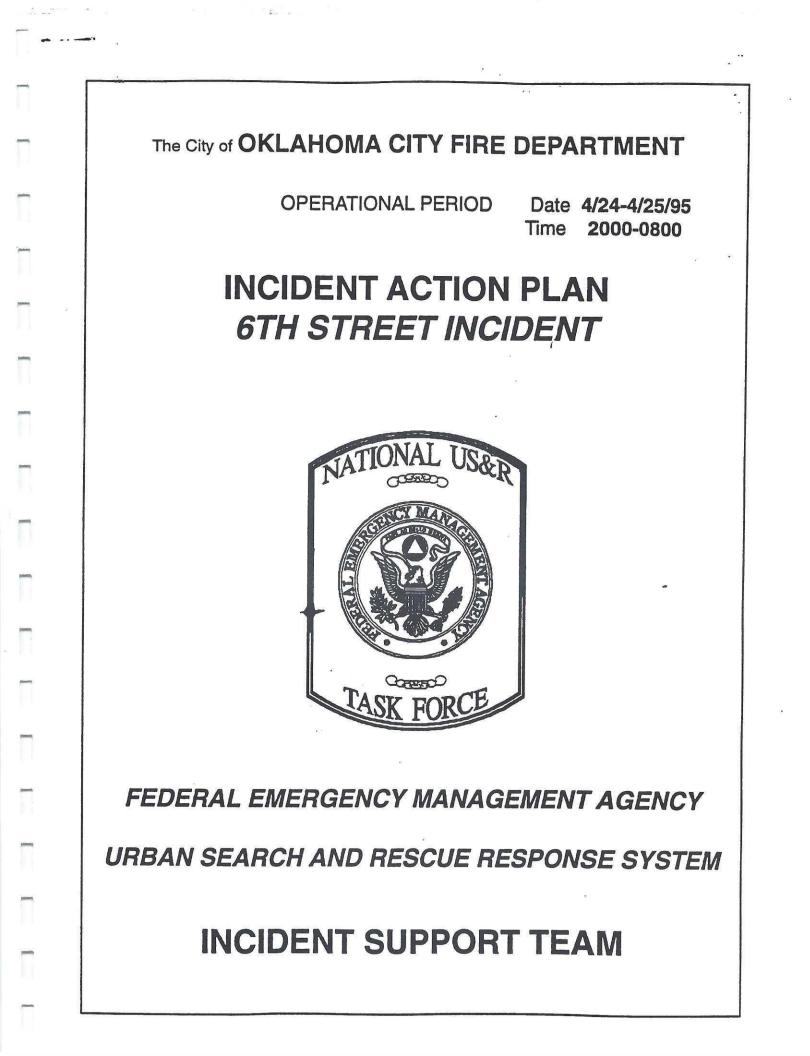








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		ICS-214	L				2. DATE PREPARED	3. TIME PREPARES
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OBJECTIVES	100 000	1. INCIDENT NAME	2. DATE	3. TIME
ODJECHVES	ICS 202		PREPARED	PREPARED
4. OPERATIONAL PERIO	D (Date/Time) 4/24	6TH STREET	4/24/95	1745
	2000	- 0800		
. OVERALL INCIDENT O	BJECTIVES:			
Continue search an	d rescue operations in	support of Oklahoma City Fire Depart	dama and such the second state of the	
This will be accompli	ished in coordination wi	ith MAC.	tment while providing for saf	ety of all personnel
				the second s
6. OBJECTIVES FOR THIS	OPERATIONAL PERI	OD:		
1. Continue victi	m search and de	bris removal on north collaps	se pile.	
2. Remove rema	ining overhead b		•	
	aining overhead h	lazaros.		
3. Continue victi	m search and de	bris removal in pit area.		
	in order of the dot	bilo temoval in pit area.		
		* (2)		
7 WEATHER FORFOLOT				
7. WEATHER FORECAST F	OR OPERATIONAL PE	ERIOD		
N	SEE ATTACH	ED WEATHER INFORMATION.		
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	A CONTRACTOR OF THE OWNER OF THE			
			2	
n		3		
. GENERAL/SAFETY MES	SAGE			
		• 		
1. Be alert to overt	lead hazards			
3. Use caution on a	comunication up	and down the chain of com	mand	
J. USE CAULION ON S	suppery surraces	if precipitation occurs.		
ATTACHMENTS (V IF A				
-				
J ORGANIZATION LIST (MEDICAL PLAN (ICS 206)	0	
J ASSIGNMENT LISTS (I		INCIDENT MAP		
J COMMUNICATIONS PL	AN (ICS 205)	TRAFFIC PLAN		
	10. PREPARED BY	(Planning Section Chief) 11.	APPROVED BY (Incident Con	
;S 202 5-94		1		imander)
	DAVE WEBB		Men 211	

ESF-9 US&R **TASK FORCE ASSIGNMENT** PLANNING PERIOD: 4/24/95INCIDENT NAME: 6TH STREET INCIDENT TASK FORCES ASSIGNED THIS PERIOD **TASK FORCE** FREQUENCY LEADER OPS. START TIME OPS. FINISH TIME 418.5750 FL-TFI 1300 0100 470.5622 CA -TFZ 0800 2000 MD-TFI 408.4000 0800 2000 VA-TFI 460.62.50 1300 1800 NY-TFI 470.0250 2000 0100 A -TFZ 40.5750 0100 2000 -L-TFI 418.5750 0800 0100 460 6250 VA -TFI 0100 0800)PERATIONS: 1. CONTILUE TO WORL DESELS PILE WEST SIDE COLUMN 12 THROUGH (6 F. 2 E. REMOVE ELFETY HAZAEDS COUNTY 18 TROUGH ZZ LEVELS 3 THREAFT 3. CLEAR DEBRIS HAZLEDS COLUMN HE THROUGH IS LEVEL Z 4. CONTINE DEBELS REMANNE EAST PIT AREA 5. SELECH DEBELS & VICTUM REMOVAL IN PIT FROM SOUTH SIDE LAIL 2. 6. SEARCH VOID AREA COMMALG 16-14 F LEVEL 2

PECIAL INSTRUCTIONS:

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DAkille

'REPARED BY:

SITUATION		OPEDATION	
REPORT	6 TH STREET INCIDENT	OPERATIONAL PERIOD DATE TIMES	FORM US&R-004
The following rep	orts on Urban Search &	Rescue activities for the pe	
CONTINUED	BELOW, OVERIER	D HAZAEDS HAVE B	ons from NOE:
CRITICAL ISSUES IM EDIATELY FOR ANY RE	NOTIFY OPS WILD	NEN BR OPERATION	as are halted
<u> </u>	WEEE LOCATED DEGRIS PILE LEN [PERIMETER OF PI	BODAY AT THE FOLL EL 2 BOTWEEN CO TAREA LENZL CO	OWING LOLATION WMNS 12514 WMN 18F
ACCOMPLISHMENTS			
EEMONED FA	HAZARD REMOVIL	AG IN/ BLINGS LEN NGEHEAD HAZZEDS From EDGE LENELS NJ ZZ CIDIE	
EEMONED F	HAZARD REMOVIL	VERHEAD HAZARDS	
EEMONED FA	HAZARD REAR COLUMA	NERHEAD HAZARDS	
ETABILIZED L EEMONED G/ COMPLICATED EEMONED HAZ RESOURCES ASSIGNED GEE ATTICH EL	NEAR COLUMA NEAR COLUMA NEAR COLUMA Next 24 - 72 hours)	NERHEAD HAZARDS	
ETABILIZED L EEMONED G/C COMPLATED EEMONED HAZ RESOURCES ASSIGNED GEE ATTACHED	NEAR COLUMA NEAR COLUMA NEAR COLUMA Next 24 - 72 hours)	NERHEAD HAZARDS	

SAFETY MESSAGE

- 1. BE ALERT INSIDE AND OUTSIDE OF COLLAPSE ZONES.
- 2. WATCH FOR FALLING OBJECTS
- 3. TURN ON PERSONAL ALERT DEVICES (PALS) WHEN OPERATING INSIDE BUILDING
- 4. WORK TOGETHER AS A TEAM AND STAY TOGETHER.
- 5. WATCH FOR SIGNS OF STRESS AND REPORT TO TF PHYSICIANS - REHAB -
- 6. DRINK ADDITIONAL FLUIDS (WATER AND JUICES)
- 7. ONE 55 GALLON DRUM OF ACID WAS IN THE BASEMENT BEFORE THE STRUCTURE COLLAPSED.
- 8. LISTEN FOR EMERGENCY HORN SIGNALS.
- 9. DEACON PRIOR TO LEAVING AREA IF CONTAMINATED
- 10. UTILIZE PPE
- 11. BODY REMOVAL OR CONTACT REQUIRES FULL IMPERVIOUS COVERS INCLUDING BOOT COVERS AND DEACON OF CLOTHING AND PERSONNEL
- 12. PERSONAL HYGIENE NEEDS TO MONITORED. WASH BEFORE EATING.
- 13. STAY WARM STAY DRY (Dry Socks available from Red Cross)
- 14. BE AWARE OF ELECTRICAL CORDS LYING IN POOLS OF WATER -STAY SAFE
- 15. ASBESTOS PRESENT IN STRUCTURE. WEAR APPROPRIATE FILTERS ON MASKS WHEN WORKING IN THE RUBBLE

10	¥.5	From
Ca FEM	A	ca Nat'l Weather Su
Comm	and Post	
Fex # 236 -	- 3849	Fax # 366-6528

ZCZC OKCNOWOKC 000 242300 TTAA00 KOKC DDHHMM SHORT TERM FORECAST NATIONAL WEATHER SERVICE OKLAHOMA CITY OK 510 PM CDT MON APR 24 1995

OK2025-241415-510 PM CDT MON APR 24 1995

.NOW... SCATTERED LIGHT RAIN SHOWERS WILL DISSIPATE EARLY THIS EVENING...WITH SLOW CLEARING EXPECTED THEREAFTER. TEMPERATURES WILL RANGE FROM THE MID 505 TO NEAR 60 DEGREES THROUGH 700 PM...WITH NORTHWEST WINDS NEAR 10 MPH.

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SPECIAL SUMMARY/FORECAST FOR OKLAHOMA CITY SEARCE/RESCUE OPERATIONS

WEATHER	AT	1700	CDT	SKY	NOSTLY CLOUDY
					60 DEGREES 49 PERCENT WEST AT 6 MPH.

FORECAST

.1700 TO 2300...WIDELY SCATTERED LIGHT RAIN SHOWERS IN CENTRAL OKLAHOMA WILL DISSIPATE BY 1830...WITH ONLY TRACE AMOUNTS OF RAINFALL. THE CHANCE OF ADDITIONAL RAIN IN DOWNTOWN OKLAHOMA CITY IS LESS THAN 10 PERCENT THIS EVENING. NO THUNDERSTORMS ARE ANTICIPATED IN THE AREA. WINDS WILL BE WEST TO NORTHWEST AT 10 MPH...OR LESS. TEMPERATURES NEAR 60 AT 1700 WILL FALL TO A RANGE FROM 50 TO 53 BY 2300 CDT.

.2300 TO 0500...JUST A FEW MID AND HIGH LEVEL CLOUDS WILL REMAIN OVER OKLAHOMA CITY 2300-0500. WINDS WILL VARIABLE IN DIRECTION AT SPEEDS LESS THAN 10 MPH. TEMPERATURES IN THE LOWER 50S AT 2300 WILL FALL TO NEAR 45 BY 0500. WIND CHILLS WILL BE NEGLIGIBLE OVERNIGHT.

.TUESDAY...MOSTLY SUNNY AND WINDY. HIGH IN THE LOWER 70S. SOUTH WIND INCREASING TO 15 TO 25 MPH AND BECOMING GUSTY BY AFTERNOON. .TUESDAY NIGHT...PARTLY CLOUDY. LOW IN THE MID 50S. CONTINUED SOUTH WIND.

.WEDNESDAY....MOSTLY CLOUDY WITH A 30 PERCENT CHANCE OF SHOWERS AND THUNDERSTORMS. HIGH NEAR 70. WIND SHIFTING TO THE NORTH.

-EXTENDED FORECAST

.THURSDAY ... MOSTLY CLEAR. HIGH IN THE LOWER 605.

.FRIDAY...PARTLY CLOUDY. LOW IN THE LOWER 40S AND HIGH NEAR 70. .SATURDAY...PARTLY CLOUDY WITH A SLIGHT CHANCE OF SHOWERS AND THUNDERSTORMS. LOW IN THE UPPER 40S AND HIGH IN THE LOWER 70S.

SYNOPSIS...SHOWERS WILL DISSIPATE AND SKIES WILL CLEAR SLOWLY TONIGHT AS AN UPPER LEVEL STORM SYSTEM EXITS THE AREA. LOW PRESSURE DEVELOPING TO THE WEST WILL BRING A RETURN TO SOUTH WINDS BY SUNRISE...WITH SPEEDS INCREASING THROUGH THE MORNING. THE NEXT CHANCE FOR RAIN WILL BE WEDNESDAY AS A COLD FRONT SWEEPS ACROSS THE AREA. GUSTY NORTH WINDS WILL FOLLOW THE FRONT.

JEXT SCHEDULED UPDATE AT 1900 CDT.

MOB/DE-MOB SCHEDULE & PROPOSED OPERATIONAL PERIODS

April 24, 1995 (Monday)

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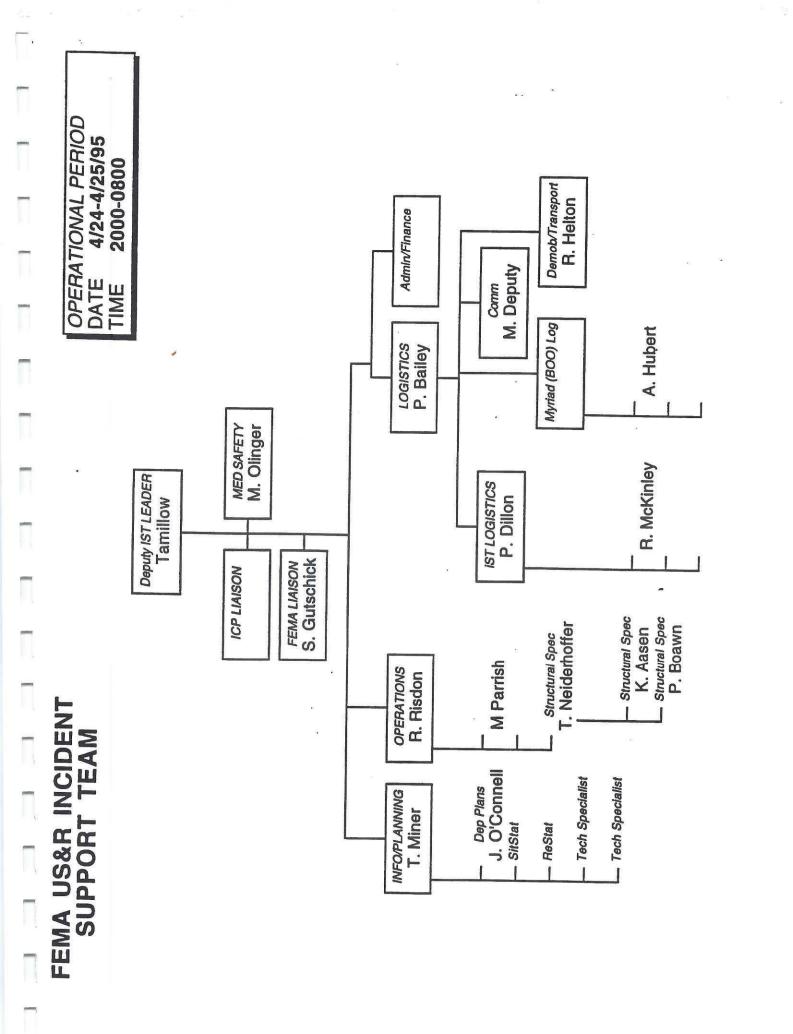
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0100-1300 0800-2000 0800-2000 1300-1800 2000-0100 2000-0100	Metro Dade LA Cnty Maryland Fairfax New York Virginia Bch Washington Menlo Park	15 Safety on desure Demobilization Leave Tinker 4/25 1800 B5 - Little time Demobilization Leave Tinker 4/25 1800 B5 - FOR CIDS OC adiguate Arrives Tinker 1945 Arrives Tinker 2145 - CLOS CL adiguate Court time for recoup.
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April 25, 1995 (Tuesday)

0100-0800	Metro Dade	
0100-0800	Fairfax	
0800-1400	LA Cnty	Demobilization Leave Tinker 4/26
0800-1400	Maryland	Demobilization Leave Tinker 4/26
1400-2000	Washington	Demodifization Leave Tinker 4/20
1400-2000	Menlo Park	
2000-0800	Fairfax	
2000-0800	VIDA MAN	
2000-0000	Metro Dade	
A	- /*** 1	
April 26, 1993	5 (Wednesday)	
0000 0000		
0800-2000	Washington	* 5
0800-2000	Menlo Park	
2000-0800	Fairfax	
2000-0800	Metro Dade	
April 27, 1995	(Thursday)	
0800-2000	Washington	
0800-2000	Menlo Park	
2000-0800	Fairfax	
2000-0800	Metro Dade	

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	and the second s	MDrtfl	VA-TF2	NY-TFI	0A-TF2	CA-TF7		VA-TFI	1-12-72	157	ICS 205 NMSAR Rev. 25-92



PHONE ROSTER

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EMA EOC		202-646-2442 202-646-2447	NY-TF1 IST	236-0244 236-0245
	-	202-646-2422		
	FAX	202-646-2414	CA-TF2 LOGISTICS	232-7340
			CA-TF2 COMM.	232-7204
-EMA EICC		202-646-2479	CA-TF2 IST	236-0244
		202-646-2484	(L.A.)	236-0245
	FAX	202-646-2414		
TIOD			CA-TF3 LOGISTICS	TBA
T/ICP		405-552-0175	CA-TF3	
	FAV	405-552-0185	(Menio Park)	
Т	FAX	405-236-3849	CA-TF7 LOGISTICS	001 5170
	CAV	236-3762/4243	CA-TF7 LOGISTICS	831-5472
-T LOGISTICS	FAX	405-236-3849	Allen	236-0244
	FAX	TBA	(Sacramento)	236-0245
	FAA	TBA	MD-TF1 LOGISTICS	000 7504
ORGUE		000 74 44	MD-TF1 IST	232-7521
	FAX	239-7141	MD-TFT 131.	236-0240
	FAX	239-2430	WA-TF1 LOGISTICS	
ASAR		703-222-6277	WA-TF1 IST	
	FAX	239-2430		
		239-2430	MEDICAL SUPPORT	833-8047
KLAHOMA CP		627-0908	DR. BEN HO	833-8141
		659-8905	EMS LIAISON	647-6846
		033-0303		047-0040
3		879-3170	HOSPITALS	
		0.00110		
AC (CHUCK MILL	_S)	290-1400	ST. ANTHONY'S	272-6152
-	'	EXT. 2617	PRESBYTERIAN	272-0359
	FAX	In Process	UNIVERSITY	272-0357
-TF1 LOGISTICS	(552-0250	VETERINARIANS	
TEALOT	FAX	552-0251		
TF1 IST		236-0248	JOY HUSKA	558-9865
_etro-Dade)		236-0250		833-8151
TF1 LOGISTICS		PPA 4440	PAT SIMPSON	040 3300 14#4
_ COMM.		552-0248	FAT SIMFSON	943-7733 WK
TF1 BOO		552-0249		946-6074 HM
		833-8221	KRISTY MCCULLOCH	404 2500 W/V
A-TF1 IST		703-505-5947		424-3522 WK 525-3436 HM
lirfax)		236-0248 236-0250		525-3430 FIM
		200-0200	MYRIAD CONFERENCE C	ENTER
\-TF2 LOGISTICS		232-7047	1 GARDENS	anne v 8 Gan 8 K
TF2 BOO		236-0243	ATTN:	
Beach)		236-0245	OKLAHOMA CITY, OK 731	02
•TF1 LOGISTICS		232-7701		

REVISED: April 24,

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Days Inn Shoney's Inn Lexinton Suites	677-0521 947-8777 943-7800		
Comfort Inn	733-1339		
Holiday Inn	737-4481		
Mark Russo	Lexington Suites	223	
Scott Gutshick	Lexington Suites	220	
Mark Ghirarducci	Days Inn	255	
Jim Strickland	Days Inn		
Dave Hammond	Shoney's Inn		
Kim Zagaris	Days Inn	267	
Ray Downey	Days Inn	251	C.
Dave Webb	Holiday Inn	166	
Nikki Lipp	BOO	MD TF-1	
Steve Hanson	Holiday Inn	265	
Bill Barrett	Holiday Inn	148	
Carlos Castillo	Days Inn	257	Cell - 833-8139
Jim Hone	Days Inn		
Tom Carr	Days Inn	259	Cell - 833-8062
Scott Goldstein	BOO	MD TF-1	Cell - 833-8056
Brian Beadnell	Days Inn	133	Cell - 833-8054
Scott Bjerke	Holiday Inn	162	
Dennis Jeney	Confort Inn	172	
Rob Bickler	Confort Inn	255	Cell - 833-8906
Bernie Nichter	Confort Inn	162	
Dave Perez	MERS		Cell - 833-8933
Corps of Engineers	Shoney's Inn		
Mike Tamillow	Days Inn	269	
Joe Barbera	Days Inn	269/113	8
Tom Miner	Days Inn	233	
John O'Connell	Days Inn	261	
Pete Dillion	Lexington Suites	208	
Rick Risdon	Days Inn	251	
Mike Parrish	Days Inn		
Paul Bailey	Days Inn	151	
Mark Deputy	Days Inn	246	Cell - 831-6328
Andy Hubert	Days Inn		
Rick McKinley	Days Inn	247	
Paul Ringe	Days Inn	115	
Ben Ho	Southwestern Bell C	ffice Bldg	
Ed Brinkley	Days Inn	113	
Jay Dicken	BOO	MD TF-1	

IST Numbers (cont.)

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Logs	Cell - 833-8133
Todd Dubler	Cell - 833-8063
Rick Helton	Cell - 833-8066
Don Booth	Cell - 833-8060
Bernie Nichter	Cell - 833-8933
Stock	Cell - 833-8933 Cell - 798-2510

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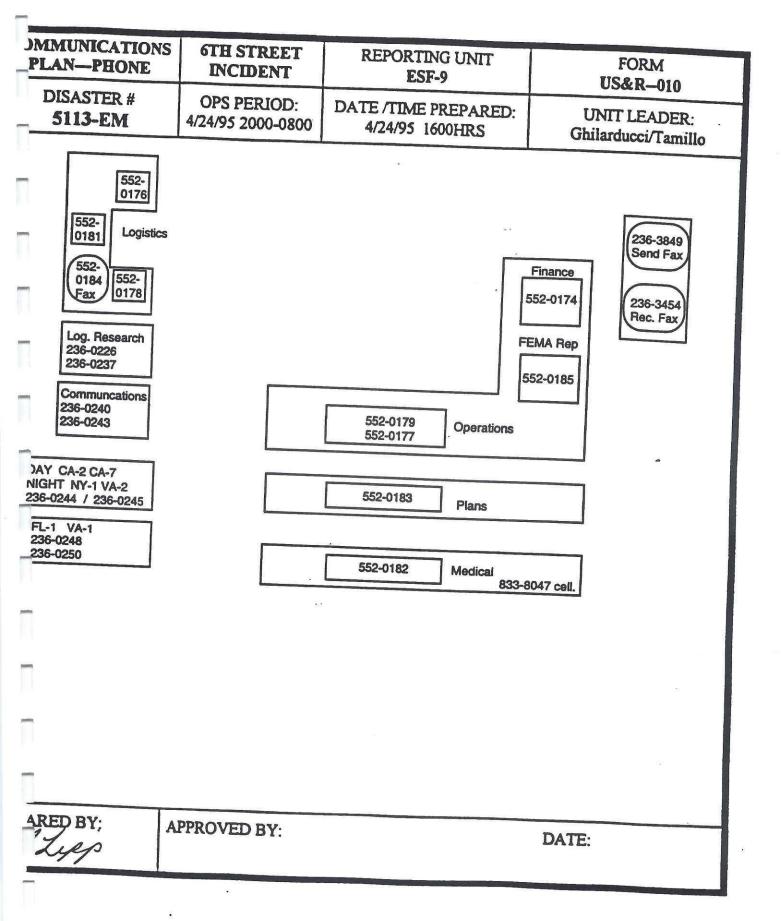
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FEMA US&R RESPONSE TEAM



FEMA IST MEDICAL REPORT 4/24/95 1800H

CDC and OSHA consultants have surveyed the entire site with Dr. Ho, Dr. Barbera, and Dr. Meningus (Oklahoma City EMS Director) as well as State Public Health officials. CDC officials will be continuing a comprehensive biohazar d evaluation and this information will be made available as it is received by this office. FEMA Task Force Hazmat personel report the most concentrated area of free asbestos is in the East stairwell where a number of firedoors were destroyed by the blast.

Dr. Ben Ho arrived at 1500 hours 4/23/95 and will be working as IST Medical support and will additionally be addressing developing public health concerns. Dr. Barbera will be returning to the east coast later today.

Human decon with dilute lysol is now localized to exit sites at North-west and South-east of the incident site. Task force physicians are still to make the determination of need for Task Force member decon on an individual basis.

Animal decontamination should be initiated with three wading pools at a site to be determined in consultaiton with Dr. Jean Hooks (Fairfax Task Force). A major decontamination center with warm water has been set up for canines in the basement of the Federal Courts Building. Dr. John McGuire (local vetrinarian) along with Oklahoma Hazmat Specialist and IST Medical personel rigged hose to a shower head for rinsing canines after anti-bacterial and anti-viral shampooing which the local vet on duty will have in his cache.

Cardizem SR and Allupent inhalers were supplied by local EMS services to USAR teams. Team members need to remind task force members that they should always be prepared with one week of personal medications in future mobilizations.

IST Medical Support requests that all Task Force members NOT take advantage of free OTC medications supplied by the local relief groups. Team physicians need to keep track of all new medication use by Task Force Team members.

Dr. Meningus has requested that local physicians NOT be available in Red Cross Stations on site as he has arranged for ACLS/BLS ambulance stations (West, East, South of structure) to transport injured to local hospitals directly. BLS medication for 75 acute casualties will be available at these sites.

che un Scott Bjerke, ME

Ben Ho. MD

Joe Barbera

IST Medical

Approved

Mark Ghilarducci, IST Leader

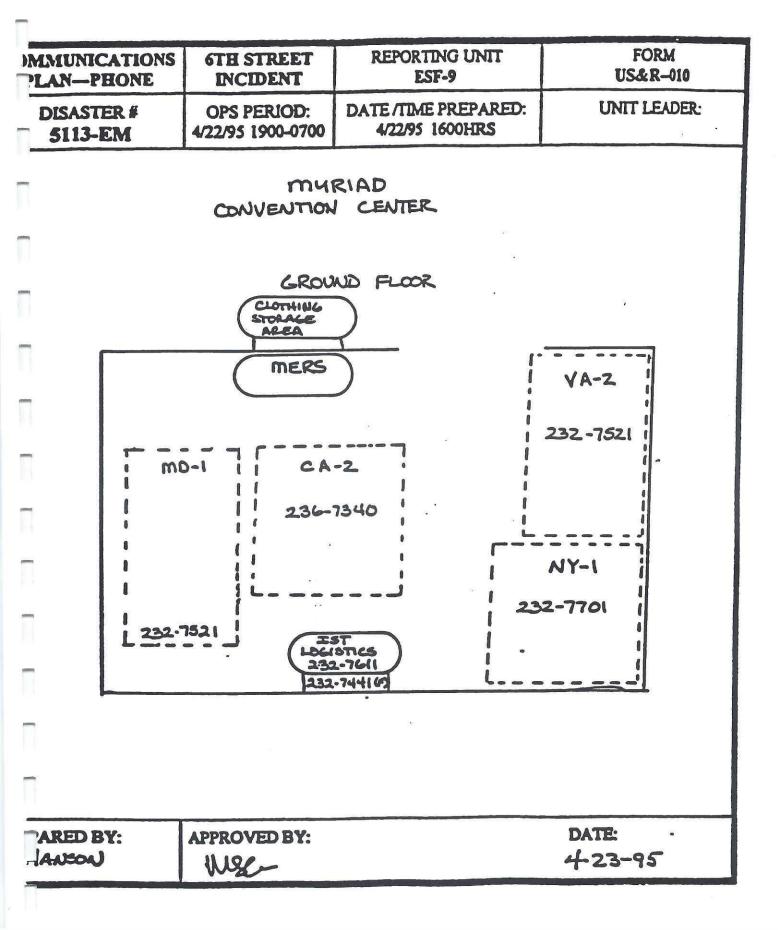
CORP OF ENGINEERS/STRUCTURAL ENGINEERS April 24, 1995

0800 - 2000 D. Hammond, R. Tillman and L. Shaper

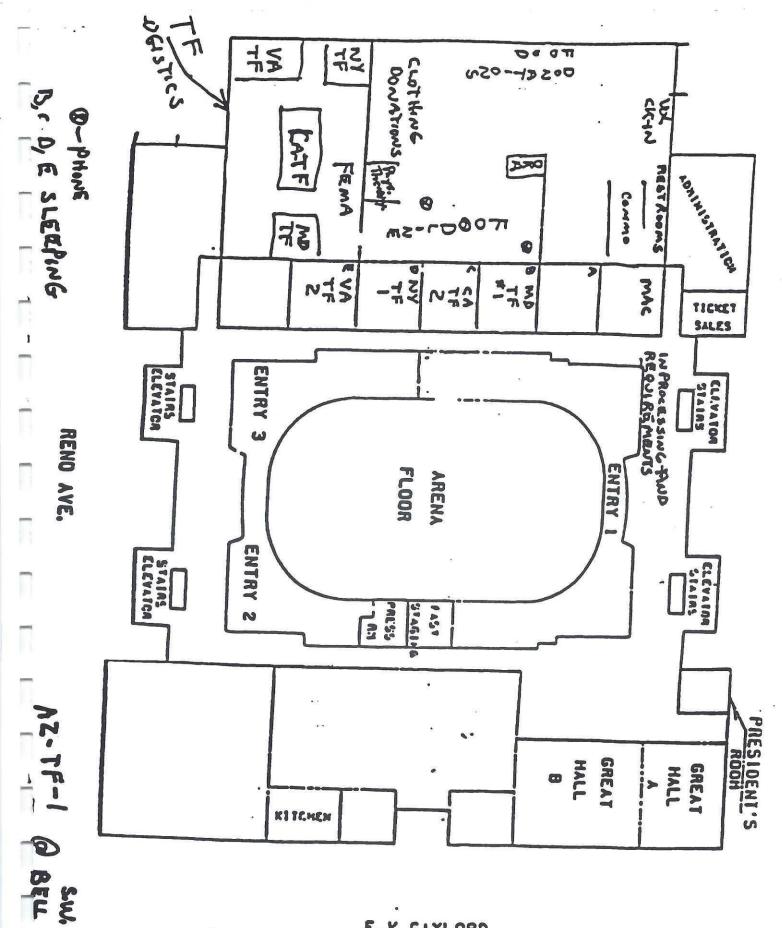
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- 1. Mitigate large tied roof slab at column E-22 9th and 8th Shore under P.C. Facsia panel and talked to contractor re removal of small loose pieces.
- 2. MD TF- removed loose pieces on 8th and 9th floor
- 3. R. Tillman made assessment of south end of brick bldg across from south side -falling hazards in narow alley - N.G. to go in - falling hazard request from FBI through OCFD.
- 4. FBI at IST wanted recomendation re: change in no fly zone from 3000' to 1000' Approved by D. Hammond.
- 5. Monitor round column G-28 and wall column E-24
- 6. Work with J. Hone OPS re: safety, ok 3rd fll slab 10 to 18, F to G, if no shoring then total of 6 people in 20' x 30' area
- 7. Work with Boldt contruction to get last 3 pipe braces in need 50 ton crane for last 6" pipe. Coordinate with R. Downey and OCFD.
- 8. Calculate remaining debris, about 3300 c.y. on south side up to third. 1 dumpster about = 25 c.y. About 130+ dumpsters.

FEMA US&R RESPONSE TEAM

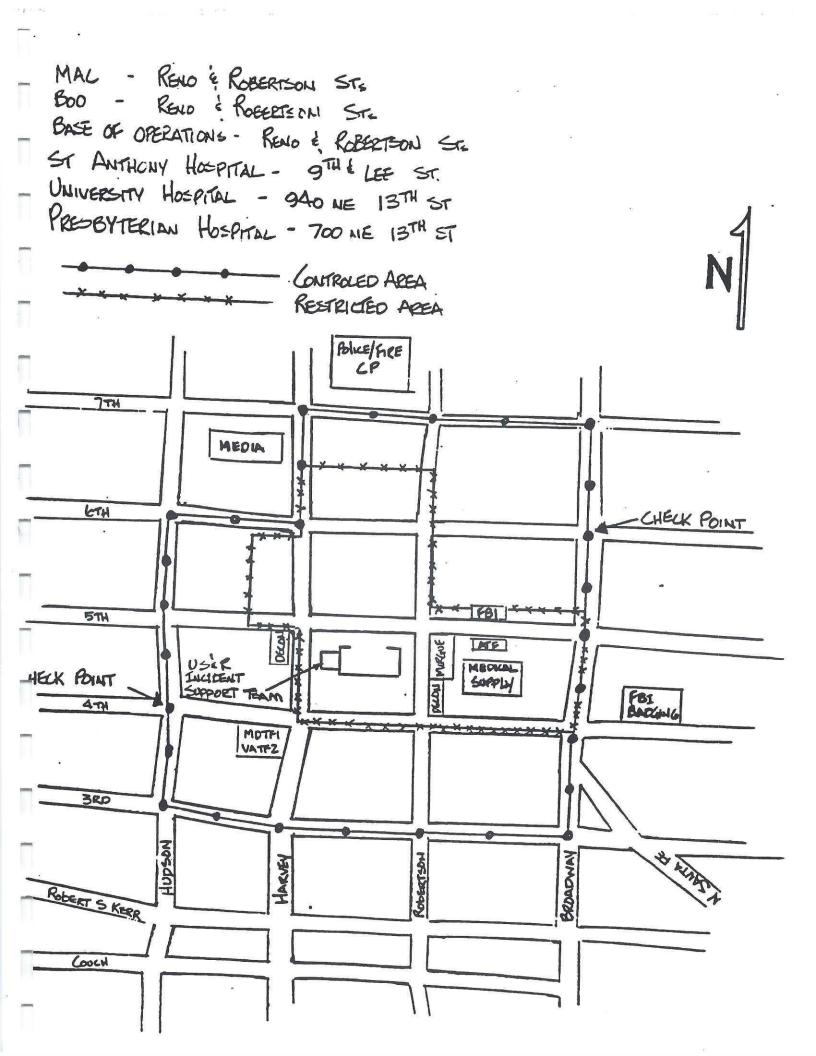


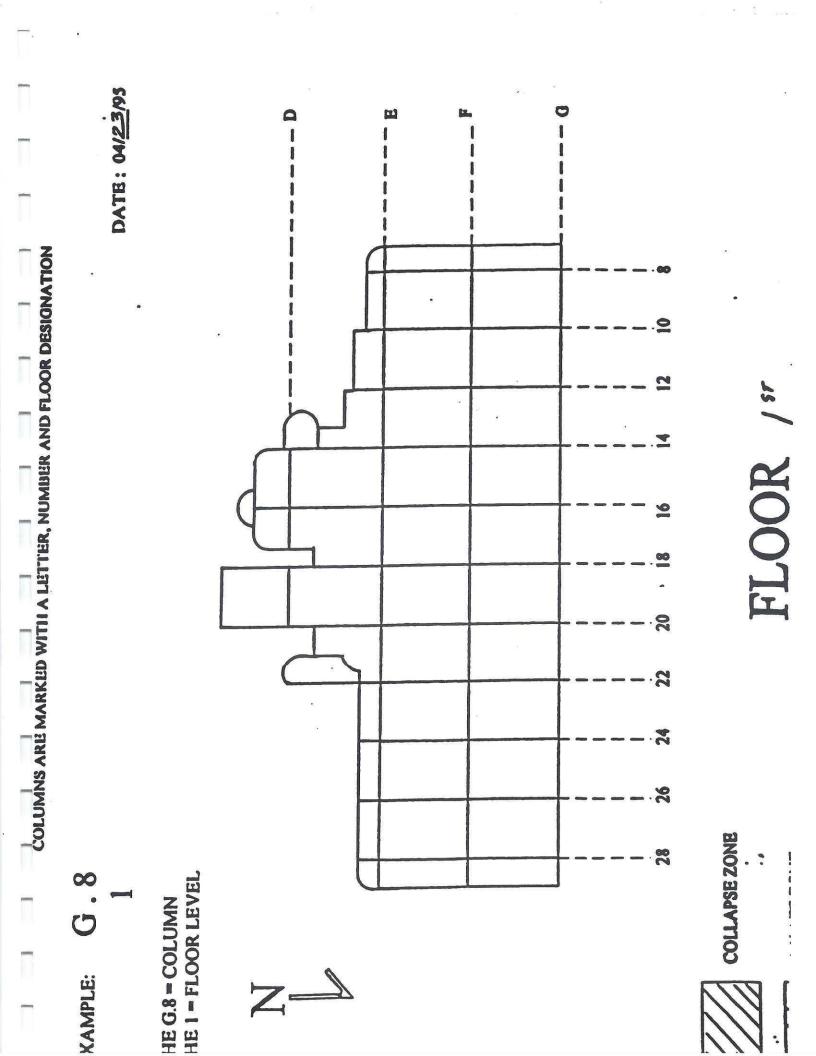
: ... -MERO DADE: 552-0260 MYKIAU DIRECTORY C. K. EATLORD 20 21 19 • S Howers SHOON HEETING LOOR ENTRY ARENA UPPER ENTRY LEVEL S Nowers SECOND FI ITAINS BAVAINS RENO AVE. -SHERIDAN 83 2 ~ 20 6 1 SHOON BHITZH K-TFI METRO DADE BRIEFING EXHIBITION MALL UPPER LEVEL PLANS SAVES N-F) Durth Co. JAY NOSHIBON

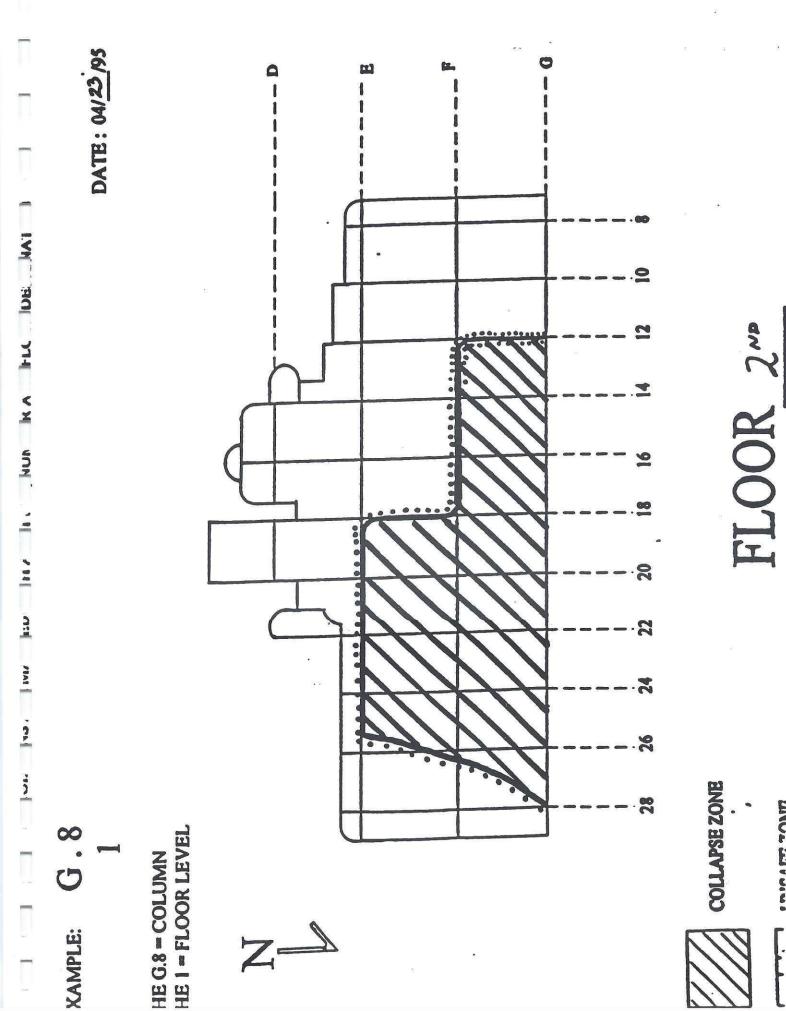


E. K. GAYLORD

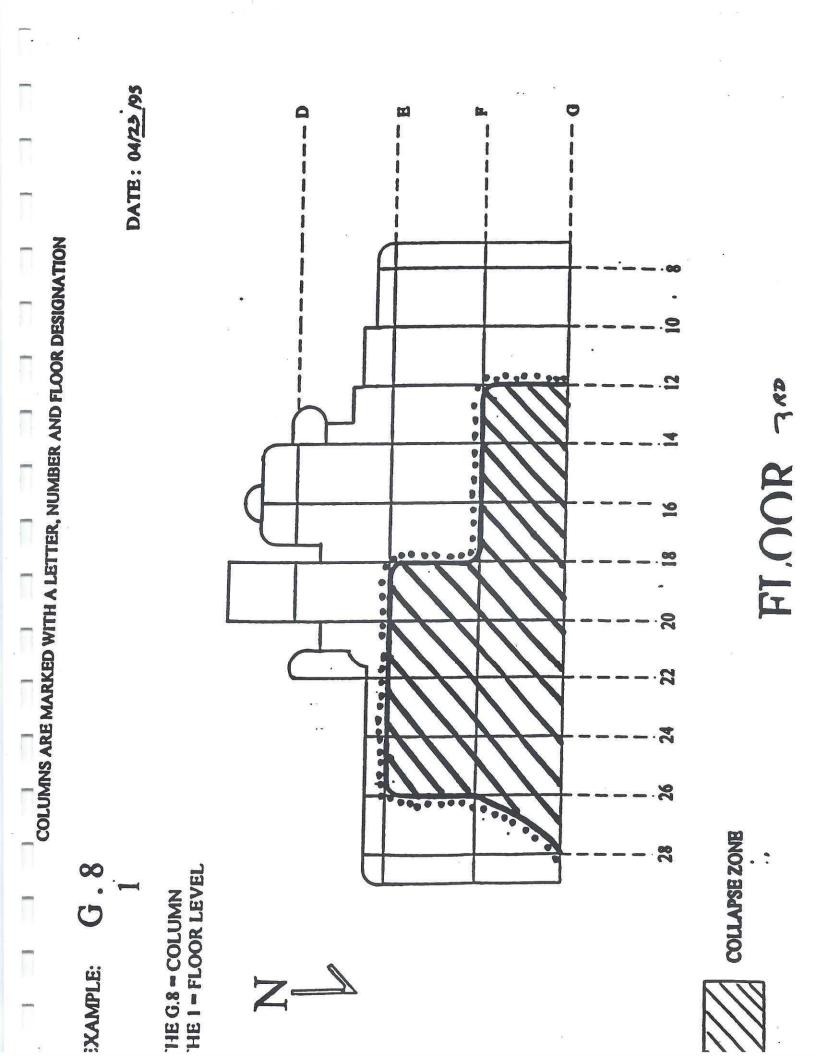
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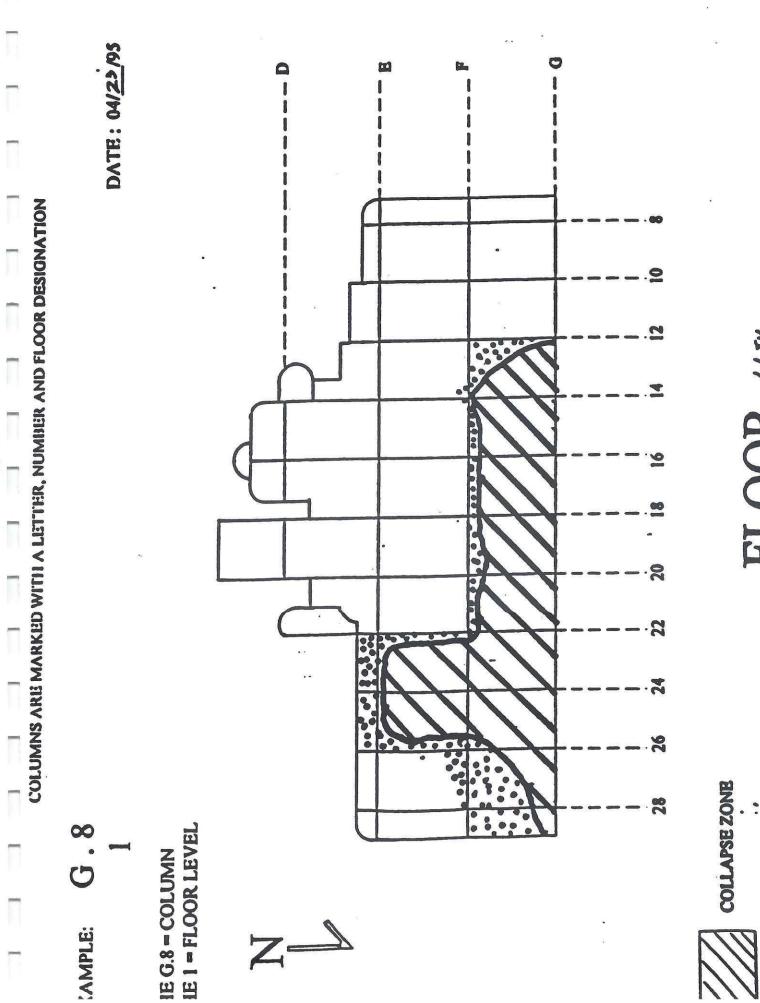




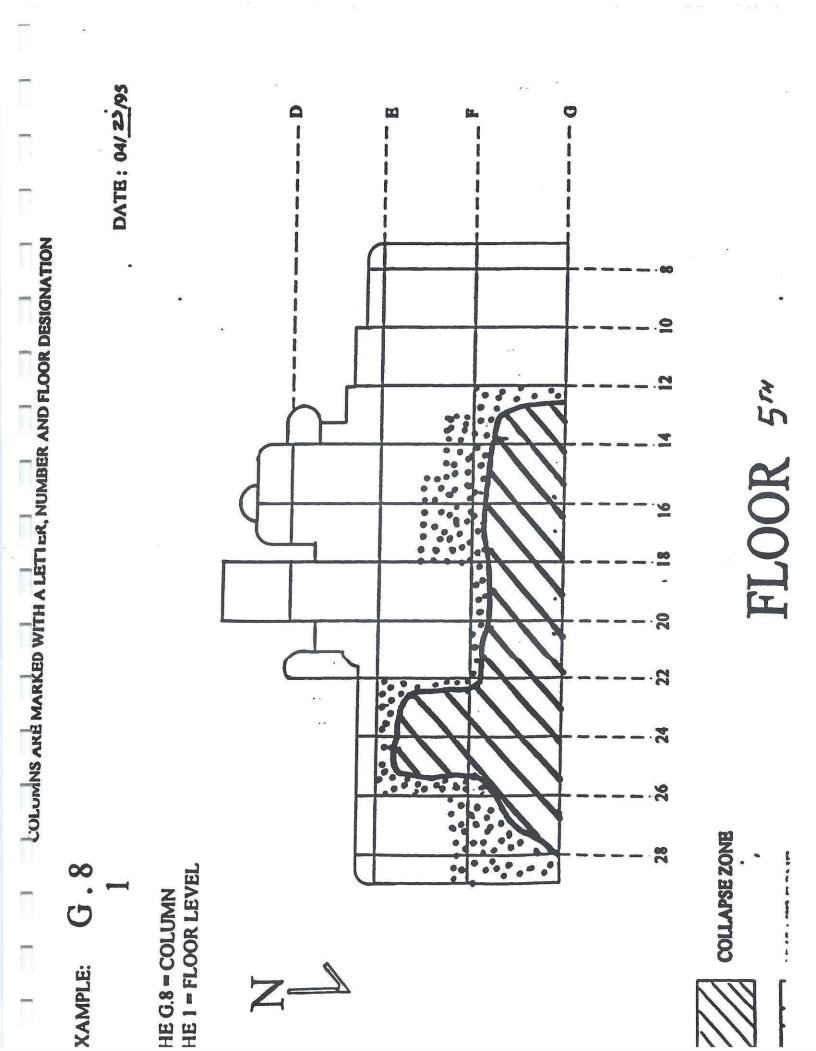


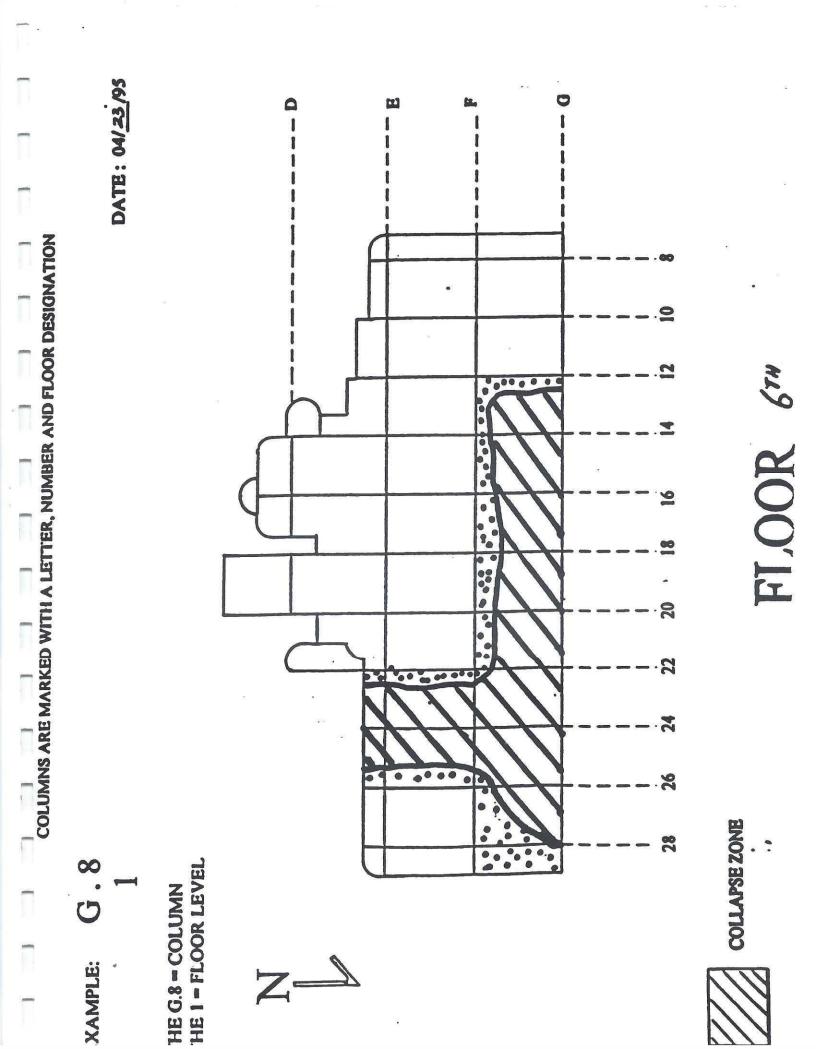
MINUL III VUINO

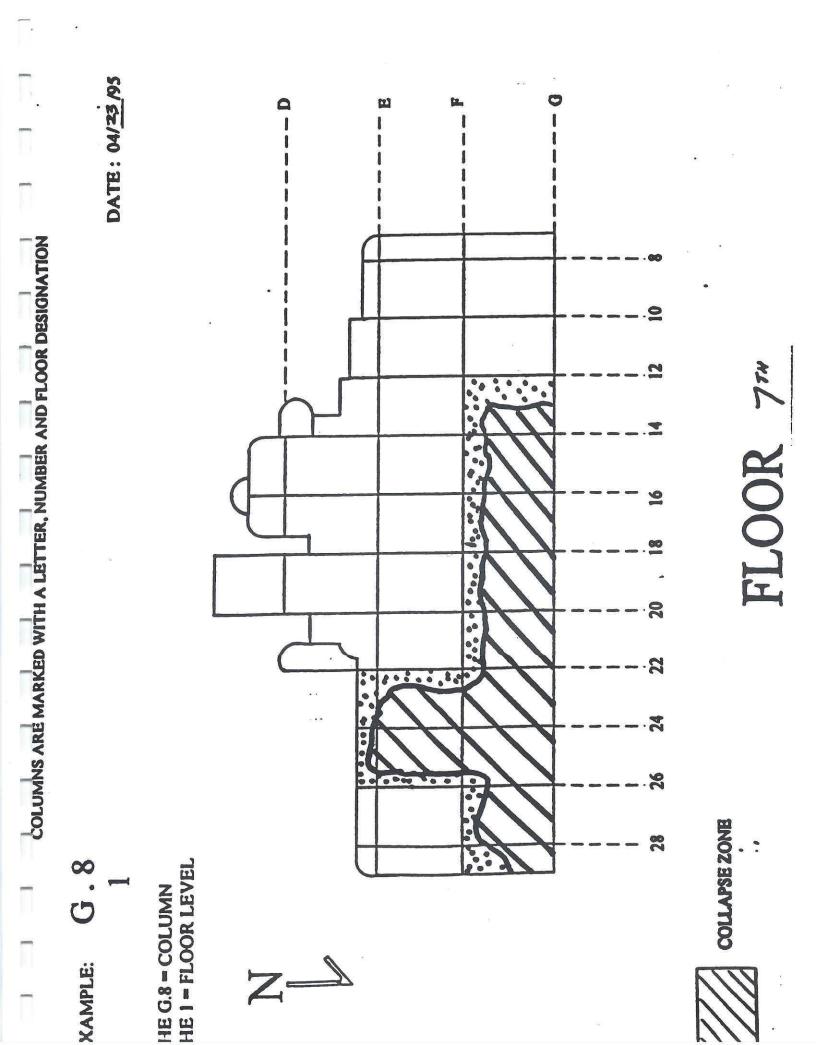


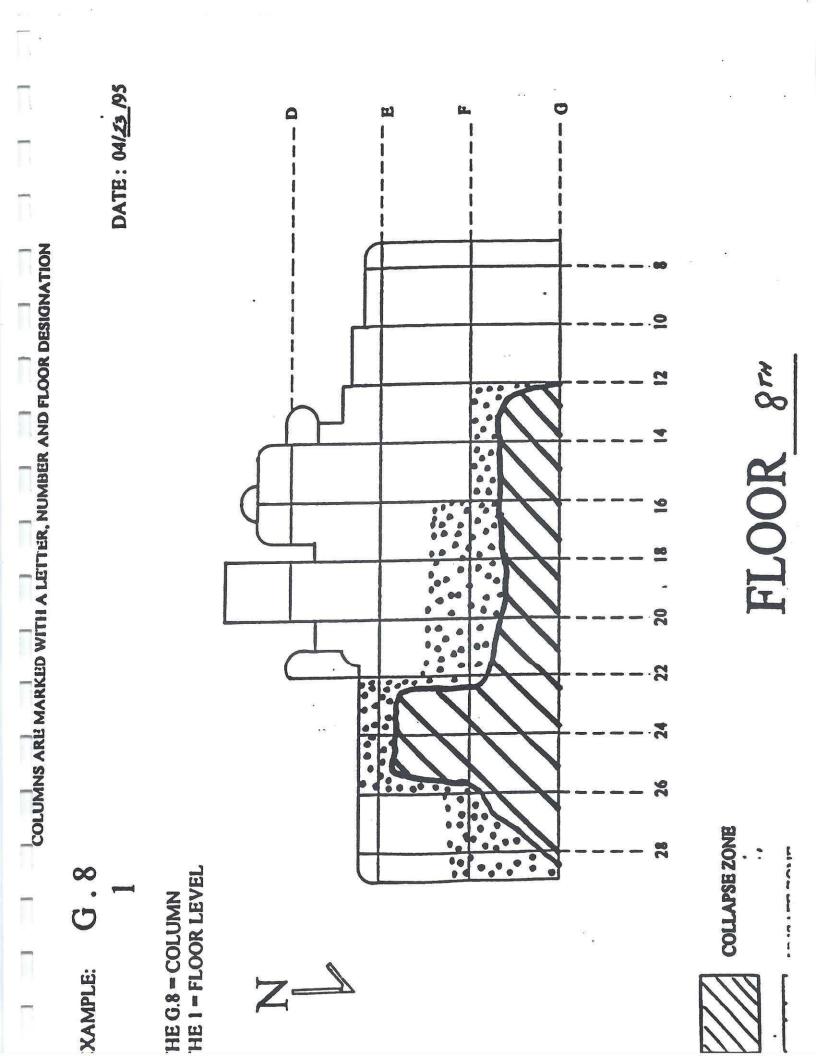


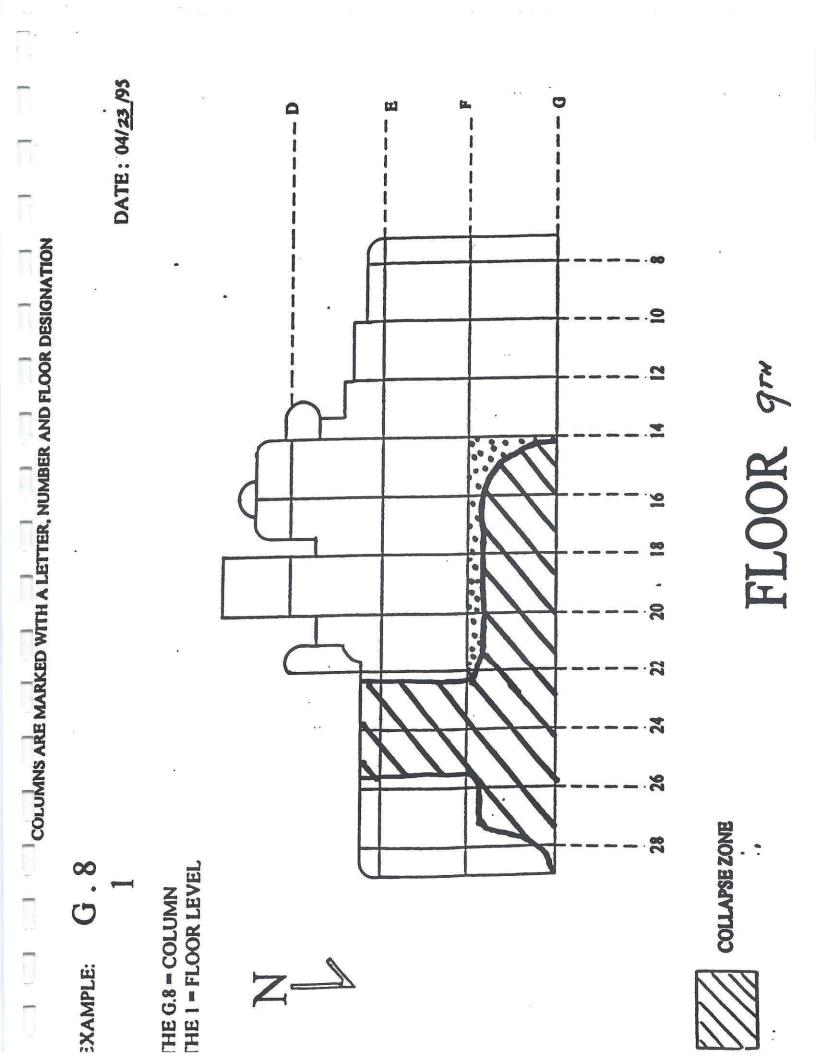
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